

BEFORE THE NEW YORK STATE SENATE FINANCE
AND ASSEMBLY WAYS AND MEANS COMMITTEES

JOINT LEGISLATIVE HEARING

In the Matter of the
2014-2015 EXECUTIVE BUDGET
ON HEALTH AND MEDICAID

Hearing Room B
Legislative Office Building
Albany, New York

February 3, 2014
9:34 a.m.

PRESIDING:

Senator John A. DeFrancisco
Chair, Senate Finance Committee

Assemblyman Herman D. Farrell, Jr.
Chair, Assembly Ways & Means Committee

PRESENT:

Senator Liz Krueger
Senate Finance Committee (RM)

Assemblyman Robert Oaks
Assembly Ways & Means Committee (RM)

Senator Kemp Hannon
Chair, Senate Committee on Health

Assemblyman Richard N. Gottfried
Chair, Assembly Health Committee

Assemblywoman Joan L. Millman
Chair, Assembly Aging Committee

2014-2015 Executive Budget
Health and Medicaid
2-3-14

PRESENT: (Continued)

Assemblyman Michael Cusick

Senator Diane Savino

Assemblyman Kevin A. Cahill

Senator Gustavo Rivera

Assemblywoman Ellen Jaffee

Senator Malcolm Smith

Assemblywoman Joan L. Millman

Senator Ruth Hassell-Thompson

Assemblyman Andrew P. Raia

Assemblyman Andy Goodell

Senator Velmanette Montgomery

Assemblyman Clifford Crouch

Senator Catharine M. Young

Assemblyman Phil Steck

Assemblyman Joe Lentol

Senator Elizabeth O'C. Little

Assemblywoman Aileen Gunther

Senator Martin J. Golden

Assemblywoman Aileen M. Gunther

Senator Cecilia Tkaczyk

Assemblyman David G. McDonough

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3 PRESENT: (Continued)

4 Assemblyman Raymond Walter

5 Senator Terry Gipson

6 Assemblyman Thomas J. Abinanti

7 Assemblyman Jeffrion L. Aubry

8 Assemblywoman Linda B. Rosenthal

9 Assemblyman Andrew P. Raia

10 Senator Brad Hoylman

11 Assemblywoman Shelley Mayer

12 Assemblyman Edward P. Ra

13 Assemblyman Alfred C. Graf

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1 CHAIRMAN DeFRANCISCO: Good morning.
2 Welcome today to the hearing that we're
3 having in the series of joint Senate
4 Finance/Assembly Ways and Means hearings.
5 The topic today obviously is health and
6 Medicaid.

7 And pursuant to the State
8 Constitution and Legislative Law, the fiscal
9 committees of the State Legislature are
10 authorized to hold hearings on the Executive
11 Budget proposal. And we mentioned what this
12 hearing was about.

13 Following each presentation, there
14 will be some time for questions allowed from
15 the chairs of the various committees as well
16 as other legislators.

17 We have an incredibly long calendar
18 today. And I'm wearing this orange tie for
19 two reasons. One, the Syracuse University
20 basketball team will be number one when the
21 polls come out today, after beating Duke.

22 (Applause.)

23 CHAIRMAN DeFRANCISCO: And more
24 importantly, they play Notre Dame at 7 p.m.

1 tonight. Remember that time. Even the
2 early speakers.

3 CHAIRMAN FARRELL: I have a 6 o'clock
4 meeting that I have to make, so the number
5 is 6:00, not 7:00.

6 CHAIRMAN DeFRANCISCO: Okay. All
7 right. And the members of the Senate -- and
8 then I'll turn it over to Denny Farrell --
9 are the chairman of the Health Committee,
10 Kemp Hannon, in the Senate. Diane Savino is
11 over here. And I've got to introduce the
12 Most Valuable Player of the Super Bowl,
13 Malcolm Smith.

14 (Laughter.)

15 SENATOR KRUEGER: And, I'm sorry, for
16 the Democrats, we're joined by Gustavo
17 Rivera; I'm Liz Krueger, the ranker; and
18 Terry Gipson in the front row.

19 CHAIRMAN FARRELL: Our chair of the
20 Health Committee, Assemblyman Gottfried, is
21 with us, Assemblyman Cahill, Assemblyman
22 Cusick, Assemblywoman Millman, Assemblywoman
23 Jaffee, and Assemblyman Oaks to tell us his
24 members.

1 ASSEMBLYMAN OAKS: Yes, we're also
2 joined by Assemblyman Goodell this morning.

3 CHAIRMAN DeFRANCISCO: Thank you.

4 Just one last thing. The legislators
5 know this who have been here before, but
6 they've got 7 minutes on the first round, to
7 ask questions. We may give a little leeway
8 to the chairs. And then if you want to ask
9 more questions, we'll put you on at the end,
10 so at least everyone gets a chance to ask
11 some questions before it gets too late.

12 So the first speaker is Dr. Shah, the
13 Commissioner of the Department of Health.
14 Welcome.

15 COMMISSIONER SHAH: Thank you. Good
16 morning, Chairmen Farrell, DeFrancisco,
17 Hannon and Gottfried, Senators Rivera and
18 Breslin, and Assemblymembers Raia and Oaks,
19 and all of your colleagues here today. I am
20 Dr. Nirav Shah, Commissioner of the New York
21 State Department of Health, and I am pleased
22 to join you today to share Governor Andrew
23 Cuomo's Executive Budget as it relates to
24 the Department of Health.

1 It's been three years since the state
2 embarked on its historic Medicaid reforms,
3 led by Governor Cuomo's Medicaid Redesign
4 Team. As discussed in his State of the
5 State address, New York has achieved
6 remarkable improvements in Medicaid as a
7 result of the work of the MRT, both in terms
8 of quality and reduced expenditures. In the
9 first year alone, New York's taxpayers saved
10 \$2.2 billion. Over the next five years, we
11 anticipate that the federal government and
12 the state will save a total of \$34 billion
13 as a result of these reforms.

14 But our work is far from done. To
15 meet the goals of the Triple Aim -- better
16 population health, better quality and lower
17 cost -- we must build on these successes and
18 continue to transform the entire healthcare
19 delivery system of New York. And the
20 challenges we face are substantial. In
21 particular, our health care delivery system
22 is imbalanced. It relies too heavily on
23 inpatient care, emergency room services, and
24 nursing home care and not enough on primary

1 care or community-based services. We have
2 struggling safety net providers throughout
3 the state, and some are in danger of closing
4 and placing even basic healthcare access at
5 risk. Nowhere is this more pronounced than
6 in Brooklyn. Several hospitals there are in
7 dire financial straits and on the verge of
8 closure.

9 Our roadmap to meet these challenges
10 and achieving the vision of the Triple Aim
11 is the State Health Innovation Plan -- the
12 SHIP, we call it. The plan was developed
13 last year by the state in partnership with
14 stakeholders from across the system, with
15 groups representing consumers, payers and
16 providers. The SHIP recognizes the diverse
17 needs, attributes and resources of
18 New Yorkers across the state and concludes
19 that regional innovation is required to
20 achieve optimal health for all New Yorkers.

21 The state will establish 11 Regional
22 Health Improvement Collaboratives, or RHICs,
23 which will actively engage stakeholders,
24 analyze data and develop strategies that

1 align healthcare resources with population
2 health needs. The work of the RHICs will be
3 based on the best practices identified by
4 the Finger Lakes Health Systems Agency, a
5 successful model of regional planning for
6 almost two decades in the Rochester region.

7 They've done a lot in Rochester.
8 They now have been scoring in the top
9 10 percent nationwide in terms of health
10 system performance as measured by the
11 Commonwealth Fund's local report card. They
12 have the lowest overall Medicare spending
13 rate in the nation, with reductions in acute
14 hospital inpatient use and among the highest
15 quality anywhere in the state.

16 The promise of regional planning is
17 to take what we've learned in Rochester and
18 to spread it throughout the state.

19 But the transformation of New York
20 State's health system requires federal
21 support as well. We've asked them to
22 approve our Medicaid Redesign Team waiver
23 amendment submitted 18 months ago. The
24 waiver will continue on the work of MRT by

1 reinvesting \$10 billion in federal Medicaid
2 savings back into our healthcare delivery
3 system over a five-year period. Of that
4 amount, half a billion dollars will be used
5 to support Health Homes and \$2.1 billion
6 will be directed to improving primary care,
7 behavioral health and workforce initiatives.

8 And the third component of the waiver
9 is the state's Delivery System Reform
10 Incentive Payment Plan, or the DSRIP plan,
11 which aims to reduce avoidable hospital use
12 by 25 percent over the next five years and
13 help to rebalance the state's healthcare
14 delivery system and stabilize the healthcare
15 safety net.

16 In particular, this funding will
17 allow the safety net providers to downsize
18 unneeded inpatient capacity and adjust their
19 mix of services while providing lower-cost,
20 higher-quality alternatives to emergency
21 room care. In short, the waiver is
22 fundamental to our transformation agenda.

23 But federal funding is not enough.
24 The feds will not allow waiver funds to be

1 used for bricks and mortar. Therefore,
2 Governor Cuomo's budget will establish a
3 \$1.2 billion Capital Restructuring Financing
4 Program, which will pay for construction
5 projects that enhance quality, financial
6 viability and efficiency of the healthcare
7 delivery system.

8 The budget will also expand
9 eligibility for the Health Facility
10 Restructuring Loan Pool, currently only
11 available to general hospitals, to include
12 not-for-profit nursing homes and diagnostic
13 and treatment centers. In addition, the
14 budget authorizes the creation of a pilot
15 program that would allow up to five
16 corporations approved by the Public Health
17 and Health Planning Council to invest
18 private equity in hospitals.

19 Taken together, these programs will
20 enable the state to assist facilities and
21 help them to empower themselves in
22 restructuring their operations and finances
23 so they can improve the healthcare delivery
24 system and ultimately improve patient care.

1 Improving patient care will also
2 require integrating the Statewide Health
3 Information Network-New York, the SHIN-NY,
4 with New York's All-Payer Claims Database,
5 the APD. The SHIN-NY is a secure network
6 that shares clinical patient data so that
7 healthcare providers responsible for a
8 patient's care will know the patient's
9 medical history. The All-Payer Claims
10 Database stores data from all major public
11 and private payers in one integrated
12 network. And taking these two networks
13 together will result in more coordinated
14 care, higher-quality care, and lower-cost
15 care for New Yorkers. It will give us the
16 population health tools we need to transform
17 New York State.

18 In his Executive Budget proposal
19 Governor Cuomo identifies a bold new
20 approach to the organ donation crisis
21 referred to in his State of the State
22 address. The department will engage in a
23 public/private partnership regarding the
24 operation and promotion of the New York

1 Donate Life Registry.

2 New York is also leading the nation
3 and the world in committing to the end of
4 the AIDS epidemic. Today approximately
5 130,000 New Yorkers are diagnosed and living
6 with HIV or AIDS. We are still the center
7 of the epidemic. But our efforts to end the
8 AIDS epidemic have combined prevention,
9 testing and effective treatments to produce
10 a significant drop in new cases.

11 In 2013, preliminary numbers show
12 that we had only two cases of
13 mother-to-child transmission out of over
14 240,000 live births. This is incredible.

15 The success of our programs reflects
16 our close and productive working
17 relationship with strong community partners
18 who have long been a voice for these
19 vulnerable populations.

20 I'd like to now spend a few minutes
21 updating you on the activities of the
22 department since we last met.

23 As you are all aware, I am still in
24 the process of reviewing the science on

1 hydrofracking. I am sure that the science
2 will be reflected in my final
3 recommendations, but the process must be
4 done carefully, deliberately, and with
5 objectivity.

6 In October, New York State opened its
7 Health Plan Marketplace, the New York State
8 of Health, allowing New Yorkers to shop for
9 and enroll in high-quality affordable health
10 plans. Health plans of the New York State
11 of Health are on average 53 percent less
12 expensive than what individuals paid for
13 last year. Sixteen health insurers are
14 offering health plan coverage to
15 individuals, and 10 also offer plans to
16 small businesses throughout New York's
17 Marketplace. As of today, over 650,000
18 people have completed applications on our
19 marketplace, and 380,000 are enrolled in
20 high-quality health plans.

21 Last year we worked together to pass
22 Aidan's Law in the enacted budget, which
23 added a test for adrenoleukodystrophy, a
24 rare genetic brain disorder. Today that

1 test has been successfully added to our
2 newborn screening panel, bringing to a total
3 of 46 the numbers of tests in New York's
4 panel. We are the first state in the nation
5 to screen for this condition.

6 Opioid addiction and abuse have
7 become major public health problems. Thanks
8 to you, our partners in the Legislature, and
9 the adoption of the I-STOP legislation last
10 year, the department has been a leader in
11 the fight against prescription drug abuse.
12 Since the law took effect on August 27th,
13 the Prescription Monitoring Program has
14 processed more than 6 million searches from
15 over 65,000 healthcare professionals. And
16 this is up from only half a million searches
17 by 6,000 providers over the prior 3½ years.
18 The numbers of individuals engaged in doctor
19 shopping have dropped by 75 percent.
20 Without a doubt, I-STOP is something that we
21 can all be proud of.

22 Many of the people who successfully
23 rolled out the I-STOP program are working
24 with the same supervision in Governor

1 Cuomo's plans to allow the advancement and
2 research of medical marijuana in a framework
3 that prevents diversion and abuse. We have
4 actively engaged hospitals around the state,
5 have had several meetings and ongoing
6 meetings planned for the next few months,
7 and there is a lot of interest in this
8 program.

9 The Executive Budget reflects
10 Governor Cuomo's commitment to serve the
11 taxpayers in New York while making strategic
12 investments and reforms in our healthcare
13 delivery system that will help all New
14 Yorkers. The Department of Health looks
15 forward to working with you closely to make
16 sure that the interests of the people of
17 New York and the healthcare delivery system
18 continue to advance throughout the year.

19 Thank you. I'm very happy to answer
20 your questions.

21 CHAIRMAN DeFRANCISCO: Thank you,
22 Doctor.

23 The first questioner is the chair of
24 the Health Committee in the Senate, Senator

1 Kemp Hannon.

2 SENATOR HANNON: Good morning,
3 Doctor. Thank you.

4 I want to begin with some broader-
5 based questions, and when my colleagues have
6 gone through their thoughts and shared with
7 you, I'll come back and get some more
8 detail.

9 And so I'd just ask you to comment on
10 this. One of the greater news stories of
11 the whole year, obviously, has been the
12 implementation of the Affordable Care Act in
13 New York State. And to a large extent,
14 New York has been successful in the
15 mechanics and has rolled that out well.

16 But I was very surprised in the
17 budget proposal to read a request for
18 appropriations in terms of several millions
19 of dollars. And I was very surprised
20 because the representation to the
21 Legislature had been that the exchange in
22 New York would be run on a self-sustaining
23 basis when the federal subsidies had been
24 exhausted. And I can just ask you, what

1 happened to that and is there really an
2 expectation that New Yorkers are going to
3 have to subsidize this federal program?

4 COMMISSIONER SHAH: So as you know,
5 the exchange has been funded by over
6 \$400 million of federal funding to date, and
7 we anticipate continuing to receive federal
8 funding. Perhaps even an application may go
9 in in February for the next round. And
10 other states have successfully managed to
11 continue to fund their exchanges through
12 this year.

13 We're looking for about \$150 million
14 total, \$28 million from HCRA and other
15 sources, that will help continue to fund the
16 exchange. There are startup costs
17 associated with the exchange. As you know,
18 with enrollments so high and so fast, we've
19 had to hire more people in some ways than we
20 anticipated.

21 But ultimately it will be
22 self-sustaining to the extent that the
23 funding required to fund the exchange does
24 not require new funds. It's just as folks

1 have expanded their eligibility to insurance
2 plans -- for example, the HCRA funds grow --
3 those fundings are being used. It's been
4 within our projections, within our rounding
5 error.

6 To the extent that ultimately we'll
7 have to be --

8 SENATOR HANNON: One hundred
9 fifty-eight million is a rounding error?

10 COMMISSIONER SHAH: When you have a
11 \$125 billion healthcare delivery system in
12 New York and we enroll 350,000 people in the
13 first few months alone -- we're not even up
14 to March 31st -- a few million here and
15 there, \$28 million is within the rounding
16 error of a \$6 billion HCRA pool. That's the
17 rounding error. It's a lot of money, it is
18 real money, but it is needed for successful
19 implementation of the exchange and continued
20 enrollment.

21 SENATOR HANNON: I have concerns
22 about the self-sustaining aspect of it. I
23 have major concerns about tapping into what
24 is known as HCRA, which is the Health Care

1 Reform Act, which was designed to help the
2 providers of our healthcare system in-state.

3 And not only do I have concerns about
4 doing it for the exchange, because it's a
5 change in course, I then have concerns about
6 taking money out of HCRA to the tune of
7 \$75 million to \$95 million a year for
8 information technology that may be otherwise
9 provided in any event. So those are big
10 concerns. And that's all to do with the
11 State of New York's information exchange
12 implementation.

13 One of the other things of great
14 concern to me is the waiver. Not because
15 it's -- frankly, the state has earned it.
16 The state has saved money. The federal
17 government should share it. But this is an
18 elusive waiver which about 12 months ago
19 changed its purposes. And you repeated
20 again, and I don't know the world of
21 New York healthcare understands it, but it's
22 designed to cut hospital admissions by
23 25 percent in five years. And Medicaid
24 Director Helgeson when he made that

1 presentation said 50 percent over 10 years.

2 So I don't know, in the throes of
3 concern that we're going through about
4 hospitals in this state -- what's going to
5 be kept open, what's partially going to be
6 closed, what's entirely going to be
7 closed -- how that meets up with cutting
8 that many admissions to hospitals. And so I
9 think there's a need to have a greater
10 public discussion as to where we're going
11 with that.

12 The last general point I want to make
13 is the oft-touted and unexplained global
14 cap. There is in last year's budget, the
15 years before, the implementation of a
16 cost-holding measure. But I think it is
17 time, in our third year of implementing this
18 cap -- maybe it's the fourth year, depending
19 on how much we've reached back -- is
20 explaining what the cap is. Explaining
21 where the actual costs are going to be
22 saved, explaining where the increase --
23 there's almost a 4 percent increase in
24 Medicaid -- where that money is going to go,

1 who's going to receive that money, how it's
2 going to be allocated. And in the same way
3 looking for the previous 12 months as to
4 what happened to the increases.

5 The whole concept of the cap has
6 really been put in many minds into doubt
7 when the state budget absorbed a
8 \$1.2 billion cut in federal developmentally
9 disabled reimbursement last spring. We were
10 told we had done so well with the cap we
11 could just accept it. Well, I'm not so sure
12 anybody saw the shells as they moved around.
13 But I think in terms of budget credibility
14 and policy, we need to have a far better
15 explanation than what we've had before.

16 And let me point out when the
17 Legislature asks for an explanation -- and I
18 see what's given to our fiscal staffs -- I
19 don't believe PowerPoints are sufficient. I
20 know it's a convenient mode of communication
21 in this modern world, but when you're doing
22 a budget with the large amount of money that
23 you're talking about, I think we need more
24 than PowerPoints.

1 COMMISSIONER SHAH: We'll be sure to
2 brief you appropriately.

3 CHAIRMAN DeFRANCISCO: Thank you,
4 Senator.

5 We've been joined by Senators Cathy
6 Young and Betty Little.

7 SENATOR KRUEGER: And Ruth
8 Hassell-Thompson and Cecilia Tkaczyk.

9 CHAIRMAN FARRELL: And we've been
10 joined by Assemblyman Phil Steck and
11 Assemblyman Joe Lentol.

12 ASSEMBLYMAN OAKS: As well as
13 Assemblyman Raia.

14 CHAIRMAN FARRELL: First to question,
15 Chairman Gottfried.

16 ASSEMBLYMAN GOTTFRIED: Thank you.

17 Good morning, Commissioner. You
18 mentioned in your testimony the Governor's
19 proposal relating to medical marijuana
20 activating the 1980 statute. I have a few
21 questions.

22 You have said that the medical
23 marijuana initiative will be clinical
24 research. Is that what is usually meant,

1 meaning research on the safety and
2 effectiveness of a drug or a therapeutic
3 intervention with randomized and control
4 groups, specific outcomes being measured and
5 follow-ups? Or is it research on how to run
6 a production and distribution system?

7 And, you know, the 1980 law is rooted
8 in getting the approval of the FDA, the DEA
9 or the National Institute on Drug Abuse. Is
10 there any evidence that they will approve,
11 quote, clinical research, unquote, on the
12 effectiveness of a production and
13 distribution system? And how will the
14 department get the specialized strains of
15 marijuana and nonleaf products that many
16 patients need and pay for all this?

17 And you mentioned -- it seemed like
18 you were saying that the I-STOP system was
19 going to apply to the medical marijuana
20 system. But the I-STOP statute is dependent
21 on a prescription, and under federal law it
22 is illegal to write a prescription for a
23 Schedule 1 controlled substance. So I don't
24 understand how I-STOP can be used here

1 without statutory amendment.

2 And I guess my bottom line is given
3 the Governor's recognition of the need for
4 action here, will the Governor be willing to
5 work with the Legislature to enact really
6 comprehensive and workable legislation in
7 this area?

8 COMMISSIONER SHAH: Thank you for
9 your questions.

10 Starting with the research, research
11 does not always have to be a randomized
12 control trial. Research can also involve
13 things like observational studies, pre,
14 post. You follow a patient over time, you
15 understand their pain scores and other
16 scores at the baseline and see how they
17 change over time. So research can be
18 thought of broadly in many ways.

19 And since 1999, the federal
20 government has approved 15 INDs,
21 investigational new drug applications, for
22 medical marijuana use. So the feds have a
23 process in place. They have worked with
24 numerous parties to actually begin and

1 engage in research of this Schedule 1
2 substance.

3 The opportunity of doing this under
4 the existing law is that this will be part
5 of the therapeutic continuum offered to
6 patients. Hospitals around the state are
7 very excited, under federal guidance,
8 according to the law --

9 ASSEMBLYMAN GOTTFRIED: Excuse me. I
10 apologize for interrupting. But will the
11 research be therapeutic research on the
12 effectiveness of the drug? Or is what is
13 being researched how to design a production
14 and distribution system?

15 COMMISSIONER SHAH: The former. The
16 former. Not the latter. Not about a
17 distribution system. The research is about
18 the effectiveness. Do patients with certain
19 end-stage cancers benefit? If so, how much?
20 What are the bounds of the kinds of patients
21 that benefit? How do we continue to provide
22 evidence showing that this should be part of
23 the armamentarium of drugs that physicians
24 prescribe? Not only in New York, but

1 ultimately our goal is that the evidence
2 that we provide will be of such high value
3 and done at the statewide level will be
4 enough for the country.

5 ASSEMBLYMAN GOTTFRIED: Okay. I
6 don't think that's what the Governor said in
7 his State of the State speech, but okay.

8 COMMISSIONER SHAH: Speaking to
9 I-STOP, what I mentioned in my remarks was
10 that the same folks who had been working on
11 I-STOP are also the same folks who will be
12 working on some of this program, parts of
13 this program. So we are confident that we
14 have the right people who have a track
15 record of success, who know how to work with
16 state, federal and local partners from a law
17 enforcement side, from a hospital side, from
18 a distribution side to make sure that this
19 program rolls out effectively on time.

20 As you remember, I-STOP rolled out
21 two months early before its deadline. So
22 we're very aggressive of moving forward with
23 the existing statutes we have on the books
24 to make this a success.

1 And as you may have heard, Larry
2 Schwartz just last week on the radio
3 mentioned that we are willing to work with
4 the Legislature with whatever is presented
5 to the Governor on his desk. We are working
6 with the tools we have at hand, which is
7 this 1980 bill, and we are going to make it
8 work. If there are other things that appear
9 on our desk, we will absolutely make them
10 work as well.

11 ASSEMBLYMAN GOTTFRIED: If I can
12 focus in on that last reference, are you
13 saying that you are willing to work with the
14 Legislature to pass a bill? Or are you
15 saying that if the Legislature passes a
16 bill, you're not committed to vetoing it,
17 you'll look at it?

18 COMMISSIONER SHAH: I don't want to
19 talk about hypotheticals because I don't
20 have a bill in front of me. I've seen other
21 versions of bills, but I need to see one
22 that passes both houses. And to the extent
23 that we have something that we think will
24 work very well today, I'm focusing all my

1 energy on making sure that we have the
2 medical marijuana program up and running
3 within a year to meet New Yorkers' needs.

4 The problem is other programs that
5 look for other distribution systems or other
6 ways of setting up regulatory structures may
7 not be out there and up and running within a
8 year. My goal is to get this up and running
9 as soon as possible. And using federal
10 sources for product, we can get it up and
11 running within a year.

12 ASSEMBLYMAN GOTTFRIED: And patients
13 who need something other than basically
14 street-grade dried leaf, how will that be
15 obtained?

16 COMMISSIONER SHAH: We will work with
17 whatever strains the feds have available.
18 By law, they have to provide whatever is
19 needed. So to the extent that there is a
20 greater need, it's incumbent on the feds to
21 make sure that the need is met.

22 There are other strains. For
23 example, NYU is recruiting patients,
24 children with a rare form of epilepsy who

1 need a different strain that is available by
2 the feds that you may have heard of. And
3 there are other protocols around which are
4 enrolling patients for other research
5 protocols.

6 ASSEMBLYMAN GOTTFRIED: Is the
7 federal government producing oil extract of
8 the so-called Charlotte's Web strain? Is
9 that what you're saying?

10 COMMISSIONER SHAH: Not that I'm
11 aware of. Not that I'm aware of.

12 ASSEMBLYMAN GOTTFRIED: That's what I
13 thought. Okay.

14 The budget seems to propose that it
15 will be illegal for Medicaid to pay for a
16 prescription for essentially the off-label
17 use of a drug. It says it won't pay if a
18 drug is being prescribed for a condition
19 other than one that is a medically accepted
20 indication as defined by federal law, which
21 I think is a long way of saying off-label.

22 Now, doctors prescribe drugs for
23 off-label use thousands of times a day in
24 this state quite legally. Is there a

1 growing body of medical opinion seeking to
2 outlaw off-label prescribing of drugs? And
3 is the administration proposing only to
4 apply this proposition to Medicaid patients
5 and their physicians, or might the
6 administration try to prohibit my doctor
7 from prescribing a drug for an off-label use
8 since my prescriptions are paid for by
9 public employee benefits?

10 COMMISSIONER SHAH: That's a good
11 question. You know, remember that today
12 medical marijuana is a Schedule 1 substance.

13 ASSEMBLYMAN GOTTFRIED: Excuse me.
14 This isn't a medical marijuana question.
15 This is a question about drugs that are
16 being prescribed for an off-label use. For
17 example, a drug that may have been tested on
18 adults but has not been specifically
19 approved for children. Or drugs that may
20 have been tested and approved for one kind
21 of cancer but doctors every day prescribe it
22 for other kinds of cancers.

23 There are an endless list of examples
24 of uses of off-label drugs. The budget

1 proposes that this would now be illegal
2 under Medicaid. There is language in that
3 paragraph about prior authorization, but
4 there are no criteria for the prior
5 authorization. And the language doesn't say
6 that if you get prior authorization that
7 overrides the prohibition on Medicaid paying
8 for the prescription.

9 So my question is, where does this
10 come from, what is the body of medical
11 opinion that supports this prohibition, and
12 is the administration looking to extend this
13 prohibition to public employee health
14 benefits?

15 COMMISSIONER SHAH: Great question.
16 So to the extent that when the FDA approves
17 a drug for a given indication, Medicaid
18 automatically covers it. That's the
19 standard. Oftentimes physicians will use
20 medications off-label -- that means, for
21 example, it was proven in adults, hasn't
22 been proven in kids, they'll cut it in half
23 and given a half a pill to a kid, something
24 like that. Right?

1 To the extent that that's a practice
2 over time that has helped many patients,
3 it's been helpful. But now what we're
4 seeing is that, more and more, oftentimes
5 when a pharmaceutical does get an
6 indication, they try to get as broad an
7 indication as possible. They want to cover
8 as much as patients as possible.

9 When there are instances of off-label
10 use, more and more what we're seeing is that
11 it is actually not necessarily in the
12 interests of the patient. There may be
13 side-effect profiles, there may be other
14 drugs that should be tried first. And what
15 we're trying to do is to try to not practice
16 medicine but try to make sure that we raise
17 the standard to which medicine is practiced,
18 so that patients are protected.

19 If there is an indication,
20 pharmaceuticals can absolutely go back to
21 the FDA and extend what they're allowed to
22 prescribe for, extend the indications. And
23 over time where before we were at a stage
24 early in our pharmaceutical history where we

1 didn't have so many choices, we have so many
2 choices now. There are so many
3 opportunities for high-quality patient care
4 through pharmaceuticals for patients that
5 are on-label.

6 And unfortunately this can lead to
7 harm, this can lead to an epidemic of
8 children being prescribed highly
9 brain-active antipsychotic medications, for
10 example. And that has been harmful to our
11 children as a real example, off-label use.

12 So the extent that we want to curb
13 that use, we will see the implications and
14 we will right-size the policy as needed.

15 ASSEMBLYMAN GOTTFRIED: Why not use
16 the Clinical Drug Review Program or
17 something like it to identify drugs that
18 have that kind of harmful use and apply
19 prior authorization to those drugs?

20 But that's not what the budget
21 language does. The budget language
22 prohibits Medicaid from paying for any
23 off-label prescription no matter how
24 beneficial. Why would you do that?

1 And again, my other question is are
2 there people in the administration proposing
3 to subject public employees to that same
4 restriction through their health benefits?

5 COMMISSIONER SHAH: I can speak to
6 the former. I can find out about the latter
7 with the public employees plan.

8 To the former, we know that as we
9 make policy, policy is not just a
10 one-and-done situation. When we rolled out
11 our whole move of the prescription drug
12 benefit into managed care, October of 2012,
13 we stopped and took a back step and said
14 with antipsychotics we need to rethink how
15 we do this transition. And in real time we
16 stopped, we addressed it, and we fixed it
17 before any patients were harmed.

18 To the extent that our intent is to
19 protect patients, to stick to the
20 indication, we will continue down this
21 pathway. To the extent that we need any
22 course corrections, we are willing and able
23 to make them in real time.

24 ASSEMBLYMAN GOTTFRIED: Okay. Thank

1 you.

2 CHAIRMAN DeFRANCISCO: The next
3 questioner is Senator Savino.

4 SENATOR SAVINO: Thank you,
5 Senator DeFrancisco.

6 Good morning, Dr. Shah. Returning to
7 the subject of medical marijuana, as you
8 know I am the chief sponsor in the Senate on
9 the Compassionate Care Act, as Assemblyman
10 Gottfried is in the Assembly.

11 A couple of points that I would like
12 you to address. I heard in your testimony
13 the issue of establishing a statewide
14 research program, and you addressed some of
15 that in your response to Assemblyman
16 Gottfried. But I'm curious as to why we
17 think at this point in the history of
18 medical marijuana we need to do a research
19 program of any kind when 21 other states
20 have been doing it.

21 In fact, there are other nations --
22 you know, there are other countries besides
23 the United States. There's been extensive
24 research in Israel, there's been extensive

1 research in Canada, extensive research in
2 Ireland. So we don't really need to
3 research the value of medical marijuana as a
4 treatment alternative for people with
5 particular conditions.

6 What we need to do is establish a
7 regulatory model in New York State that will
8 allow for the creation of a legal grow
9 industry so that we have access to a product
10 that is clean, that is multivaried. Because
11 as we know, not everybody smokes medical
12 marijuana. In fact, most people don't. So
13 we need to be moving in that direction, not
14 starting as if no one has ever done this
15 before, reinventing the wheel.

16 We are on the verge of being -- I
17 think we actually are now the only state
18 short of Delaware on the East Coast that
19 doesn't have a medical marijuana statute.
20 So if you're interested in research, perhaps
21 you just, you know, pull out the old E-ZPass
22 and go to Jersey or go to Connecticut or go
23 to Massachusetts or fly to Colorado if you
24 want to do some research.

1 I think the department would be --
2 your time would be better spent working on a
3 regulatory structure that would implement
4 the Compassionate Care Act that
5 Assemblymember Gottfried and I have so that,
6 as you pointed out, you want to be in front
7 of it, not behind it. You want to get there
8 faster rather than later. Let's work on
9 that process so when we do get the
10 legislation passed and the Governor signs
11 it, you're already way ahead of the game in
12 the implementation process.

13 COMMISSIONER SHAH: Thank you,
14 Senator. My goal is yours, to protect the
15 health and safety of New Yorkers and offer
16 options of proven therapeutic benefit. And
17 because of the existing statute, that is the
18 only mechanism I have today to advance the
19 process.

20 To the extent that safe, clean,
21 unadulterated product is going to be primary
22 to making this product work, we're looking
23 to the feds for the sources. To the extent
24 that we're using a medical model with

1 hospitals providing the product, that's
2 another way where we can, within the
3 existing therapeutic relationship of the
4 doctor and the patient, advance this model.

5 The science is actually changing.
6 You know, 10 years ago versus today there
7 are many more drugs out there that help
8 patients. In fact, when we first started
9 down this pathway, we got a lot of feedback
10 from ophthalmologists saying: Absolutely
11 not, don't allow medical marijuana for
12 glaucoma. There are new treatments
13 available that help, so please don't go down
14 that pathway. To the extent that --

15 SENATOR SAVINO: Dr. Shah, with all
16 due respect, most of those drugs that are
17 now available are highly addictive and
18 dangerous. This is not about picking one
19 drug over the other, this is about allowing
20 doctors and patients to make the best
21 decisions for themselves, depending on how
22 they want to treat the condition that they
23 have.

24 COMMISSIONER SHAH: I agree.

1 SENATOR SAVINO: Whether or not
2 ophthalmologists want to utilize medical
3 marijuana as opposed to an alternative drug
4 should be a decision that they make. We
5 don't need to take tools out of their
6 toolbox.

7 And we don't do that with any other
8 drug. Two minutes ago you testified about
9 restricting the use of off-label drugs.
10 Well, there seems to be an inconsistency
11 here.

12 We don't have a lot of time, and I
13 know a lot of my colleagues want to talk
14 about the healthcare issues and the hospital
15 closings in Brooklyn. I want to focus on
16 this issue because I think your department
17 is going down the wrong path and that in
18 many respects you're wasting your time.

19 It is inconceivable that the federal
20 government is going to give New York State a
21 waiver to allow hospitals to dispense
22 medical marijuana. It's inconceivable. It
23 has not been done in any other state. In
24 states that have a legal medical marijuana

1 statute and a program up and running, the
2 federal government has not given them any
3 leeway. I cannot imagine a scenario where
4 they would do that for New York.

5 I am sure you are aware of and have a
6 copy of the August 2013 memo from the
7 Justice Department which dictates the type
8 of things you need to do in a state that has
9 a medical marijuana statute to avoid the
10 federal government coming in and raiding
11 you. Everything that you've been asked to
12 work on would subject us to a consistent
13 raiding process by the federal government.

14 So what I would again emphasize is
15 take the time that you have, ask your
16 department to begin to develop regulations
17 that will promulgate the Compassionate Care
18 Act so when we do pass it and the Governor
19 signs it, that process will be that much
20 further down the road of getting a legal
21 medical marijuana industry in this state.
22 Because we've seen in other states the
23 regulatory process has been a stumbling
24 block.

1 There are patients who are suffering
2 right here in New York. There are families
3 with children who cannot wait for us to do
4 this right. You said yourself that there's
5 no way to get this Charlotte's web strain
6 that will help children with Dravet
7 syndrome, and so those families are moving
8 to Colorado --

9 COMMISSIONER SHAH: Except at NYU.

10 SENATOR SAVINO: Yeah. They're
11 going -- they're moving -- because, you see,
12 you can't bring a product into New York
13 State -- that's also what the Justice
14 Department has said -- even if you bring it
15 from a state that has a legal medical
16 marijuana program. So unless we're growing
17 it here in New York, which we can't, where
18 are we going to get it from?

19 So all I'm suggesting is let's do
20 this the right way. You work on the
21 regulations on our bill, and then we'll get
22 there much faster so that when we can start
23 growing, we're able to provide real relief
24 to patients. We cannot continue to lose

1 people to other states. They're moving to
2 Colorado, they're moving to New Mexico,
3 they're moving to Washington State because
4 they can't wait for New York anymore.

5 COMMISSIONER SHAH: Thank you,
6 Senator.

7 SENATOR SAVINO: Thank you.

8 CHAIRMAN FARRELL: Thank you.

9 ASSEMBLYMAN OAKS: We've been joined
10 by Assemblyman McDonough.

11 CHAIRMAN FARRELL: Next to question,
12 Assemblyman Cusick.

13 SENATOR KRUEGER: And we've been
14 joined by Senator Brad Hoylman.

15 CHAIRMAN FARRELL: Assemblyman
16 Cusick.

17 ASSEMBLYMAN CUSICK: Thank you,
18 Mr. Chairman.

19 Welcome, Commissioner.

20 Commissioner, in your testimony you
21 mentioned I-STOP. And I just wanted to say
22 thank you to the Department of Health. It
23 has been a big success since it was
24 implemented in August.

1 One question I have on I-STOP is I
2 know that Senator Lanza and I had sent you a
3 letter earlier last week concerning I-STOP
4 has been very successful and, like anything,
5 with success there comes some circumstances
6 that we see now after the success of the
7 database. Particularly in Staten Island and
8 areas that are surrounded by other states,
9 people are now going to New Jersey,
10 Pennsylvania, surrounding states to get
11 these drugs.

12 With the lack of a federal database,
13 is it possible for the State of New York to
14 now look into joining into agreements with
15 New Jersey, Connecticut, and other states?
16 I know that there are similar databases, of
17 course not as good as New York State, but
18 there are similar databases like I-STOP in
19 the other states. Can we join and share
20 information?

21 COMMISSIONER SHAH: You know, that's
22 a great suggestion. To the extent that I
23 don't think we can share individual-level
24 information because of the statute that

1 exists today in terms of privacy and
2 security of the data. But there are many
3 ways that we can coordinate, and I will
4 follow up with my colleagues in those
5 states, in our certain neighboring states,
6 to see what more can be done.

7 At the federal level the health
8 commissioners get together and we talk about
9 problems, and this is one that we talk about
10 regularly. And one of the major initiatives
11 of this group this year is around
12 prescription drug abuse. And I have signed
13 a pledge to work on this problem and
14 continue to advance New York's position in
15 improving treatment options for patients and
16 stopping diversion and abuse as much as we
17 can, absolutely.

18 ASSEMBLYMAN CUSICK: I appreciate
19 that. Because I know the district attorneys
20 are very concerned about this, law
21 enforcement is very concerned about it. And
22 it is the next issue in this ongoing
23 epidemic. And it would be helpful if we
24 could start figuring out what we could do in

1 the State of New York to help tie that part
2 of this epidemic.

3 Also on the issue of I-STOP, we know
4 that it has worked. I'm hearing from a lot
5 of doctors in the state saying that at first
6 they were a little leery about it, but I
7 think people are starting to realize that it
8 helps them. Will there be a report, a
9 six-month report or some type of report as
10 to exact numbers on where we are with this?

11 COMMISSIONER SHAH: Maybe we'll try
12 to do a press release today.

13 ASSEMBLYMAN CUSICK: I like that.
14 Thank you.

15 COMMISSIONER SHAH: Get to work,
16 guys.

17 (Laughter.)

18 ASSEMBLYMAN CUSICK: Also, too, I
19 want to switch gears a little bit with
20 Sandy. With Sandy and the aftermath of
21 Sandy, there were quite a few areas,
22 particularly Staten Island, Long Island,
23 that the areas that were hit, that's where
24 the hospitals were. That the hospitals were

1 in flood zones.

2 And has there been a study made by
3 the state since Sandy on areas that the
4 hospitals are in the actual flood zones?
5 And is there an attention put on those
6 hospitals now for added funding to secure
7 them or to come up with an alternate plan
8 other than just the evacuation of the
9 patients? But now we know that some of
10 these hospitals are vulnerable, and now is
11 the time to try to figure something out. Is
12 there a study in place?

13 COMMISSIONER SHAH: Yes. There's
14 actually been a lot of work done, first
15 after Irene and Lee, and then continuing
16 after Sandy through today in the department,
17 and actually with the feds as well, looking
18 at revising the flood zones, understanding
19 which institutions are affected,
20 understanding the plans for sheltering in
21 place and making sure everyone understands
22 them, working on plans for the generators so
23 they can be, you know, plug and play across
24 all the institutions instead of different

1 hookups from one institution to the next.

2 Different systems, something called
3 E-finds, bracelets that when a patient needs
4 to be evacuated from a given institution,
5 whether it's a nursing home or a hospital,
6 that bracelet will help you find that
7 patient and track them in real time wherever
8 they should go. This has been an incredible
9 success built over just a few months, and
10 already we're looking at other states are
11 very interested in licensing our technology,
12 the E-find system.

13 So there is a lot of work. There are
14 after-action reports and other stuff that we
15 can share with you and I'll have my
16 department share. There's extensive plans
17 for all the institutions. And not only
18 institutions, non-institutionalized
19 vulnerable residents, patients on oxygen,
20 patients who are electricity-dependent. For
21 example, insulin needs to be refrigerated,
22 and what to do, how to identify them in real
23 time, how to care for them in real time,
24 when to move them or when to shelter in

1 place. All of that has been addressed.

2 ASSEMBLYMAN CUSICK: That's great.

3 Because I know parochially in Staten Island
4 we have two hospitals that one is in a flood
5 zone and one is not in a flood zone. But
6 both need help with funding to make sure
7 that, God forbid there's another flood or
8 another storm, that both hospitals are
9 equally protected.

10 So I think that that should be part
11 of the focus of whatever studies that we do.

12 COMMISSIONER SHAH: Thank you.

13 ASSEMBLYMAN CUSICK: Thank you.

14 Thank you, Commissioner. Thank you,
15 Mr. Chairman.

16 CHAIRMAN DeFRANCISCO: Senator
17 Rivera.

18 SENATOR RIVERA: Thank you.

19 Good morning, Commissioner Shah. I
20 have a few brief questions.

21 First of all, on the Capital
22 Restructuring Financing Program, I wanted to
23 see if you could briefly -- I know that you
24 spoke about it during your testimony, but if

1 you could expand on it a little bit, both on
2 the purpose and more importantly on the
3 criteria that will be used to distribute
4 this money.

5 COMMISSIONER SHAH: So the capital
6 restructuring funds that the Governor has
7 proposed in his budget are \$1.2 billion to
8 be expended over seven years. And we've
9 worked in partnership with various types of
10 institutions and societies -- Greater
11 New York Hospital Association, HANYS, and
12 other associations to make sure that it
13 meets the needs.

14 The point of this money is, for
15 example, when -- I'll give you one real
16 example, if a hospital needs to transition
17 to more outpatient care. The rooms that are
18 set up for inpatient units are not
19 appropriate for outpatient or ambulatory
20 care visits. You need to reconfigure them,
21 put in different pieces of equipment, all of
22 that. To date, we don't have the money for
23 it. Institutions don't have the money for
24 it. And unfortunately the federal

1 government has decided that bricks and
2 mortar or capital changes like that cannot
3 be funded by the waiver.

4 That leaves a big hole in our
5 transformation plans for the State of
6 New York. That hole is about a billion
7 dollars big. And that's why offering this
8 as part of a complementary system to the
9 waiver funding will mean that as part of the
10 transformation plan, what the waiver can
11 fund, the waiver will fund. When bricks and
12 mortar are involved, this capital fund can
13 fund. So there can be a full plan, not just
14 let's work off of half of a plan of reducing
15 readmissions, let's actually give the money
16 to change our system so a hospital, a
17 clinic, a nursing home can reconfigure to
18 meet patients' needs in a transformed
19 system.

20 SENATOR RIVERA: The criteria that is
21 set up in the language -- I was just reading
22 the language in the budget, and it is
23 very -- I guess you're saying that it is
24 flexible on purpose?

1 COMMISSIONER SHAH: It's meant to be
2 as complementary as possible to the waiver.
3 To the extent that we want the triple aim,
4 we are looking at the State Health
5 Innovation Plan, which is our roadmap for
6 the next five years of New York. That is
7 the same thing as the waiver is the same
8 thing as -- these funds, all of them will be
9 graded on the same metrics.

10 So to the extent that an application
11 is good, it's going to be good on all
12 levels. It's not going to be heading off in
13 one direction with the waiver, another
14 direction with the Health Innovation Plan
15 and a third direction with the capital
16 financing. They're all going to be fully
17 aligned.

18 SENATOR RIVERA: I might have some
19 follow-ups later on that.

20 Moving on, last year we had a long
21 conversation both during the hearings and
22 during the whole budget process regarding
23 what I had termed the bucket problem. I
24 called it the bucket problem, but this is

1 just the way that I referred to it. This
2 was when public health programs in the
3 original proposal from the Governor were
4 supposed to be split into seven different
5 pools, et cetera.

6 So I see that there is a version of
7 it, it seems, in this budget language that
8 relates to consolidating 36 public health
9 awareness programs into 10 funding streams.

10 So I wanted to talk about how that is
11 similar or different from last year's
12 proposal and how exactly will it work, since
13 it seems, at least in the language as is,
14 that there will be no cut to the funding.
15 But I'm still unclear as to the criteria
16 that will be used to determine which
17 programs would be coming back and what
18 funding level they'd be coming back to.

19 COMMISSIONER SHAH: So what the
20 Senator is referring to is in the public
21 health budget specifically, we've tried to
22 group together common areas -- maternal and
23 child health -- as one bucket, where
24 multiple buckets used to exist for maternal

1 programs, child health programs. Because
2 what we've found is that many of the
3 recipients of the funding were going across
4 multiple buckets.

5 So it's the same group that would get
6 funding from one line item and a second line
7 item. In those kinds of areas, we've
8 consolidated the line items, which will make
9 for administrative simplicity to them and to
10 us and can allow them to not silo their
11 program in response to us.

12 So this is actually a win/win. It is
13 unlike last year's buckets completely. It
14 has no cuts in funding. It has no
15 anticipated real changes at all other than
16 administrative simplicity, some savings in
17 terms of our end and on the end of the
18 people applying for the funds. It's
19 actually a very good thing.

20 SENATOR RIVERA: So if I'm not
21 mistaken, last year we were talking about in
22 the neighborhood of 90 programs, and this
23 year we're talking in the neighborhood of
24 36. So I figure, if I'm understanding your

1 explanation correctly, these 36 correspond
2 to particular agencies or entities that have
3 programs that kind of cross over to
4 different categories of --

5 COMMISSIONER SHAH: Yes. The
6 different buckets from the past, we've
7 consolidated them in ways that make sense
8 for the programs themselves.

9 So if you're a nonprofit and you used
10 to get funding from three different lines
11 and you have to do three different reporting
12 mechanisms but they're all related to
13 maternal and child health, for example, you
14 can apply once for the sum total of all the
15 money you used to get, consolidate your own
16 programs internally, do one application,
17 still get the same amount of money as you
18 used to under the old system, but it's
19 better for you, it's better for the
20 department, it's better for everyone.

21 SENATOR RIVERA: I might have some
22 stuff later, but for now I'm good. Thank
23 you, Commissioner.

24 COMMISSIONER SHAH: Thank you.

1 CHAIRMAN FARRELL: Assemblyman

2 Lentol.

3 ASSEMBLYMAN LENTOL: Thank you very
4 much, Mr. Chairman.

5 Good morning, Commissioner. First of
6 all, I'm encouraged by recent developments
7 and I'm very happy with the Governor and
8 with you for what looks like a plus, that
9 we're going to get the Medicaid waiver
10 funding. I think that's -- it's definitely
11 important to me, who comes from Brooklyn,
12 and I'm sure to other folks in the state.
13 And I certainly applaud the Governor for
14 that. And I'm also pleased by the
15 Governor's commitment to help Brooklyn
16 hospitals.

17 However, I do have some questions
18 about the funding, Medicaid waiver funding
19 in particular as well as healthcare funding
20 in the budget.

21 First of all -- and I'm sorry that I
22 missed your presentation, but I tried to
23 catch up by reading some of it. And you
24 probably answered a lot of these questions.

1 in your presentation, so forgive me if I go
2 over them again.

3 One interesting plan that we looked
4 at, at the delegation, both the Senate and
5 the Assembly, is the Dr. Fred Hyde plan,
6 which calls for -- that would cost the state
7 about \$1 billion to build new ambulatory
8 care facilities in Brooklyn. That's just
9 Brooklyn alone, that's not the whole state.

10 So I'm assuming that the \$1.2 billion
11 that's in the budget is not only for
12 Brooklyn. Am I correct in that?

13 COMMISSIONER SHAH: You are correct.

14 ASSEMBLYMAN LENTOL: And I don't
15 guess that it's necessary to spend the
16 \$1.2 billion in building all of those
17 facilities right away, but some of it could
18 be used in the course of a plan to build
19 those facilities.

20 So I guess since you said that the
21 waiver funding can't be used for capital
22 projects, are we going to be able to do it?
23 Are we going to have enough? Because we've
24 been out front with our Medicaid Redesign

1 Team in trying to come up with a different
2 proposal than hospitals. And if we don't do
3 it quickly enough, a lot of the
4 hospitals are going to close.

5 So on the one hand we have struggling
6 hospitals that are in dire need of funding,
7 and we have a Medicaid Redesign Team plan
8 that will build ambulatory care facilities.
9 By the way, I don't like that expression,
10 because in the neighborhoods that I come
11 from, people don't understand ambulatory
12 care. I like emergency care. They
13 understand that because they go to emergency
14 rooms now. And they prefer to have
15 something that they can hang their hat on
16 that they understand.

17 That's a big question. But the more
18 important question is, are we going to get
19 there without allowing a huge hospital that
20 serves indigent people in Bed-Stuy and other
21 neighborhoods, like Interfaith, to fail
22 before we've had the opportunity to do the
23 right thing?

24 COMMISSIONER SHAH: You know, the

1 Governor made it clear that we can't do it
2 alone. We need the federal government's
3 help on this. And so we are waiting. We
4 are having conversations every day with the
5 federal government on moving this forward
6 within the 30 days that -- you know, the
7 Governor has made clear we need to get this
8 done right away.

9 To the extent that -- we're
10 optimistic. But until I get a signed letter
11 from the federal government, I'm not saying
12 that we have the waiver. We have had very
13 productive conversations even as recently as
14 Friday with folks in the White House. To
15 the extent that we're optimistic we'll get
16 it within 30 days, we will have the
17 opportunity to transform many of the
18 institutions that are teetering.

19 You're right, the \$1.2 billion isn't
20 enough. But there are other opportunities
21 out there. So for example, one of the
22 things that we've talked about is the
23 New York State Health Innovation Plan. And
24 in my remarks I mentioned this as well, the

1 SHIP. What that requires is a complete
2 transformation of the healthcare delivery
3 system, including advancing primary care.
4 The payers, the private payers are on board
5 to pony up money to help transform the
6 system. I'm talking about the big payers.

7 So it's not us doing it alone. If
8 we're all rolling in the same direction, if
9 we're all saying this is exactly the picture
10 of health we want for New Yorkers and to get
11 that picture of health we need this much
12 primary care, this much emergency care,
13 urgent care, et cetera, et cetera,
14 et cetera, then people know what they're
15 rolling toward.

16 And so we've been very lucky to be
17 very consistent on message. Whether you
18 call it primary care, ambulatory care,
19 integrated care, urgent care, emergency
20 care, ultimately people know what we're
21 trying to get to. It's what patients need.
22 You know, so they don't have to wait four
23 hours to see a doctor. So they can stay
24 healthy and not get ill.

1 And I'm optimistic that between the
2 waiver, between our SHIP plan, between all
3 the other things we're doing with Medicaid
4 redesign, that we will make substantial
5 progress in real time. And we have to make
6 real progress in real time to get these
7 waiver dollars down. They're not just going
8 to write a \$10 billion check and say
9 goodbye. They're going to base it on actual
10 performance in real time on system
11 transformation.

12 So that detailed plan has to be
13 approved, and that's where we are right now,
14 in the very weeds, so we can all see exactly
15 where we're going.

16 ASSEMBLYMAN LENTOL: Another thing is
17 that we in the Brooklyn delegation -- that I
18 happen to be chair of, it's another hat that
19 I wear, so I have to respond to my
20 colleagues -- have not seen the submissions
21 to CMS regarding the Medicaid waiver program
22 and the applications. And I wonder if you
23 would be able to furnish us a copy of the
24 two years of submissions so that we could

1 take a look at it.

2 COMMISSIONER SHAH: So the issue is
3 that we have kept on our website the broad
4 plans. And what's happened over time, now
5 four times in the last 18 months, is that
6 we've kind of had to change course. you
7 know, instead of using this construct to pay
8 for it, we need a DSRIP construct. And so
9 that means rewriting the plans we had
10 against the 25 percent hospital admission
11 reduction.

12 So it's essentially the same plans.
13 And we've been very public about things that
14 haven't been funded as a result. From our
15 first plan to now, they're not going to fund
16 capital. So the Governor has taken that on.
17 They're not funding IT. You know, the few
18 things that they aren't funding we've been
19 explicit about.

20 So our goals are the same, the broad
21 concepts are the same. Unfortunately, it is
22 really a work in progress, a day-to-day
23 conversation on the details of the metrics.

24 ASSEMBLYMAN LENTOL: Isn't this a lot

1 like the income tax? We send a lot of money
2 to Washington, and that's what we did with
3 our Medicaid redesign program. We sent a
4 lot of money to Washington and we're getting
5 back \$10 billion after we're saving them 17
6 or 18 or \$20 billion.

7 COMMISSIONER SHAH: That's exactly
8 right. That's exactly right. We're on
9 track to save them \$17 billion, and we're
10 asking for \$10 billion back. To continue to
11 save them even more.

12 ASSEMBLYMAN LENTOL: Well, okay.
13 Let's move on.

14 If we receive the funding -- I'm
15 being optimistic now. And I want to believe
16 that we're going to receive it, whether it's
17 \$1 billion, \$2 billion. Hopefully it will
18 be \$10 billion. But many people say that
19 much of that funding should be directed
20 towards safety net hospitals.

21 So I guess I don't really know --
22 we've heard the term bandied about a lot. I
23 don't know exactly what it means, except
24 what hospitals -- are we talking about the

1 percentage of people who use a particular
2 hospital who are on Medicaid? Is that an
3 important determinant? I think it is. And
4 would the income and demographics of the
5 surrounding area also be considered in
6 determining whether it's a safety net
7 hospital?

8 COMMISSIONER SHAH: Yeah, the vast
9 majority of the waiver, \$7.9 billion of it,
10 is this DSRIP part of it, which is built
11 around the construct of helping safety net
12 hospitals. But that's writ broadly. So
13 when you say a hospital, remember most
14 hospitals are also the primary providers of
15 primary care in a given community as well.
16 They also have all the ambulatory clinics
17 and inpatient care. A lot of it is by the
18 hospital. So what we talk about when we
19 talk about hospital now is not what we used
20 to think about, which is just one tower.

21 And so to the extent that this
22 waiver, when it helps our safety net, it's
23 not really just helping hospitals, it's
24 helping mental health facilities, it's

1 helping primary care, it's helping nursing
2 homes in many instances. It's helping
3 others who are part of that.

4 ASSEMBLYMAN LENTOL: Yes, I get that.
5 I saw that in your remarks, and I'm glad to
6 see that. But --

7 CHAIRMAN DeFRANCISCO: Excuse me,
8 Joe. Joe, excuse me. With all due respect,
9 you see that big zero, all those zeroes?
10 They've been there for a while.

11 ASSEMBLYMAN LENTOL: I see it. I see
12 it. But I'm actually speaking on behalf of
13 all of the Brooklyn members.

14 CHAIRMAN DeFRANCISCO: Oh, I'm sure
15 they'll not ask any questions. Thank you.

16 (Laughter.)

17 ASSEMBLYMAN LENTOL: And I only think
18 there's one here, so --

19 CHAIRMAN FARRELL: Close.

20 ASSEMBLYMAN LENTOL: Thank you very
21 much.

22 CHAIRMAN DeFRANCISCO: You'll get
23 another chance, Joe.

24 ASSEMBLYMAN LENTOL: Do you envision

1 a competitive process for this funding?

2 COMMISSIONER SHAH: No. I mean, to
3 the extent that it's written within the
4 federal documents what we will give them --
5 the documents we give them specify this is
6 the outcome we get, it means these are the
7 dollars we get.

8 So it's not like a free-for-all,
9 here's a \$10 billion check, use it as you
10 will, whoever is the most successful in
11 terms of reducing readmission gets the
12 money. It's not like that. It's
13 prespecified.

14 ASSEMBLYMAN LENTOL: My last question
15 is the billion dollars --

16 CHAIRMAN DeFRANCISCO: The last one
17 was your last question.

18 ASSEMBLYMAN LENTOL: -- is that a
19 maximum or a minimum amount for Brooklyn?
20 The billion dollars that the Governor has
21 talked about to help save Brooklyn
22 hospitals, is that a minimum or a maximum?

23 COMMISSIONER SHAH: There are
24 multiple sources of money that lead to part

1 of a Brooklyn solution. And it's always
2 been about hospital transformation.

3 To the extent that there is money
4 from the capital side, from that
5 \$1.2 billion; there's money from the waiver
6 that is going to some of the safety net
7 institutions inside; there's other monies as
8 well, all of that combined adds up to a lot.
9 I can't tell you how much it is today until
10 we get our federal waiver and what that
11 means. Because, you know, I'm hoping for
12 \$10 billion as well.

13 CHAIRMAN DeFRANCISCO: Thank you.

14 ASSEMBLYMAN LENTOL: Thank you.

15 CHAIRMAN DeFRANCISCO: We're joined
16 by Senator Montgomery.

17 And, Joe, thank you for speaking on
18 behalf of every legislator so that we can go
19 on to other topics.

20 (Laughter.)

21 CHAIRMAN FARRELL: And we've been
22 joined by Assemblyman Crouch.

23 ASSEMBLYMAN LENTOL: I'm sorry,
24 Mr. Chairman, but in past meetings I'll

1 yield my time. I'll yield my time in future
2 meetings.

3 CHAIRMAN DeFRANCISCO: Okay, great,
4 we'll hold you to that.

5 And the next questioner is the
6 Most Valuable Player of the Super Bowl,
7 Malcolm Smith.

8 (Laughter.)

9 SENATOR SMITH: Thank you very much,
10 Mr. Chairman.

11 Good morning, Commissioner. And good
12 morning to your wife as well. It's good to
13 see your wife here. Perhaps she might help
14 me get in some sympathy for Southeast Queens
15 in terms of the needs that we have.

16 Michele, good to see you here as
17 well, and glad to see you here with your
18 husband.

19 My first question is just one around
20 the Health Plan Marketplace, the exchange.
21 And you're right, you did tremendous work
22 there. Even as Washington was having its
23 problems, New York was speeding ahead doing
24 a lot of enrollment. But I have just some

1 concerns that I have been getting from some
2 of my constituents, in particular one around
3 Emblem Health. And I know you in your
4 testimony talked about 53 percent of the
5 individuals have less expensive healthcare
6 costs.

7 This particular individual, who meets
8 the criteria for what I thought would have
9 been a very low cost healthcare plan, has
10 three children, she has a mortgage, and her
11 healthcare costs went from \$200 to \$339.
12 And she is suffering. Now, I know she
13 reached out to Donna in your office and
14 Trina in the Governor's office. But she's
15 just one of a few. And so I guess my
16 question is perhaps you can help me
17 understand how that could happen.

18 And I'm going to give you all my
19 questions because it moves a little faster
20 that way as opposed to back and forth.

21 The second question is on the capital
22 program, that \$1.2 billion. And it talks
23 more about rehab and transformation. And I
24 would hope at some point we start talking

1 about construction of new hospitals or
2 clinics or primary care units. Because as
3 you know, in Queens -- and I'm excited about
4 the waiver. I hope that while it saves
5 money on one end it frees up resources on
6 another. Because you know we have lost
7 St. John's Hospital, we lost Peninsula
8 Hospital, we lost Mary Immaculate Hospital.
9 We now only have Jamaica Hospital, which is
10 serving people out of trailers. And
11 St. John's Episcopal in Rockaway is almost
12 on the verge of falling prey to closing as
13 well.

14 So from a healthcare standpoint, we
15 don't have anything. So we need help. And
16 I'm saying that appealing to all my
17 colleagues who are here, as well as those in
18 the audience, to take up Southeast Queens as
19 a mission. Because in an area that has
20 grown in population close to a million
21 people, we have only one healthcare clinic
22 on the east end -- or the west end, and one
23 on the southern end. And both of which are
24 doing very poorly, I should say, in terms of

1 healthcare. So perhaps you can help me with
2 some of that.

3 COMMISSIONER SHAH: So let me get to
4 your first question first.

5 You know, the individual who's seen
6 the amount of money she spends on a monthly
7 basis for her healthcare insurance go up,
8 obviously Donna Frescatore is aware and will
9 work with that individual on her particular
10 circumstances.

11 But in general what's happened is
12 people thought they had insurance, and they
13 didn't. They didn't actually have good
14 coverage. You know, there was entire
15 industries out there who charged \$70 a month
16 for health insurance for their folks. And
17 that \$70 a month led to a total cost of
18 maybe \$2,000 of insurance, after which the
19 person is on the hook. It wasn't really
20 insurance. It was a sham.

21 And to the extent that what we have
22 now is high-quality health insurance that
23 meets very specific standards set by the
24 feds in terms of preventive care, covering

1 the right kinds of things to keep you
2 healthy in the first place, it might have
3 gone up, but she might be getting something
4 very different than what she thought she
5 had.

6 SENATOR SMITH: Whatever she did, she
7 cannot afford that. I mean, \$339 with three
8 children and a mortgage. And she works for
9 a local insurance agency. Not a health
10 insurance agency, one that provides car and
11 auto and all that stuff.

12 COMMISSIONER SHAH: You know, there
13 are going to be -- I'd love to dive deeply
14 into a given circumstance. I can tell you
15 that the vast majority of people for the
16 very first time have insurance. I mean,
17 we're getting \$5 billion a year in subsidies
18 from the feds, in terms of tax credits and
19 other credits to help New Yorkers buy
20 insurance. It's a very big deal.

21 So yes, there may be individual
22 circumstances, and we try to minimize those
23 and we try to see what other services they
24 may be eligible for that could help them.

1 But for the vast majority of New Yorkers,
2 for the 350,000 who have already gotten an
3 insurance card to date on the exchange, this
4 is a very good thing. And it's good for the
5 hospitals, who are now getting less
6 uncompensated care. It's good for
7 providers. It's good for all of us.

8 SENATOR SMITH: So in Southeast
9 Queens, because that's the 800-pound
10 gorilla --

11 COMMISSIONER SHAH: To the extent
12 that Southeast Queens obviously has its
13 unique set of circumstances that are also
14 very urgent, the North Country has its own
15 unique set of circumstances that are very
16 urgent.

17 And we are looking, and the
18 Governor's budget suggests that regional
19 planning is a way where each region decides
20 what it needs based on local data, based on
21 local culture, based on local conditions,
22 and says this is how we need to reenvision
23 healthcare in our system. This is what we
24 have to work with, this is where we need to

1 go; State, this is how we want it. And
2 that's where we're counting on.

3 And there's money to fund regional
4 planning if --

5 SENATOR SMITH: And I can appreciate
6 the analysis, the importance of it. But,
7 you know, the paralysis of analysis where
8 you just keep analyzing. Right now there
9 are people in Southeast Queens that are
10 sick, they get hurt, they have no place to
11 go. They go to emergency rooms and they're
12 there for three and four hours.

13 So a study that may go on for another
14 year or so -- and I appreciate, you know,
15 the regional planning. I think that concept
16 works. But what do we do now for relief?

17 COMMISSIONER SHAH: Yeah, this is not
18 a study. This is not a year. This is a --
19 for example, in the North Country they just
20 started about a month ago and they're going
21 to report out their final recommendations by
22 March. And it's not been in isolation.
23 Things have been happening in the
24 North Country.

1 So to the extent that we're looking
2 to jump-start the process, build off of
3 stuff that's already happened in each region
4 and accelerate very quickly, this is
5 something that I think can provide real
6 relief and, over the long term, provide a
7 structure for continued improvement and
8 continuous improvement of every part of this
9 state in every region.

10 SENATOR SMITH: Well, I do hope you
11 make sure that my office, as well as my
12 colleagues in Southeast Queens, are kept
13 abreast of it as well as being involved.

14 Thank you very much, Mr. Chairman.

15 CHAIRMAN FARRELL: Thank you very
16 much.

17 We have been joined by Assemblyman
18 Abinanti.

19 And we now will hear from Mr. Raia.

20 ASSEMBLYMAN RAI: Thank you,
21 Chairman.

22 Thank you, Commissioner. I just have
23 two policy areas that I want to follow up
24 with.

1 My office has been getting bombarded
2 by pharmacists. And it's not often that the
3 independent pharmacists and the chain
4 pharmacies see eye to eye on an issue, so I
5 guess this one is pretty important to them.
6 And it deals with the new proposal, the
7 Average Acquisition Cost Pharmacy
8 Reimbursement that's in the budget.

9 I guess my first question is, why is
10 the Health Department pursuing such a
11 significant change since we I guess changed
12 things around back in 2012, moving I guess
13 about three-quarters of the folks out of
14 fee-for-service Medicaid to managed care?
15 How much money do we think we saved back in
16 2012 to now, and why the need for the big
17 shift again?

18 COMMISSIONER SHAH: So this relates
19 to a proposal on how much do we reimburse
20 based on drugs. Right? There's different
21 ways that people say I'm going to charge you
22 50 bucks a pill, I'm going to charge you
23 500 bucks a pill, and where do they base
24 that off of, what numbers do they base that

1 off of.

2 Well, the reality is there have been
3 a lot of different methodologies on how to
4 pay for that pill. The reality is also that
5 we know what's everyone paying, on average.
6 And shouldn't New York State taxpayers get
7 that same deal? Shouldn't we also pay what
8 the average person is paying?

9 So the average acquisition cost says
10 this is what actually -- some people are
11 paying \$5 a pill, some are paying \$500.
12 What is the average out there? We should
13 pay the average. We shouldn't be ripped
14 off. We shouldn't rip off taxpayers. Let's
15 pay the average. So we're not paying the
16 lowest, we're not paying the highest, let's
17 pay the average. It's a standard
18 methodology. Many other -- most other
19 states, actually, use the average
20 acquisition cost. You know, we've been a
21 little behind in that sense. And
22 unfortunately there will be some real cuts,
23 but there will be some also gains. Because
24 it hasn't been a rational methodology up

1 till now.

2 The average acquisition cost is fair
3 for New York taxpayers to pay the average
4 price for a drug that everyone else is
5 paying, whether you're a private insurer or
6 someone else.

7 ASSEMBLYMAN RAIA: Well, I appreciate
8 that. It's my understanding that the
9 different pharmacy associations have
10 requested a meeting with your office, and
11 I'm hoping that that's going to take place
12 so maybe you can hold their hand a little.

13 COMMISSIONER SHAH: Absolutely.
14 Absolutely.

15 ASSEMBLYMAN RAIA: Okay, thank you.

16 My next area is dealing with assisted
17 living. Obviously, as New York continues to
18 age in its population, we're seeing a
19 greater need for assisted living facilities.
20 And I'm just wondering if you can tell me,
21 since the Assisted Living Reform Act was
22 passed in 2004, how many ALR applications
23 have been processed.

24 COMMISSIONER SHAH: I couldn't tell

1 you since 2004, but I'm sure my folks can
2 and we can get that number back to you.

3 ASSEMBLYMAN RAIA: I guess one of my
4 concerns is I believe there's been about 375
5 applications filed since 2005, but there's
6 still 200 applications that remain pending.
7 One of the concerns is I guess there's only
8 four project managers that have literally a
9 hundred applications sitting on their desk.

10 Is there anything in this upcoming
11 budget that's going to help relieve that
12 burden for those case managers? Because my
13 concern is we're trying to welcome in new
14 businesses, and certainly assisted living
15 generates revenue for local economies.

16 COMMISSIONER SHAH: Yeah, absolutely.
17 And with the whole -- we're reviewing the
18 whole system in terms of looking at what
19 kinds of services people need. We're taking
20 apart our whole Certificate of Need process
21 and saying we need to understand where our
22 urgicenters, emergency rooms, primary
23 care -- what is the continuum of care? How
24 do we fill it out? And how do we make it

1 less burdensome and more responsive?

2 So that as part of that process, we
3 will certainly look at this as well.

4 ASSEMBLYMAN RAIA: Because I
5 understand you streamlined the application
6 process, which is good because that was a
7 nightmare in itself. But you could
8 streamline it all you want, but if you don't
9 have the bodies there to review the
10 applications, it becomes problematic.

11 COMMISSIONER SHAH: Yeah. And at the
12 end of the day it's about the right things
13 for patients and about dollars. If they're
14 stuck in a nursing home because they don't
15 have another place to go, it will cost us
16 more money. So we are very aggressively
17 looking to get people what they need.

18 ASSEMBLYMAN RAIA: Thank you,
19 Commissioner.

20 CHAIRMAN DeFRANCISCO: Senator
21 Tkaczyk.

22 SENATOR TKACZYK: Thank you,
23 Chairman.

24 And thank you, Commissioner Shah. I

1 wanted to talk about early intervention
2 services. As you know, the state provides
3 early intervention services through a
4 provider network. And we're through this
5 service reaching very young children with
6 disabilities and providing them services to
7 help them get ready for schools, to help
8 them get ready for life. And these are
9 children who are significantly disabled and
10 need help from birth to age 3.

11 And last year we made a change to
12 this service, and there were some problems
13 with regard to it. And the problem was that
14 the change we made in last year's budget
15 essentially resulted in providers not
16 getting paid timely and providers being
17 expected to go after third-party payers and
18 insurance companies, and they would not get
19 paid until they received those funds.

20 And the problem with the providers,
21 when it came to my attention, it seemed to
22 be clear that there needed to be a
23 legislative fix. And I introduced
24 legislation last October, and I'm very

1 thankful that the chairs of the four
2 committees in the Assembly came together and
3 had a hearing all day regarding this. And
4 I'm very thankful that the Health Committee
5 chairs are moving legislation in both
6 houses, and hopefully we can come up with
7 that legislative fix.

8 So my question to you is, does the
9 proposed Executive Budget contain sufficient
10 funds to make prompt payment to providers
11 for the services they will be providing this
12 year, 2014-2015? And is there sufficient
13 reappropriation money in the budget to make
14 the still unpaid providers from last year
15 whole?

16 COMMISSIONER SHAH: Thank you for
17 your questions. You know, this was a real
18 issue over the summer for many providers and
19 we heard from them firsthand and in real
20 time. As much as we could, we tried to
21 extend lifelines to certain providers
22 feeling the heat even more than others. And
23 I'm proud to say as of last week we are now
24 at 91 percent payment in terms of where we

1 have been historically before this whole
2 transition occurred. We're at those rates
3 of payment.

4 So we've reached -- 91 is not a
5 hundred, and we will do better. But we have
6 made up our losses for the last year and are
7 where we need to be. For today, we have
8 more to do.

9 There is sufficient funding in the
10 budget -- and one of the things that people
11 don't know is there's actually substantial
12 relief for counties in the budget by what
13 we've done. About 15 percent of payments
14 from 2012 and earlier, actually, that hadn't
15 been processed by counties, we're taking
16 over the processing and we're advancing them
17 very quickly. So there is actual
18 substantial relief at many levels to the
19 counties, to the providers, to end up with a
20 really good system that once and for all
21 will meet the needs of the providers and the
22 patients they serve.

23 I can tell you that we've been
24 tracking impacts on patients, on EI

1 recipients. And to date we haven't seen
2 negative impacts. And we will continue to
3 monitor that very closely and report out on
4 it quarterly.

5 SENATOR TKACZYK: Well, I appreciate
6 your comments. But to me there have been
7 negative impacts when I know there are
8 children in my district that are not getting
9 services because the providers aren't
10 getting paid and they have to stop providing
11 those services and get another job because
12 they have to pay their bills too.

13 So there was a loss of service to
14 children at a very vulnerable age. As you
15 know, when we help children at this age it
16 is the best time to help them. And the fact
17 that we changed a system and we didn't make
18 it better, we caused problems -- I think we
19 have to be very careful when we're changing
20 systems that we get it right.

21 So I'm understanding, what you're
22 saying is there is enough money in this
23 proposed budget to cover all of those
24 payments owed to providers that have not

1 been paid yet from last year and enough
2 money in the budget to cover all of the
3 providers that we expect to be needing to be
4 out in the field in this year's budget.
5 You're telling me that the budget is
6 sufficient to cover both.

7 COMMISSIONER SHAH: Yes.

8 SENATOR TKACZYK: Okay. Thank you.

9 CHAIRMAN FARRELL: Next, Assemblyman
10 Goodell.

11 ASSEMBLYMAN GOODELL: Good morning,
12 Commissioner. Thank you very much for your
13 comments and testimony.

14 I wanted to ask you a little bit
15 about how you envision the implementation of
16 the State Delivery System Reform Incentive
17 Payment with the initiative of reducing
18 inpatient hospitalization by 25 percent.
19 And my concern is that not just Brooklyn is
20 facing struggling times, a lot of our rural
21 hospitals are as well.

22 And Mr. Lentol will appreciate I'm
23 speaking on behalf of the Assembly
24 Chautauqua County delegation, as the only

1 Assemblyman.

2 (Laughter.)

3 ASSEMBLYMAN GOODELL: But one of the
4 challenges that I see, and I was hoping you
5 could address, if we're reducing inpatient
6 utilization -- and I think that's a good
7 idea -- and working to expand outpatient
8 services, at the same time the Certificate
9 of Need process has been extraordinarily
10 burdensome and expensive, particularly for
11 our hospitals. And my hospitals are
12 reporting that the credentialing process,
13 even for an experienced board-certified
14 physician, can take upwards of a year.

15 And so if we want to move toward
16 outpatient services, what are we doing in
17 this budget or overall to reduce the
18 Certificate of Need time frame and
19 accelerate the credentialing process so that
20 we can actually accomplish that?

21 COMMISSIONER SHAH: So thank you for
22 your questions. These are very important.
23 You know, how do we get to 25 percent
24 reduction in unnecessary inpatient hospital

1 use. There are many hospitals across the
2 state that have upwards of 40, 50 percent
3 inappropriate admissions. That means the
4 patient doesn't need to be admitted to the
5 hospital, and yet they do get there. Why?
6 Any number of reasons. Maybe there's no
7 other place for them to go. Maybe there's
8 other financial issues involved.

9 To the extent that -- this is a big
10 deal. Reducing it by 25 percent over five
11 years is a very big deal. It will require
12 an all-hands-on-deck approach. And that's
13 what this DSRIP, this waiver, this 7.9 --
14 you know, this federal waiver is all about
15 that. Because we know to achieve that
16 vision we need to get mental health and
17 physical health integrated. We need to
18 build outpatient care. We need to make sure
19 that our Certificate of Need actually is
20 less invasive or less burdensome on primary
21 care.

22 And to that extent, all of our
23 proposals to date have actually looked to
24 reduce the burden for outpatient care, not

1 set new burdens.

2 Certainly it's been a work in
3 progress on the inpatient side, reducing the
4 burdens of the Certificate of Need, and
5 we've made real progress. And both the
6 hospital associations will testify later
7 today, you can ask them directly have we
8 seen actually a net reduction or a net gain.
9 We're going in the right direction; a lot
10 more needs to be done.

11 So we're hopeful that with DSRIP
12 waiver funds that we will continue to see
13 the gains we need. Because we're all
14 pointing toward the inpatient
15 hospitalization reduction, we know what
16 other parts of the system we need to build
17 up that we don't put burdens on those parts
18 as we build them up and we come to an actual
19 unified system.

20 This is an incredible plan. This is
21 shooting for the stars. But even if we
22 don't hit the stars and we hit the moon,
23 we'll have achieved something incredible.

24 ASSEMBLYMAN GOODELL: Thank you.

1 Could you also address why is it that
2 the credentialing takes upwards of a year
3 for a board-certified physician?

4 COMMISSIONER SHAH: Sure. It's
5 something I have a personal interest in as
6 well, as a doctor, and having gone through
7 credentialing several times in New York
8 State and seeing why do I need my diploma
9 translated from Latin every time. The
10 burden is incredible.

11 And I have convened a working group
12 of the hospital associations saying you need
13 to come up with a common standard. When
14 Hurricane Sandy hits and a hospital shuts
15 down and other hospitals are overburdened,
16 you need to have a system so that those docs
17 can start working in the other hospital
18 tomorrow, not a year from now or a week from
19 now, even.

20 And so we've been convening this
21 working group. The state has been convening
22 the hospital associations saying let's agree
23 to common standards for credentialing.
24 Everyone has their own unique flavor,

1 everyone has their own paper forms. And it
2 is incredibly expensive, painful for
3 physicians. It's a barrier for us to
4 practice in this state. And we need to get
5 to one system.

6 So we've been working on it. We've
7 made some real progress. And I'm hoping
8 that over the next three to six months -- I
9 don't think we'll get to one form for the
10 whole State of New York, but I think we'll
11 get to one form for 95 to 99 percent of what
12 a hospital needs for credentialing. And
13 then they'll have their one-pager where they
14 have some other questions for a doc to be
15 receiving credentials. And that would be a
16 state partnership with the private side so
17 that everyone's lives are easier.

18 ASSEMBLYMAN GOODELL: Could you
19 address as well the issue of getting
20 board-certified physicians who are
21 authorized to practice in other states
22 authorized in New York State as well? Which
23 is a corollary, of course, to the
24 credentialing process.

1 But it's my understanding right now
2 that an experienced physician from another
3 state can typically get licensure
4 authorization in our neighboring states in a
5 matter of weeks but it takes months in
6 New York. What's being done on that issue?
7 Because it's particularly challenging when
8 you're trying to recruit new physicians to
9 come to New York State.

10 COMMISSIONER SHAH: So this is one of
11 the issues that I have, is why does the
12 State Education Department have some roles
13 in things while I have other roles. And I
14 would love for you guys to consider what
15 roles should come over to the Department of
16 Health along these lines. I'm asking for
17 more work.

18 ASSEMBLYMAN GOODELL: As you can
19 appreciate, Commissioner, the head of the
20 education operation may have a different
21 perspective. And so I was interested in
22 yours.

23 COMMISSIONER SHAH: There's reasons
24 why they have it. They're doing it for all

1 the professions, they're doing it in a
2 unified manner. But there are nuances to
3 the workforce issues that we face, the
4 critical shortages we face in primary care
5 and filling out the rest of the workforce,
6 that make faster, more agile, responsive
7 licensing one of the opportunities that we
8 can work on together.

9 ASSEMBLYMAN GOODELL: I had one other
10 question on a slightly different issue. And
11 that is, as you've mentioned, we've had the
12 rollout of the health exchange. We have
13 multiple levels anywhere from bronze to
14 platinum. One of our other challenges, of
15 course, is moving people from public
16 assistance or encouraging them to become
17 privately employed, gainfully.

18 How does the Medicaid coverage right
19 now compare to bronze, silver, gold,
20 platinum? Or is it above platinum? And if
21 so, how do we address that transition?

22 COMMISSIONER SHAH: That's a great
23 question. And I don't think it's actually
24 an apples-to-apples comparison, because I

1 can't say that it is platinum. I know that
2 the Medicaid coverage is generous in the
3 right ways.

4 And what we're trying to work on is to
5 make it as seamless as possible so that when
6 a recipient moves from Medicaid to a private
7 plan on the marketplace, ideally, or back --
8 what we're ultimately trying to do is to get
9 womb-to-tomb coverage. Right? Medicaid
10 already, through Child Health Plus, we're
11 already covering kids. What happens when
12 they grow up? What kinds of insurance
13 products do they go through? Most times
14 when you get to graduate school you're again
15 uninsured because you're over 26 and you
16 don't have the money to pay for something.

17 Well, how do we make that continuum a
18 real continuum so that folks can then get a
19 product on the exchange that looks like some
20 of the products they've had before? And
21 then ultimately in the commercial space as
22 they grow and have jobs that provide health
23 insurance. That's the metavision, is to try
24 to get that unified coverage with a

1 high-quality plan with baseline standards.

2 And we're already seeing that people
3 are already starting to understand health
4 insurance. And that actually young
5 invincibles did sign up for health insurance
6 on our exchange. And small businesses,
7 while at a slow start, are starting to jump
8 on board.

9 So it's been a wait-and-see kind of
10 approach until now. But after a year or two
11 when people see this is working, it's here
12 to stay, and it's actually high-quality
13 insurance at lower cost, you know what, I'm
14 going to avail myself of this. It is
15 working out.

16 ASSEMBLYMAN GOODELL: Thank you,
17 Commissioner.

18 CHAIRMAN DeFRANCISCO: We've been
19 joined by Senator Golden.

20 And before we go to the next
21 questioner, can you make your answers a
22 little more concise and to the point of the
23 question? Because otherwise we will be here
24 till midnight with you alone.

1 ASSEMBLYMAN OAKS: We have been
2 joined by Assemblyman Crouch and Assemblyman
3 Walter. Thanks, Senator.

4 CHAIRMAN DeFRANCISCO: And the next
5 questioner is Senator Hoylman.

6 SENATOR HOYLMAN: Thank you,
7 Mr. Chair.

8 Thank you, Dr. Shah, for being here.
9 I'm impressed that you're sitting alone.
10 And you've got a lot on your plate.

11 I wanted to compliment you first for
12 your foresight, your diligence. And I
13 admire you for a lot of the initiatives
14 you've undertaken.

15 I wanted to ask you, though, about
16 the status of your report on hydraulic
17 fracturing, and in particular if you could
18 give us an update. Who you're consulting
19 with, whether you're going to be having any
20 public hearings.

21 And I'm particularly interested in
22 chemicals that have been found as a result
23 of contamination. There was a *Los Angeles*
24 *Times* article recently you probably are

1 familiar with about a study from the
2 University of Missouri that showed that some
3 of the chemicals can actually disrupt
4 hormones and have led to fears of birth
5 defects, infertility, cancer, near sites
6 that have been sampled. And this is in
7 Colorado. And that's in addition to the
8 350 instances of groundwater contamination
9 in Colorado from more than 2,000 gas wells.

10 Are you familiar with that study?
11 Can you give us a status on your health
12 report? And will you be taking public
13 testimony through that process?

14 COMMISSIONER SHAH: I was charged
15 with a very specific set of requests from
16 Commissioner Martens of DEC. And as part of
17 that, what I am conducting is a health
18 review. I'm reviewing the existing
19 literature out there from all available
20 sources to look at what are the potential
21 health impacts, does our regulatory
22 framework mitigate those risks, and if not,
23 what else could be done to do that.

24 When we started, we were optimistic.

1 We thought that we could be finished with
2 this review very quickly. As we've taken
3 time to understand what's going on, there is
4 a lot more out there. And I'm in no hurry
5 to play with any potential risks with the
6 health and safety of New Yorkers. So I am
7 not in a hurry to finish my report until I
8 am at a tipping point of the data.

9 What does that mean? We know that
10 there are ongoing studies. The studies you
11 cited, for example, go back to 1996 in terms
12 of the kinds of patients they enrolled and
13 the kinds of birth defects that were looked
14 at and other things. What happened in 1996
15 is very different than what's going on
16 today.

17 So to the extent that I'm looking at
18 the relevance of research, how it pertains
19 to what New York is proposing under the
20 SGEIS framework, what is the evolving nature
21 of the technology, all of that has to play a
22 role. And that's why it's taken much more
23 time and much more energy and it's been a
24 much deeper research review than I

1 originally anticipated.

2 So I'm not in a hurry to finish this
3 research review. To the extent that I will
4 fulfill my charge and report back to the
5 commissioner, to Commissioner Martens, the
6 review when I'm ready, that is the extent of
7 my plans.

8 SENATOR HOYLMAN: So are you
9 consulting with experts in a public forum,
10 or is this mostly a private study?

11 COMMISSIONER SHAH: Well, this is a
12 highly emotionally charged area. And to the
13 extent that we want to be objective and
14 scientific and stick to the facts, we are
15 continuing our work as needed, reaching out
16 to whoever I need to reach out to.

17 I've in the past flown around to
18 other experts around the country, we've
19 engaged folks in the past individually. And
20 we will do whatever we need to do to make
21 sure that the review is thorough and
22 complete when it is delivered.

23 SENATOR HOYLMAN: Thank you. Since I
24 have a couple of minutes left, I'm going to

1 ask you about your admirable comments on
2 ending the AIDS epidemic in New York. And
3 thank you for those.

4 Could you give us an update on the
5 department's efforts to achieve bulk pricing
6 for HIV antiretrovirals, something that was
7 pioneered by the Clinton Global Initiative?
8 And I'm very happy to hear that the
9 department is also pursuing that as well,
10 which would, as I understand it, lower
11 significantly the financial burden for
12 people with HIV/AIDS and save the state
13 money at the same time.

14 COMMISSIONER SHAH: So this is
15 actually probably one of the most important
16 initiatives from a public health standpoint
17 of the decade, if not longer, to end the
18 AIDS epidemic in New York State. Which is
19 the epicenter of AIDS, which we have more
20 cases than any other state in the country.

21 To be able to do that successfully
22 and commit to it is a very big deal. Part
23 of it is getting patients on therapy and
24 keeping them on therapy. One of the

1 barriers has been the cost of the
2 pharmaceuticals. So we are in ongoing
3 negotiations as we speak with major
4 pharmaceutical providers of antiretrovirals
5 to make sure that as we ramp up patients who
6 are getting treatment and staying on
7 treatment, that patients can actually afford
8 it and we can as a state afford it. We
9 don't want another billion dollars going out
10 to line the pockets of others.

11 On the other hand, there are
12 opportunities where we can work together and
13 really set the national model and the
14 international model so that drug companies
15 would be very happy to partner with us and
16 show that this is within reach if you do it
17 right. Let's get more patients on
18 antiretrovirals, let's keep them on them,
19 and let's make this just -- you know, the
20 prevalence for the very first time to go
21 down of HIV and AIDS.

22 This has been a very big part of our
23 work in Medicaid as well for the last few
24 weeks.

1 SENATOR HOYLMAN: Please let us know
2 how we can be helpful in that regard.

3 COMMISSIONER SHAH: Thank you.

4 CHAIRMAN FARRELL: Thank you.

5 Assemblyman Cahill.

6 And we've been joined by Assemblyman
7 Jeff Aubry.

8 ASSEMBLYMAN CAHILL: Hello,
9 Commissioner. I don't expect nor do I
10 deserve the deference that my colleague from
11 Brooklyn got in the length of time he took
12 to questions. So I'm going to try to do
13 lightning-round here. I have actually six
14 different areas I'd like to cover. I doubt
15 very much we'll cover more than one or two
16 of them.

17 But let's start with the Early
18 Intervention Program. My experience has
19 been, with an approximately 10-hour hearing
20 that we held, that we could barely scratch
21 the surface of the issue in 10 hours, I
22 don't expect the seven minutes here to be
23 able to go any further. But I do have some
24 questions about the implementation.

1 You indicated in response to a
2 question from someone else that you're at
3 91 percent payment. Can you just tell me
4 how long it takes from service to payment to
5 get to that 91 percent?

6 COMMISSIONER SHAH: As of a week ago,
7 we're there. So to the extent that it was a
8 moving target, there were -- there are to
9 date folks who have not been reimbursed for
10 services that were initially delivered in
11 2012. That exists.

12 So I don't have an average because
13 it's been a moving average. I can just tell
14 you that we're moving in the right
15 direction --

16 ASSEMBLYMAN CAHILL: I'm going to
17 doubt very much that the rate of payment is
18 anything remotely close to what it was under
19 the old system, since most providers were
20 being paid within two or three weeks of the
21 provision of their service. And now it's
22 unlikely that a provider is receiving any
23 payment in anything under 30 days, and some
24 of them are waiting 60, 90 and, as you

1 pointed out, maybe two years.

2 Quite honestly, there was one really
3 easy take-away from our hearing, and that's
4 that the rollout is failing.

5 And I would also respectfully
6 disagree with your assessment that services
7 have not been diminished. You may have
8 statistics that demonstrate that the number
9 of providers signing on and the number of
10 providers signing off are relatively
11 constant, but please dig down into those
12 statistics and you will find that the ones
13 who are signing off are group providers and
14 they cover 5, 10, 15, 20. And ARC went out
15 of business. And the ones who are signing
16 on are individual providers.

17 So the amount of coverage that's out
18 there -- the network, as it were, for EI
19 providers -- is diminishing rapidly, and it
20 is becoming very difficult for many of the
21 remaining providers to stay on board.

22 You have a fiscal agent that you've
23 contracted with to the tune of about
24 \$45 million over the life of the contract,

1 plus bonuses. Has the department done any
2 auditing of that fiscal agent to determine
3 whether you're getting value for your dollar
4 in terms of service?

5 COMMISSIONER SHAH: I'm not sure that
6 we've had time to do the full audit that we
7 would expect to do of that fiscal agent.

8 I know that we are keeping very close
9 tabs on a monthly basis and more frequently,
10 and we are reporting out on a quarterly
11 basis. So to the extent that the last
12 quarter may not reflect these last payments
13 that occurred in the last week, the next
14 quarter should reflect that. And we should
15 have updated statistics.

16 Obviously, we need to do more.
17 You're right.

18 ASSEMBLYMAN CAHILL: I would strongly
19 suggest you do more. Several colleagues and
20 I took the time to visit while we were in
21 Nashville. We visited the headquarters of
22 PCG, the much ballyhooed call center. And
23 let me describe it to you in just very minor
24 detail.

.1 The signs on the door -- we went to
2 the original offices that are listed on the
3 registry of the building. They were four
4 floors away from where the so-called call
5 center was. The signs on the doors of every
6 office were printed on a computer. They
7 were paper signs. Coincidentally, none of
8 the call center representatives had any
9 pictures of their family on their desks or
10 any personal memorabilia in the office. The
11 only thing on the wall were standard posters
12 promoting Nashville as a tourism
13 destination.

14 The call center existed on a floor
15 where there were -- oh, by the way, they
16 weren't using desks, they were using
17 portable folding tables. And they were, if
18 my recollection serves me correctly,
19 operating on laptops, not desktop systems.

20 We were told in advance that there
21 were six people employed in the call center.
22 Coincidentally, when we got there, all six
23 were on the phone and unable to talk to us.
24 But they were all there. They also

1 introduced us to two supervisors.

2 So, you know, I walked away with my
3 colleagues -- Senator Seward, Assemblyman
4 Barclay, Senator Breslin -- and we walked
5 away, and I'm not going to speak for them,
6 but we wondered if we didn't just kind of
7 walk into something that maybe Paul Newman
8 and Robert Redford might have done in a
9 movie in the '70s with a little boiler-room
10 operation that was set up just for us. It
11 really did give us that impression.

12 And the result is bearing that out.
13 Our providers have now become bill
14 collectors. Our providers have now had to
15 sort of double the number of hours that
16 they're putting in just to get the payment
17 that they used to get pretty automatically.
18 And we're not seeing a whole lot of relief.

19 I would strongly urge that you take
20 some serious steps and review that, but with
21 the goal of making sure that our providers
22 are able to get paid for the services that
23 they're providing and that we don't make
24 them into bill collectors. They're

1 providing a very valuable service. So if
2 you could follow up on that, I would be very
3 appreciative.

4 The next area that I wanted to cover
5 was the Spinal Cord Research Fund. That was
6 created back in 1998, it was defunded when
7 the budget hit the skids in the Great
8 Recession. And this year the Governor is
9 proposing \$2 million to be part of the fund.
10 The fund was supposed to be \$8.5 million.
11 It comes out of the \$160 million in
12 surcharges on motor vehicle fees paid for
13 fines.

14 Is there any possibility that we
15 could see that fund increased? And if not,
16 then how do we expect to keep pace even with
17 what the least of the other states are doing
18 in this area?

19 COMMISSIONER SHAH: Thank you for
20 your question. So yes, we are committed to
21 the Spinal Cord Research Funding. And I
22 understand that one of the things that we
23 are also doing is rolling over unspent funds
24 from last year into this year's budget as

1 well. So we are actively working to manage
2 and expand the funding to the extent
3 possible.

4 ASSEMBLYMAN CAHILL: If there are
5 unspent funds, it's surprising to me,
6 because I can identify just three of the
7 several dozen agencies that could use far in
8 excess of the \$8.5 million that should have
9 been budgeted but has not been budgeted over
10 the past several years.

11 You know, when it was created and
12 when it was advocated for by people like
13 Christopher Reeve and Sergeant Richter from
14 the New York State Police, many of the
15 things that were being proposed were science
16 fiction. They were hopes, they were dreams,
17 they were people who were desperate and
18 hoped that they could get the services that
19 would someday allow them to walk again,
20 allow them to deal with neurological
21 disorders that were impossible to deal with.

22 Those things are actually happening
23 right now. We could spend \$10 million or
24 \$15 million just advancing the one clinical

1 trial that's being carried out by NYU and
2 Albany Medical Center. We could spend
3 another \$6 million to do some of the stem
4 cell research that's being done in
5 Rochester. And that's just two of the
6 providers.

7 I think it's an area ripe for review.
8 If New York is going to keep up, if we're
9 going to do that which we can do, we ought
10 to take a look at this fund to maybe look at
11 beefing it up.

12 Thank you, Mr. Chairman.

13 CHAIRMAN FARRELL: Thank you.

14 CHAIRMAN DeFRANCISCO: Senator Young.

15 SENATOR YOUNG: Thank you,
16 Mr. Chairman.

17 Commissioner, first of all I'd like
18 to deliver a sincere and heartfelt thank you
19 on behalf of the constituents in my district
20 for your help as far as having a response to
21 Lake Shore Hospital and the crisis that is
22 there. And you and the Governor and your
23 staff deserve accolades for all that you've
24 done.

1 So we're hoping that we can come to a
2 positive solution as we work through this
3 process. But it kind of leads into a much
4 broader topic area, and that is rural
5 hospitals.

6 I believe that rural hospitals are in
7 crisis right now. As you know, rural
8 hospitals have a heavy Medicaid population
9 in most cases to begin with. And as you
10 also know, the Medicaid reimbursements are
11 on the low side. And as a result, rural
12 hospitals need that patient mix of private
13 insurance and, you know, with Medicaid in
14 order to be sustainable.

15 We have had issues in my district and
16 I believe in other parts of the state where
17 you have for-profit entities, outside
18 entities coming in and establishing services
19 that compete with the rural hospitals. And
20 for example, they can cherry-pick some of
21 the more lucrative patients and they're
22 draining volume patients out of the
23 hospitals and leaving them with very low
24 reimbursements. And that has added to the

1 crisis, so that it's unsustainable.

2 But as you also know, for example, in
3 the situation with Lake Shore, we need to
4 have that hospital operating because for
5 emergency room services, for example, for
6 some people it would actually triple their
7 time to get to the emergency room. And
8 that's in good weather. So that you would
9 have people maybe an hour or more, maybe two
10 hours to be able to get emergency services.
11 And that's not acceptable.

12 But I guess my question is, how can
13 we address this issue where you have these
14 for-profit or other entities coming in and
15 deliberately draining our hospitals and
16 putting them to the point where they have no
17 other option but to go out of business?

18 COMMISSIONER SHAH: I think you're
19 absolutely right, that the crisis of rural
20 hospitals across New York State is very
21 real. And we need to do whatever we can to
22 think creatively about keeping access to
23 needed services local to patients who may be
24 in otherwise rural or distant places.

1 And so we're doing our best to try to
2 think outside the box. Maybe there are
3 things such as freestanding emergency rooms
4 or other levels of emergency rooms that can
5 help keep needed services in a given
6 community when there is no sustainable way
7 for the old model of a hospital. So there's
8 different things we can create. And that's
9 part of the solution to what you suggest.

10 And while private entities are part
11 of the problem, private entities can also be
12 part of the solution. They are relatively
13 well-funded. They have money for capital.
14 They come in with bricks and mortar to build
15 minute clinics or other kinds of care that's
16 provided. That care can destabilize the
17 rest of the system or it can be
18 complementary to the rest of the healthcare
19 system.

20 Our goal is to try to make sure that
21 those services are complementary. It's
22 hard. It's not been easy. There's lots of
23 need, and there isn't enough care. So how
24 do you advance the opportunities for other

1 providers to come in while at the same time
2 protecting the mission of the nonprofits?
3 There hasn't been one answer. It's
4 different in the western part of the state,
5 the northern part of the state, the southern
6 part of the state.

7 SENATOR YOUNG: I appreciate your
8 response, Commissioner.

9 I guess what concerns me is that
10 there seems to be an uneven playing field.
11 So that Assemblyman Goodell spoke about the
12 CON process that really slows down things
13 for the hospitals. But I'm not sure what
14 the review process is from the department as
15 far as these for-profit entities.

16 And as you pointed out so well, you
17 need to have a collaborative effort so that
18 they're complementary and not putting one or
19 the other out of business.

20 So, I guess, how do you address that
21 with some of the for-profits? I agree that
22 some of them could be part of the solution.
23 But it just seems like it's unequal right
24 now because of the review process that

1 exists.

2 COMMISSIONER SHAH: I think you may
3 be right. I think that we are working very
4 hard to make sure that the process is as
5 least burdensome as possible to everyone.
6 That's our primary goal, is to lower the bar
7 in terms of keeping the protections in
8 place. But the tools we have to make sure
9 that the quality is provided are very
10 different than the tools we had 30 years ago
11 when this process was first developed.

12 So the Certificate of Need process is
13 the basic set of tools we have to regulate
14 what comes in and what stays out. And
15 that's why we're looking at that very
16 actively under the leadership of some very
17 smart folks from around the state, to look
18 at the rules of CON but then look at also
19 how else can we get other folks inside.

20 The private marketplace is a
21 double-edged sword. And to figure out how
22 to manage and get what they can bring in in
23 terms of accountability and financing and
24 agility in terms of knowing how the

1 standards change, they provide high quality
2 of care -- we've done it very successfully.
3 Look at kidney dialysis. Look at nursing
4 homes, where much of the market is private
5 as well. We have not done it at all in
6 hospitals.

7 So we're trying to be as creative as
8 possible in terms of allowing the system to
9 not collapse in and of itself, to bring in
10 private money while at the same time
11 protecting the public mission and public
12 safety.

13 So this is a work in progress. We've
14 had a few conversations, and I appreciate
15 that. You've been keeping us very
16 up-to-date on the situation because it is
17 changing every time I look at Lake Shore.

18 SENATOR YOUNG: Thank you very much,
19 Commissioner.

20 I wanted to follow up with some
21 questions about the capital restructuring
22 program and the Governor's proposed
23 \$1.2 billion over seven years. I believe
24 it's \$200 million a year for five years and

1 then \$100 million a year for two years after.
2 that.

3 One of the questions I have has to do
4 with the balance between allocation of funds
5 with rural and suburban maybe on one side
6 and urban on the other, and we want to make
7 sure that people's needs are met across the
8 state. But how will the department ensure
9 that that balance exists?

10 COMMISSIONER SHAH: If you look at
11 our history with the HEAL program, I think
12 that's a pretty good roadmap. We were
13 pretty balanced. Lots more money than just
14 the \$1.2 billion. And we did a decent job
15 making sure that the needs were met across
16 the state, equitably, in real time, with the
17 best projects being funded.

18 And this was our track record of
19 success. We have a track record of success
20 with the HEAL program in this regard, with
21 the Medicaid Redesign Team, with our
22 exchange. We have a track record of success
23 on major initiatives.

24 And so with the DSRIP and with the

1 waiver, I'm hopeful that that plus the
2 capital money with the New York State Health
3 Innovation Plan will be the roadmap for the
4 transformation of the system and we will
5 continue our track record of success in this
6 regard as well.

7 SENATOR YOUNG: Thank you,
8 Commissioner --

9 CHAIRMAN DeFRANCISCO: Excuse me.
10 Before you start another question, you're
11 going to have to go to the next round.

12 SENATOR YOUNG: Okay. Well, thank
13 you, Commissioner. And you've been very
14 good about having conversation not during
15 hearings, so I look forward to continuing
16 that. Thank you.

17 COMMISSIONER SHAH: Thank you.

18 CHAIRMAN DeFRANCISCO: Thank you.

19 CHAIRMAN FARRELL: Thank you.

20 We've been joined by Assemblywoman
21 Rosenthal.

22 And next to question is Assemblywoman
23 Jaffee.

24 ASSEMBLYWOMAN JAFFEE: Thank you,

1 Mr. Chairman.

2 Good morning, Commissioner.

3 I wanted to just follow up on the
4 early intervention issue. You know, as a
5 former special education teacher -- and I
6 know you are very aware of how essential
7 early intervention services are for our
8 youth and their future. But many of our
9 providers, as you have heard from my
10 colleagues, have really struggled in this
11 last year since the new system has been put
12 into place with the fiscal administrator.
13 They're small, they're providers, they don't
14 have the staff to be able to really follow
15 up and over and over again to be able to
16 seek the financial assistance, and the
17 financial issues really have become huge.

18 And they have been closing. And we
19 are losing excellence in our community in
20 terms of providers.

21 I was wondering, given -- I'm pleased
22 that we've now responded and 91 percent have
23 been provided funding. But considering what
24 has happened, are you considering modifying

1 this system, the fiscal system, and pay the
2 providers in the first instance? You know,
3 really change that system and go back to a
4 better approach so that they can be provided
5 that financial response more immediately so
6 that they can continue the services?
7 Because we are losing too many of our
8 providers.

9 COMMISSIONER SHAH: You're absolutely
10 right. And we have a strong history that we
11 can be very proud of with early intervention
12 in the State of New York. To the extent
13 that when this infrastructure is built, you
14 can't unbuild it and then rebuild it
15 overnight. We need to make sure that we do
16 everything in our power to keep those
17 high-quality providers in place and stable.

18 It's been a long road over the past
19 year. I've spoken with staff numerous
20 times -- sometimes it seems almost every
21 day -- about specific issues, whether it's a
22 eight-minute response time for the 6,000
23 calls or, you know -- details like that
24 should not be something that I should be

1 aware of. But I do know, because it is
2 something of primary importance. The
3 success of EI is a success of the
4 department. The failure of EI is a failure
5 of the department.

6 What we've done over the last
7 literally few weeks has radically
8 transformed the state of affairs relative to
9 the prior months. And part of it has been
10 outside of our control, as you understand.
11 To the extent that we've worked with the
12 fiscal agent and with the insurance plans
13 very closely to get the system up and
14 running, to throw out lifelines when we can,
15 we will continue to do that whenever we see
16 something like that happen.

17 I am confident, however, that where
18 we are today with EI is very different than
19 perhaps even a month ago. And perhaps what
20 we can do is have another report out to you
21 where we can detail the differences from a
22 month ago to where we are today. It's
23 literally week-old information I'm talking
24 about.

1 And rather than changing ships
2 midcourse again, let's stick to the system,
3 because I think we're there, we're almost
4 there. And give it another -- well, let's
5 report back to you and see what happens.

6 ASSEMBLYWOMAN JAFFEE: I would hope
7 that that -- just when you look at and
8 review what has been happening, the
9 smaller-scale providers are the ones that
10 are really struggling in a very significant
11 way. So I hope that you would take a look
12 at that as well and perhaps consider
13 significant changes that you could offer so
14 that they can sustain their services that
15 they provide.

16 COMMISSIONER SHAH: Thank you.

17 ASSEMBLYWOMAN JAFFEE: I also wanted
18 to follow up on a question regarding the
19 hydraulic fracturing.

20 You indicated that you're reviewing
21 the science and, you know, obviously looking
22 at a thorough review. But is there a
23 thorough review that would be more focused
24 on a public access, a public voice, a public

1 process that has more transparency in terms
2 of the public providing their responses,
3 experts in the field, scientists,
4 physicians, those who could provide the
5 health input from the experts in a very
6 public forum that would, you know, offer to
7 those and all over this state a sense that
8 there is that kind of review and the experts
9 can share publicly as well as the public
10 comment?

11 Is that something that, you know, is
12 being considered? And I would suggest that
13 it's something that should be done to
14 provide more confidence in the community
15 that this scientific review is something
16 that we can understand better in a public
17 forum.

18 COMMISSIONER SHAH: Thank you for
19 your question.

20 You know, there are absolutely
21 important roles for transparency. It helps
22 the process in many ways. When it comes to
23 certain types of science, however, there is
24 a role for having transparency at a certain

1 point. There has to be an objective period
2 during which time the science is allowed to
3 go where it goes. For example, the
4 complexity of some of these studies when
5 they were done, over what period they were
6 studied, how the measurements were taken.
7 It's much more complex than something that a
8 two-minute public conversation or a
9 testimony can allow.

10 On the other hand, afterwards,
11 absolutely check every single assumption,
12 check every single fact, check how we got
13 from where we started to where we are today,
14 and openly look at it, dissect it.

15 The issue is when do you do that.
16 And right now it's changing so quickly,
17 there's so many studies coming out, that I'm
18 not prepared yet to start that conversation
19 today in a forum that will just add to
20 confusion and will distract from the work
21 that is going on.

22 ASSEMBLYWOMAN JAFFEE: But moving
23 forward, there will be a public forum,
24 public discussion?

1 COMMISSIONER SHAH: To the extent
2 I've been asked to deliver a report to
3 Commissioner Martens, I will deliver my
4 report to Commissioner Martens and then he
5 can choose to do whatever he likes with it.

6 ASSEMBLYWOMAN JAFFEE: I also just
7 want to close by thanking you for your
8 recognizing the shortages in primary care in
9 our communities. I think focusing on
10 primary care is essential. It's preventive
11 and it really helps so many to be able to
12 really be healthy as children, as adults.

13 And, you know, as an educator I've
14 seen too many in our community, as you noted
15 earlier, who do not have the healthcare and
16 then they wind up in the emergency room, and
17 not only is it a cost to all of us, it's
18 also a cost to them in terms of their lives
19 and quality of life. So I think we need to
20 continue to focus on more access for primary
21 care, and I appreciate that effort.

22 Thank you, Commissioner.

23 COMMISSIONER SHAH: Thank you.

24 CHAIRMAN DeFRANCISCO: Senator

1 Montgomery.

2 SENATOR MONTGOMERY: Thank you,

3 Mr. Chairman.

4 Good morning, Commissioner.

5 As you have mentioned and you know,
6 that we have extreme issues in Brooklyn,
7 Kings County, as it relates to healthcare
8 issues generally but also several of the
9 hospitals in trouble. And in your
10 presentation to us you talk about the Triple
11 Aim and that our healthcare system relies
12 too heavily on inpatient care, emergency
13 room services and nursing home care, and not
14 primary care and other community-based
15 alternatives.

16 So my question, I will combine two
17 issues into one. It's regarding the waiver
18 money that we are all hopeful will come.
19 And hopefully it will be available to us in
20 a timely enough fashion so that we can
21 actually help to stem the tide of failure.
22 My question is, what will be the formula or
23 the process of distributing the waiver
24 funds? And how, in fact, will that be part

1 of a recovery for the Brooklyn situation?

2 That's one part.

3 And we know that we have a number of
4 FQHCs that provide healthcare, which is
5 really a very big part of your Triple Aim.
6 But I'm not seeing in your presentation or
7 necessarily in the budget itself a focus on
8 those organizations that tend to be sort of
9 left out of the equation. And they're
10 looking to become more a major part, a
11 central part of the delivery of the
12 healthcare system, particularly as it
13 relates to primary care and community-based
14 care.

15 So I would like to see what the
16 waiver funding is going to do for those two
17 areas.

18 COMMISSIONER SHAH: So one of the
19 things that we have in our waiver fundings
20 is half a billion dollars for Health Homes.
21 Now, what are Health Homes? They're
22 constructs of providers, whether it's an
23 FQHC plus a hospital plus an AIDS outreach,
24 groups of providers who come together to

1 work on those chronic patients, those
2 patients who are 5 percent of the population
3 responsible for 50 percent of the cost.
4 Right? Those are the expensive patients
5 with more than one problem. And those are
6 the folks who are bouncing around the system
7 not getting the preventive care they need.

8 To a large extent, how are you going
9 to reduce their hospitalizations is by
10 integrating them into high-quality primary
11 care, often delivered by Federally Qualified
12 Health Centers.

13 So that is something that we've had
14 up and running now, and it's been working
15 very well. And we seek a major expansion of
16 that as part of the waiver. A hospital is
17 only going to keep the patient out of the
18 hospital, reach that 25 percent goal, if
19 they meaningfully partner with primary care
20 and with mental health services and with
21 other community-based services.

22 So while it's a waiver for the
23 hospitals, it's really not about the
24 hospitals where you're going to see all

1 those big gains. A lot of those big gains
2 are only going to occur if hospitals partner
3 with everyone in the community, including
4 FQHCs.

5 SENATOR MONTGOMERY: And so is that
6 part of the formula for distribution of the
7 waiver funding? Or how will you in fact
8 enforce this plan?

9 COMMISSIONER SHAH: So to the extent
10 that they show credible plans that show how
11 they're going to reach that 25 percent over
12 five years, only then will the money flow.
13 All of those plans will include successful
14 components that we know that work, including
15 strong partnerships, bidirectional
16 partnerships with community providers, FQHCs
17 and others.

18 So yes, it will be a part of it. It
19 will be because they can only achieve that
20 25 percent reduction if they meaningfully
21 partner.

22 SENATOR MONTGOMERY: Okay, that's
23 good.

24 I think I have a half a minute that I

1 want to just ask on another issue, related
2 but not exactly the same, of the
3 school-based health clinics. It is my
4 understanding that as of October they will
5 no longer be carved out. And so that means
6 that they will, for the most part, not be
7 covered because they won't be able to
8 survive under the new system of managed
9 care.

10 So can you give me some idea as to
11 what your plans are to make sure that we
12 don't lose what we already have and that we
13 move toward also -- they're not FQHCs, but
14 they play a very significant role in
15 providing healthcare for young people.

16 COMMISSIONER SHAH: And actually it's
17 the other way around. The school-based
18 health clinics have done a fantastic job
19 showing how good they are at keeping
20 asthmatic kids out of the hospital emergency
21 room and elsewhere. So as we move to
22 managed care, what we're doing is giving
23 them a more stable, long-term, sustainable
24 funding source rather than the one-offs in

1 the budgets or the exclusion.

2 To the extent that I think of this as
3 a real opportunity, what we have been doing
4 is having very regular meetings with all the
5 stakeholders, with all the folks at
6 school-based clinics. How do you live in a
7 managed-care world? What do you need to do
8 between now and October to get there? How
9 will you continue to sell your story? How
10 will you partner under the waiver? All of
11 these conversations are happening regularly
12 between Medicaid and other parts of the
13 department with school-based clinics with a
14 working group, so that they can successfully
15 make that transition. And I think they're
16 going to do very well.

17 SENATOR MONTGOMERY: Well, I look
18 forward to working with you as well to make
19 sure that they don't fall through the cracks
20 in this transition period. So thank you for
21 your support of that.

22 COMMISSIONER SHAH: Thank you,
23 Senator.

24 CHAIRMAN FARRELL: Thank you.

1 Assemblyman Oaks.

2 ASSEMBLYMAN OAKS: Thank you,
3 Commissioner.

4 I just want to build a bit on
5 Chairman Gottfried's discussion of the prior
6 authorization on the off-label drugs. Can
7 you tell me what drug classes there might be
8 that are being prescribed for off-label use,
9 and then maybe some specific examples of
10 some of those drugs?

11 COMMISSIONER SHAH: So I can tell you
12 there is an epidemic of our children, of our
13 youth being prescribed very active
14 medications that affect brains over time.
15 Expensive medications, antipsychotics. They
16 have not been studied in children. There is
17 an assumption that they will help with
18 behavioral issues in the classroom and as a
19 result kids will be able to participate in
20 normal classrooms. There has been an
21 epidemic of sorts in this regard.

22 To the extent that this is largely,
23 almost exclusively off-label and of real
24 concern to me, this is one example where we

1 might be able to ramp that back with such a
2 policy.

3 ASSEMBLYMAN OAKS: All right. If you
4 have an opportunity, as a follow-up, you
5 know, I'd be interested in seeing -- you
6 know, again, you gave that class -- of
7 looking at others and/or some of the
8 specifics that we are concerned about as a
9 state.

10 Also I wanted to bring up the General
11 Public Health Work program and its expansion
12 to include prenatal care. Will all of the
13 women who are receiving the prenatal care be
14 required to enroll in a health insurance
15 program?

16 COMMISSIONER SHAH: No. I think the
17 goal of that is to really try to get
18 insurers to pay when they should be paying
19 and, on the other hand, for women who don't
20 have access through any other means to still
21 have that safety net.

22 So the goal is that let's get the
23 right folks with the right pockets paying,
24 not to really cut services but to cut the

1 costs to the state while still retaining a
2 strong safety net so no one is left behind.

3 An extension of that is trying to
4 extend the Nurse-Family Partnership, for
5 example. We're trying to get first-time
6 Medicaid moms to actually have a nurse visit
7 them in the home every month through
8 pregnancy and for two years after. That's
9 an example of a service that we're extending
10 and expanding on so that the safety net is
11 stronger, because there's a strong evidence
12 base that it works.

13 ASSEMBLYMAN OAKS: Will counties be
14 negatively impacted if they don't make a
15 good-faith effort to assist with enrolling
16 the moms?

17 COMMISSIONER SHAH: I'm not sure I
18 understand the question.

19 ASSEMBLYMAN OAKS: Well, there is
20 some wording, as I understand it, of making
21 a good-faith effort of enrollment. And so
22 it was just kind of looking at now they will
23 be eligible if the counties don't come
24 through, you know?

1 COMMISSIONER SHAH: Yeah. I mean,
2 obviously this is in everyone's best
3 interest. It's in the mom's best interest
4 to be in a high-quality program, not just
5 one service. It's in the county's best
6 interest to get out of the business of --
7 which they've been doing for a while, but
8 they're getting more and more out of it as
9 insurance companies and others are picking
10 up, and focusing more on their public health
11 and other areas.

12 So there will be a transition period.
13 I can assure you that we will watch it very
14 carefully and make sure that any transition
15 issues that occur will be addressed in real
16 time.

17 ASSEMBLYMAN OAKS: Thank you,
18 Commissioner.

19 CHAIRMAN FARRELL: Thank you.

20 CHAIRMAN DeFRANCISCO: Senator
21 Hassell-Thompson.

22 SENATOR HASSELL-THOMPSON: Thank you,
23 Mr. Chairman. It is afternoon. Good
24 afternoon, Commissioner.

1 I have a series of quick questions.
2 One, I just wanted clarification. Earlier
3 you said that regions know what their health
4 needs are, and I agree with that. But then
5 you went on to talk about a regional concept
6 for healthcare. And I was hoping that you
7 were not paralleling that with the regional
8 economic development plans which makes it
9 competitive. You did not mean that?

10 COMMISSIONER SHAH: No.

11 SENATOR HASSELL-THOMPSON: Oh, great.
12 Okay. Then I can move on to my next
13 question.

14 I, like you, am very pleased to hear
15 that there are only two new cases of
16 maternal-child transmission of HIV and AIDS.
17 But how does that stack up against HIV and
18 AIDS in the African-American community when
19 in 12-to-22-year-olds new cases are being
20 found every day?

21 COMMISSIONER SHAH: We have not won
22 the battle. What we are suggesting is that
23 we can, by 2020, commit to the prevalence of
24 HIV and AIDS in New York State going down

1 for the first time in history.

2 What I'm suggesting is we know we've
3 won the battle for maternal to child
4 transmission for IV drug abusers, but there
5 are men who have sex with men in
6 African-American and other populations where
7 we need much more efforts.

8 What we're proposing is a plan that
9 gets to that. For example, there are people
10 who have HIV or AIDS who are in the system
11 but then drop out of the system. How do we
12 engage them back in the system? Well, maybe
13 they're getting a blood test for something
14 else or maybe they're getting care somewhere
15 else. Let's use that to get them back into
16 care.

17 What we are proposing is a full plan
18 that looks at African-Americans in
19 particular, but all the vulnerable
20 populations where we haven't made enough
21 gains, and working with the community to
22 identify those patients and to get them into
23 care.

24 There are a lot of patients who don't

1 know their diagnosis. There are tens of
2 thousands of New Yorkers today living with
3 HIV who don't know they have HIV. Let's get
4 them diagnosed. All of that is part of the
5 plan. And a large part of that burden falls
6 on underserved minority communities. That's
7 where our focus will be.

8 SENATOR HASSELL-THOMPSON: Well, what
9 is the plan for the 12-to-22-year-old? You
10 know, the plan that you're talking about
11 sounds good for that particular population.
12 But what are your educational and awareness
13 plans for the 12-year-old?

14 COMMISSIONER SHAH: So to the extent
15 that we're working with the community
16 partners in tandem and they're helping drive
17 the agenda. We're working with them to say
18 this is how we identify these patients, this
19 is how we get them into care, this is how we
20 prevent it in the first place among the
21 12-to-22-year-olds.

22 I'm not relying on just the AIDS
23 Institute to solve all the problems. Our
24 community partners, who have had a long

1 history of very successful advocacy on
2 behalf of these populations, are going to be
3 fundamental to the success.

4 SENATOR HASSELL-THOMPSON: And my
5 last question, the federal guidelines for
6 the standards for pre-K includes healthcare
7 services. How does your budget reflect this
8 increase in services to this new population
9 or increased population as the Governor
10 rolls out his pre-K plan?

11 COMMISSIONER SHAH: So again, that's
12 a great question, where we're looking from
13 the whole continuum, how do we first catch
14 kids and take care of them throughout the
15 continuum of their lives to keep them
16 healthy.

17 And we spoke earlier about
18 school-based clinics. That's an example
19 where school-based clinics, as they expand,
20 as they have a stable funding source through
21 managed care, they will have opportunities
22 to think creatively outside of the box to
23 actually engage new populations. We know
24 that taking care of a kid and keeping him or

1 her healthy is much better than paying for
2 the diabetes or the knee replacement or the
3 heart transplant after the fact.

4 So what we're doing is we're actually
5 for the first time building that system of
6 healthcare so we can make the right
7 investments at the earliest stage possible.

8 SENATOR HASSELL-THOMPSON: But
9 currently, as I understand it -- and correct
10 me if I'm wrong -- school-based clinics have
11 been targeted towards junior-high and
12 high-school students. You know, pre-Ks are
13 a very different kettle of fish, and we
14 haven't done this in a universal sense.

15 So what is the plan for us, how would
16 school-based clinics affect this particular
17 population?

18 COMMISSIONER SHAH: I'm suggesting
19 school-based clinics as one potential
20 alternative. It is not yet real. It is an
21 opportunity out there. To date, what we do
22 with funding through Child Health Plus and
23 Early Intervention and other programs
24 already have points of contact with the

1 pre-K population. To the extent that
2 pediatricians need to be paid more, that the
3 patient-centered Medical Home Model needs to
4 be strengthened, all of these kinds of
5 things can help pre-K kids outside the
6 school.

7 There may be opportunities, as we see
8 school-based services expand, to also think
9 inside the school, because that's where you
10 can reach them, that's where they spend a
11 lot of their time, and that's where you can
12 start to influence the family, not just the
13 child.

14 SENATOR HASSELL-THOMPSON: You're
15 speaking conceptually.

16 COMMISSIONER SHAH: That's right.
17 Because it is still a concept.

18 SENATOR HASSELL-THOMPSON: But you're
19 speaking conceptually. My question was
20 budgetarily. Where is it in the budget?

21 You know, because while you're
22 talking about pre-K as it currently exists,
23 the Governor and everybody is talking about
24 expanding on that number significantly. And

1 I'm not clear that your budget reflects
2 that. That's my question. I understand the
3 concept, but I want to see it in the budget.

4 COMMISSIONER SHAH: Okay.

5 CHAIRMAN FARRELL: Thank you.

6 Assemblywoman Millman.

7 ASSEMBLYWOMAN MILLMAN: Thank you. I
8 think I still can get in "good morning." I
9 Thank you, Mr. Chairman. Good morning,
10 Commissioner. Yes, I know, I will have to
11 speak fast so I get it all in in the morning
12 session.

13 One question that I still don't
14 understand is, as you know, I'm the
15 Assemblymember who represents one of these
16 very distressed hospitals in Brooklyn, and
17 very much looking forward to get our share
18 of the Medicaid waiver. But I don't
19 understand why I've been told several times
20 that when we are successful, and I certainly
21 hope that we'll be successful as soon as you
22 alluded to earlier, why this Medicaid refund
23 for us -- and it is a refund in a lot of
24 ways -- will not address the needs at

1 Long Island College Hospital. Could you
2 expand on that?

3 COMMISSIONER SHAH: Sure. So the
4 Long Island College Hospital is a different
5 situation than Interfaith, specifically. To
6 the extent that we're working with SUNY and
7 working with SUNY on their RFP and helping
8 them along in terms of their thinking, SUNY
9 and the local courts are really in charge
10 there. We are here to provide any support
11 that's needed.

12 But again, the purposes of the
13 dollars from the waiver have to meet very
14 specific needs. They have to show how we
15 are going to reduce admissions by
16 25 percent, those ambulatory sensitive
17 admissions and unneeded admissions. Only
18 then will any institution or institutions
19 get such dollars. Right? That kind of
20 transformation can occur with Interfaith.

21 LICH is a different story. LICH is
22 already -- you know, they're on their own
23 right now, with SUNY and us helping as much
24 as we can, but that's a process that they

1 are controlling and that is moving forward
2 independent of the waiver process.

3 ASSEMBLYWOMAN MILLMAN: And so we're
4 now that process with the new and improved,
5 if you will -- and I don't think it's new or
6 improved -- but RFP process, which is due
7 the end of today with the -- SUNY has
8 allowed the firms, if you will, to reapply.
9 And if one of those applications comes
10 through as the most successful one and
11 addresses some of the concerns that you
12 expressed before, then could the waiver then
13 be used if one of these were to be
14 successful?

15 COMMISSIONER SHAH: I don't know. I
16 honestly don't know.

17 ASSEMBLYWOMAN MILLMAN: All right,
18 thank you. Let me ask you about something
19 totally different.

20 As chair of the Aging Committee,
21 we've spent a lot of time talking about the
22 crucial element in our aging population, and
23 that's the AIDS -- well, AIDS is also
24 something that's cropped up, but I want to

1 talk about Alzheimer's. And it is now close
2 to \$2 million that's sitting somewhere, and
3 it comes about as people who have done a
4 check-off on their income tax. And it's
5 supposed to go for AIDS, for Alzheimer's
6 concerns, and yet none of that money has
7 gotten out the door.

8 And I think it's \$1.8 million now,
9 that was the last number that I got. So
10 it's close to \$2 million. So what is the
11 department doing to see that that money gets
12 to the organizations that are doing such
13 fine work in all parts of our state?

14 COMMISSIONER SHAH: Yes, thank you
15 for that question. And it is an important
16 epidemic that we need to address as well
17 with the aging population.

18 We have actually, over the last
19 month, started to come up with very specific
20 plans on how to move that money and, most
21 meaningfully, work on early diagnosis and
22 getting folks into treatment as quickly as
23 possible with those monies. And at some
24 point in the near future I'm sure we'll be

1 ready to share those plans with you, and we
2 will reach out to you directly.

3 ASSEMBLYWOMAN MILLMAN: And then
4 before I leave this topic, and that's the
5 last question that I have for you, what
6 caused the delay? Because people have been
7 checking that off for some time now. This
8 is not just something new that happened. I
9 mean, for that many people to put whatever
10 small amount it is to come out of their
11 income tax refund, to collect that, what
12 happened? Why was there such a delay?

13 COMMISSIONER SHAH: So there are
14 delays, you know, across the board because
15 sometimes the nature of the law may not
16 allow for expeditious spending of the money.

17 I'll give you a real example. With
18 the prostate cancer check-off box, it was
19 only one organization in California that was
20 specifically named that could get the money.
21 We need a change of the law. And in the
22 Governor's Executive Budget we have proposed
23 that change in the law so that we can expend
24 those funds.

1 To the extent that there are
2 different issues where money has been
3 unspent, we are trying to address actually
4 about six different areas in this Executive
5 Budget that Governor Cuomo has proposed.

6 ASSEMBLYWOMAN MILLMAN: So I can
7 expect from you at the time that we do
8 something in terms of which organizations
9 will be the beneficiaries of this money,
10 I'll hear something from you on that front?

11 COMMISSIONER SHAH: You will hear a
12 full update on where we are and what our
13 plans are shortly.

14 ASSEMBLYWOMAN MILLMAN: Thank you
15 very much.

16 CHAIRMAN DeFRANCISCO: Senator
17 Golden.

18 SENATOR GOLDEN: Thank you,
19 Mr. Chairman.

20 Thank you, Commissioner, for your
21 testimony this morning. We're looking
22 forward to working with you and the Governor
23 to get this Medicaid waiver. It's important
24 that we get it, the federal waiver, so that

1 we can help those 237 distressed hospitals
2 across this state. So we're looking forward
3 to working with you to get that
4 accomplished.

5 I understand we had \$17 billion in
6 savings for the federal government, which I
7 presume was a \$17 billion in savings to
8 ourselves as well, so it's a \$34 billion
9 savings. Could you get a breakdown for us,
10 for myself, so that I can have a better
11 argument as I present these arguments to the
12 federal government? We have some press
13 releases going on, and we'd like to have how
14 we were able to save that \$34 billion for
15 the state. And if the chairs of the
16 committees could get them as well.

17 COMMISSIONER SHAH: So the question
18 related to how do we save \$34 billion.
19 We're on track to save \$34 billion. To be
20 honest, we've saved \$4.6 billion in the
21 first year alone, and we're on track to save
22 \$34 billion combined state and federal.

23 A lot of large programs led to these
24 savings. One has been the commitment to the

1 global cap. As we committed to a global
2 cap, it's now a 3.8 percent rise in Medicaid
3 this year. What that has done is that has
4 changed provider behavior. They know that
5 we're looking at them and that we're
6 reporting out on a monthly basis, to the
7 dollar, how much each sector is spending,
8 how much is going toward nursing homes, how
9 much is going toward managed care.

10 SENATOR GOLDEN: Could I get a
11 one-page memo on that?

12 COMMISSIONER SHAH: Would you like a
13 report on that?

14 SENATOR GOLDEN: Yes, please.

15 COMMISSIONER SHAH: Yes, we'll send
16 you the monthly reports going back from the
17 beginning of the program.

18 SENATOR GOLDEN: Thank you.

19 There was money distributed, \$170 --
20 \$150 -- \$160 million out of HEAL money. I
21 believe there was an announcement last week,
22 about \$56 million or \$57 million was
23 distributed. A large chunk of that went to
24 the Brooklyn hospitals.

1 I understand that Lutheran Medical
2 was at that table in discussions. I
3 understand that they're working on a margin
4 of 0.26 profit, which is not exactly a big
5 profit margin. But they obviously were not
6 chosen at the end of the process. So they
7 were looking for \$9 million over a
8 three-year period to combine their billing
9 systems. And we know that the waiver does
10 not take into consideration IT or capital.

11 Is there going to be additional
12 dollars that are going to be -- is any
13 additional HEAL money going to be going out?

14 COMMISSIONER SHAH: My impression is
15 that the waiver and the capital monies are
16 the only sources to date.

17 But to the extent that when you pay
18 for something, like bricks and mortar, that
19 they have money for, they can repurpose
20 their own money to use it on something else.
21 And what we're looking for is the strongest
22 applications that take all of that into
23 account so that a system stays strong and
24 grows. So there is no other money, there

1 are no other pots of money beyond the waiver
2 and the Governor's \$1.2 billion in capital.

3 SENATOR GOLDEN: Well, they're in
4 desperate need of those dollars. So if
5 there's somebody from your office I can sit
6 with in the near future to figure out how
7 we're going to keep them alive. It's
8 important that that hospital does not become
9 one of those hospitals in the red very
10 shortly. Brooklyn has enough issues going
11 on. We need to keep those that are in the
12 black in the black. And I think they need
13 that funding.

14 The tobacco. We came to the
15 11th hour in getting a bill passed that
16 would put more investigators on the streets
17 going after the illegal cigarettes and
18 tobacco on the streets costing this state
19 probably close to a billion dollars. We do
20 know that if we were out there with these
21 investigators and the price of cigarettes
22 were what they should be, cigarettes would
23 go down and obviously healthcare would
24 become better here in the State of New York.

1 If you could chime in with the
2 Governor's office and the powers that be
3 that we need to get this closed as soon as
4 possible so that we can get more
5 investigators on the street -- every other
6 store in Brooklyn and Queens and the Bronx
7 is selling illegal cigarettes, every other
8 store, unstamped, from Virginia, from Texas,
9 from China. They're from all over.

10 It is a shame. It is the new drug
11 across this state. And I go to these
12 stores, it's pretty embarrassing. So if you
13 could please chime in, we need your help in
14 getting that bill done and more
15 investigators on the street.

16 And I understand that the hospitals,
17 our research hospitals are of a concern that
18 we're losing some of our researchers and
19 we're going to lose more of our researchers
20 and our star scientists. I believe Texas
21 has put in \$3 billion for cancer research,
22 California put in multi-billions of dollars
23 for stem cell, Connecticut has put in a
24 billion dollars for biomed and biotech.

1 Do you have the same fears, Doctor?

2 COMMISSIONER SHAH: We have been very
3 proactive about addressing the loss of
4 scientists in our academic medical centers
5 with the total reenvisioning of our ECRIP
6 program. And that's on the tune of I think
7 about \$18 million. Obviously the stem cell
8 funding. And becoming more competitive for
9 federal funds.

10 So as a scientist and as a
11 researcher, absolutely I'm in tune with this
12 and I'm looking at any and all advantages
13 New York researchers can get as they compete
14 for federal and other funds.

15 We have been actually quite
16 successful in stem cell funding, leading to
17 more stem cell researchers in New York
18 relative to other states. And I'm hoping
19 that with the ECRIP program we can continue
20 on that tradition and extend it to other
21 areas.

22 SENATOR GOLDEN: We have a bill
23 that's coming out that deals with biotech,
24 biomed and incubators and incentivizes them

1 to operate here in the city and state of
2 New York and to give more opportunities for
3 these researchers and star scientists to
4 stay here. Hopefully you'll get a look at
5 that and hopefully you can support that
6 bill. That bill will be coming out shortly.

7 The I-STOP that we were so good at
8 doing and limiting the prescription pills --
9 and I'm going to tell you, in my community,
10 Oxycontin seems to be going down and
11 prescription drugs seem to be going down,
12 but heroin seems to be the new drug of
13 choice. Not only in the areas of Brooklyn,
14 but in Staten Island and Long Island it
15 seems to be rampant. Any comment on that?

16 COMMISSIONER SHAH: Absolutely. We
17 know that and we're watching very closely
18 and working with law enforcement partners to
19 make sure that as we enforce with I-STOP we
20 also provide a lifeline with adequate
21 treatment and programs to try to get folks
22 who don't have access anymore to get on the
23 off-ramp rather than switch to illegal
24 drugs.

1 SENATOR GOLDEN: Are you seeing the
2 same results?

3 COMMISSIONER SHAH: Anecdotally. I
4 don't have numbers to back that up.

5 SENATOR GOLDEN: Thank you.

6 Last question, I'm sure Senator
7 Hannon may have dealt with this already, and
8 if he did, just ignore it and we'll move on.
9 The in-network and out of network. We dealt
10 with the out-of-network situation when it
11 came to emergency care. Everybody is
12 in-network if it's an emergency situation.
13 If it's not an emergency situation, it's a
14 planned procedure such as a transplant, and
15 you want to go into the City of New York to
16 have that done (a) you have problems because
17 the hospitals there have a limited number of
18 plans. Some of them have no plans. And out
19 of network is definitely a situation for the
20 residents in the areas that I represent and
21 I'm sure for many of my colleagues.

22 Are we going to require some form of
23 out-of-network policy for these plans?

24 COMMISSIONER SHAH: It's premature to

1 discuss our plans. I can just tell you that
2 we are monitoring network adequacy
3 continuously. And as any issues crop up, we
4 will make appropriate changes.

5 SENATOR GOLDEN: Because it is
6 definitely onerous on an individual to make
7 sure if you're having a transplant and
8 you're going to have 30, 40 people in and
9 out of your room over the course of three to
10 four weeks, to make sure that every
11 individual is in-network. That's onerous to
12 the individual that's having those
13 procedures done and can be quite costly. So
14 you can understand the importance of that
15 one.

16 Thank you very much, Commissioner.

17 COMMISSIONER SHAH: Thank you.

18 CHAIRMAN FARRELL: Thank you.

19 Assemblyman Abinanti.

20 ASSEMBLYMAN ABINANTI: Thank you,
21 Mr. Chairman.

22 Thank you, Doctor.

23 I'd like to follow up on the last
24 field that we were just talking about.

1 There are reports that the health plans that
2 were obtained through the Health Marketplace
3 have not reached an agreement with the
4 Westchester County Medical Center. And as
5 of now, none of the people who have those
6 plans can access the Westchester County
7 Medical Center, which is the major trauma
8 center north of New York City and, as I
9 understand it, the only real trauma center
10 between New York City and Albany.

11 What is your department doing to
12 resolve this problem?

13 COMMISSIONER SHAH: So we are
14 absolutely monitoring that to the extent
15 that in an emergency situation, for example,
16 trauma, a car accident --

17 ASSEMBLYMAN ABINANTI: Doctor, thank
18 you. I don't have much time. I understand
19 the theory behind it, and I appreciate your
20 monitoring it. I'd like to know what your
21 department is doing. Are you intervening?
22 Are you working with the medical center and
23 the -- what are you doing?

24 COMMISSIONER SHAH: For trauma

1 services in an emergency situation, they
2 would be covered.

3 ASSEMBLYMAN ABINANTI: That's not my
4 understanding today. How did you come to
5 that conclusion?

6 COMMISSIONER SHAH: We'll check.
7 I'll get back to you. But that's --

8 ASSEMBLYMAN ABINANTI: Thank you very
9 much. Next I'd like to move on to -- you
10 were talking about a database program. Is
11 this going to be tied into the P20 or
12 whatever that program is the State Education
13 Department is using?

14 COMMISSIONER SHAH: I'm not sure what
15 database program you're talking about.

16 ASSEMBLYMAN ABINANTI: P12, I don't
17 know. There's some large database that the
18 Education Department is trying to put
19 together to monitor and track children from
20 the age of 3 through adulthood. Is this
21 going to be part of that?

22 COMMISSIONER SHAH: I have no plans
23 to work with -- I am not aware of that
24 program, and I have not had discussions with

1 State Education about combining any
2 databases with their P20.

3 ASSEMBLYMAN ABINANTI: Now, who is
4 going to hold all of this data that you're
5 proposing for a statewide system?

6 COMMISSIONER SHAH: I assume you're
7 talking about the Statewide Health
8 Information Network-New York, the SHIN-NY?

9 ASSEMBLYMAN ABINANTI: Yes.

10 COMMISSIONER SHAH: So that is
11 actually something that today all the
12 regions already have. There are 10 regions,
13 RHIOs, Regional Health Information
14 Organizations.

15 ASSEMBLYMAN ABINANTI: And who holds
16 the data today?

17 COMMISSIONER SHAH: The regions.

18 ASSEMBLYMAN ABINANTI: Who is the
19 region?

20 COMMISSIONER SHAH: So for example,
21 here, or let's say in Manhattan, right there
22 the hospitals have set up a system where
23 they connect to each other and they have
24 servers where they store data in a secure

1 format so that when a patient gets admitted
2 to one hospital versus another --

3 ASSEMBLYMAN ABINANTI: Right. That's
4 the hospitals with their own private
5 databases and linking them together. They
6 form their own little Internet.

7 COMMISSIONER SHAH: Essentially.

8 ASSEMBLYMAN ABINANTI: When we go on
9 a statewide system, are you talking about
10 giving this to a private company?

11 COMMISSIONER SHAH: No.

12 ASSEMBLYMAN ABINANTI: So who is
13 going to be in charge of the database?

14 COMMISSIONER SHAH: It's a federated
15 system where the data is local, but it's
16 connected. We're building the pipes. What
17 we're suggesting is building the pipes --

18 ASSEMBLYMAN ABINANTI: But this will
19 be state employees that will be managing
20 this?

21 COMMISSIONER SHAH: There will be
22 state oversight of --

23 ASSEMBLYMAN ABINANTI: That's
24 different than state employees.

1 COMMISSIONER SHAH: That's correct.

2 ASSEMBLYMAN ABINANTI: Are we going
3 to have outside contractors doing this?

4 COMMISSIONER SHAH: We will have
5 outside contractors doing it who are
6 currently doing it today. The --

7 ASSEMBLYMAN ABINANTI: Who's doing
8 background checks on these outside
9 contractors, and who's making sure that this
10 data is secure?

11 COMMISSIONER SHAH: Absolutely, that
12 is my primary concern, is that the data is
13 secure.

14 ASSEMBLYMAN ABINANTI: My question
15 was who is doing it, not is it your concern.

16 COMMISSIONER SHAH: And who is doing
17 that today? For example, KPMG does audits
18 of all of them.

19 ASSEMBLYMAN ABINANTI: Excuse me?

20 COMMISSIONER SHAH: KPMG is one of
21 the auditors that audits these to maintain
22 the security of these --

23 ASSEMBLYMAN ABINANTI: Well, Target
24 thought it was secure also.

1 I'm concerned about making sure that
2 this data remains secure, and I wanted to
3 know who is in charge of this. Who are you
4 planning to give this contract to who is
5 going to hold the medical/clinical patient
6 data of every person in the state?

7 COMMISSIONER SHAH: No one will hold
8 all that data. What we're creating is a
9 network which will allow connections across
10 the system, so when you get in a car
11 accident in Buffalo, they can pull up your
12 medical records from Brooklyn.

13 That kind of thing already exists at
14 regional levels. What we're doing is we're
15 building the pipes to connect it at a
16 statewide level. Anytime anyone accesses
17 any of that data, there's a full audited
18 trail of who accessed it and when, why,
19 where.

20 ASSEMBLYMAN ABINANTI: Who does the
21 audit?

22 COMMISSIONER SHAH: KPMG.

23 ASSEMBLYMAN ABINANTI: Is that
24 available to us to look at?

1 COMMISSIONER SHAH: I'm not aware
2 that it is available to the public or anyone
3 right now. I know that they are one of the
4 contractors who adequately provides
5 oversight to federal standards of HIPAA to
6 make sure that the data is secure and
7 private. That is my primary concern, is the
8 security and privacy of that data.

9 ASSEMBLYMAN ABINANTI: Doctor, you
10 were talking about the Medicaid Redesign
11 Team, and we were talking about managed care
12 for people with developmental disabilities.
13 How is that going?

14 COMMISSIONER SHAH: We are going
15 slowly and we are making sure that all
16 patients will be ultimately cared for in
17 systems. The DD issue is one of those
18 things that we're working on over time, and
19 we'll delay it or accelerate it as needed to
20 make sure that patients get what they need.

21 ASSEMBLYMAN ABINANTI: I'm glad to
22 hear you're not rushing into it without
23 following it carefully.

24 Do we have a survey of how many

1 psychiatrists and how many mental health
2 professionals actually belong to networks
3 today?

4 COMMISSIONER SHAH: Belong to whom?

5 ASSEMBLYMAN ABINANTI: Belong to the
6 networks that you're hoping to move these
7 into.

8 COMMISSIONER SHAH: I don't have that
9 data.

10 ASSEMBLYMAN ABINANTI: Has the Health
11 Department done that data?

12 COMMISSIONER SHAH: I'm not aware. I
13 would assume that if you're talking about
14 the developmentally disabled that you're
15 talking about OPWDD, and perhaps that
16 commissioner might have that information for
17 you.

18 ASSEMBLYMAN ABINANTI: Well, isn't it
19 your department that's moving forward on the
20 Medicaid redesign?

21 COMMISSIONER SHAH: Absolutely. And
22 we work with them on that level of data.

23 ASSEMBLYMAN ABINANTI: Because I'm
24 concerned. I'm hearing from mental health

1 professionals that most of them do not
2 belong to networks, that many of them are
3 not physicians, and so they're going to be
4 losing their clients, in effect.

5 But the impact is on the clients.
6 They'll find another way to make a living,
7 but it's on the clients who are now not
8 going to be able to use their current mental
9 health professionals because the mental
10 health professionals are not part of the
11 networks that are being used for the
12 Medicaid redesign.

13 COMMISSIONER SHAH: To the extent
14 that we want to minimize any and all
15 disruptions, especially when it comes to
16 mental health services, that will be closely
17 watched and tracked. We have only seen --

18 ASSEMBLYMAN ABINANTI: Watched and
19 tracked. But you haven't done any surveys
20 yet to see how many mental health
21 professionals match up with the networks
22 you're planning to use?

23 COMMISSIONER SHAH: No, I said I'm
24 not aware of those. I said maybe the

1 commissioner of OPWDD is aware, or we can
2 find out that information and get back to
3 you.

4 ASSEMBLYMAN ABINANTI: Lastly, on the
5 early intervention, I share my colleagues'
6 concern because I believe that what you're
7 espousing here is good theory but is in fact
8 very different from what's happening on the
9 street.

10 I have a stack of letters right in
11 front of me now that came in January 15th,
12 January 20th, indicating that while the
13 percentages of claims being paid has in fact
14 increased, the amount of money outstanding
15 has not. And it's the amount of money that
16 is out there that is a major burden on the
17 providers.

18 And that in fact now a large number
19 of these professionals -- not the providers,
20 but the professionals who provide the
21 services, like the behavioral therapists,
22 have left the field. There is a limited
23 number of them, they're in great demand,
24 they can go do something else in their

1 fields. They don't have to do early
2 intervention. And that now we have a major
3 backlog of parents trying to get services
4 for their kids -- even in a place like
5 Westchester County, where there's lots of
6 providers.

7 And as you understand, if we have
8 just a month's delay for a child who's a few
9 months old, that's a major, major problem.

10 CHAIRMAN FARRELL: Thank you.

11 CHAIRMAN DeFRANCISCO: Senator
12 Gipson.

13 SENATOR GIPSON: Thank you for being
14 here today.

15 I'm sure that you recall that
16 recently the CDC released some numbers
17 stating that they had discovered that there
18 were 10 times more cases of tick-borne
19 illness across the country than we had
20 previously thought. And based on the
21 research that's been provided by the
22 Health Department, they have been steadily
23 decreasing funding in terms of research
24 related to trying to find preventative ways

1 to deal with our rising health crisis of
2 tick-borne illness here in New York State.
3 In fact, in the last six years the funding
4 has decreased over 50 percent..

5 Could you explain why that decrease
6 in funding is occurring while the cases of
7 tick-borne illness are rising in New York
8 State?

9 COMMISSIONER SHAH: At the federal
10 level?

11 SENATOR GIPSON: No, at the state
12 level.

13 COMMISSIONER SHAH: So to the extent
14 that we are recipients of many of the
15 federal grants --

16 SENATOR GIPSON: Right, but the
17 state -- of the state itself, within what
18 the state can control, obviously, within our
19 budget, there has been a steady decrease in
20 the amount of funding that we're devoting
21 internally to the Tick Disease Institute
22 within your Health Department.

23 COMMISSIONER SHAH: Sure. Thank you
24 for your question.

1 So to the extent that absolutely
2 tick-borne illnesses is something that we
3 take very seriously as a public health
4 issue, and we are monitoring it all the
5 time. We are the recipients of multiple
6 federal grants now to actually conduct
7 primary research on tick-borne illnesses --

8 SENATOR GIPSON: Could I just
9 interrupt to ask how that grant funding will
10 be distributed? Because in the current
11 proposed Executive Budget there seems to be
12 sort of a bundling of all money related to
13 infectious disease. It seems like what's
14 going to be happening is that tick-borne
15 illness, HIV/AIDS, hepatitis, STDs, mumps,
16 rabies, rubella, that that's all going to be
17 put into a competitive grant pool.

18 Are we going to have infectious
19 disease groups sort of compete like an NCAA
20 basketball tournament where there's sort of
21 bracketed competition and we have to pit
22 these groups against each other? That
23 doesn't seem to be an effective way to deal
24 with infectious disease.

1 COMMISSIONER SHAH: No, actually it's
2 the other way around. What we're doing is
3 we're making their lives easier. It was the
4 same group that was getting money from
5 multiple different buckets; now they have
6 one consolidated bucket. And if you'll
7 notice, the funding is the same.

8 So our intent with this bucketing is
9 to actually make the lives of the recipients
10 easier, make the lives of the department
11 easier to do one big grant to a given
12 organization instead of three separate
13 across three separate buckets as in the
14 past. And so this is actually a good thing
15 in this year's budget --

16 SENATOR GIPSON: But does that mean
17 that every infectious disease organization
18 within the Health Department will be
19 receiving funding? In other words, for
20 instance with the tick-borne illness issue,
21 the Tick Disease Institute within your
22 commission, if it could not meet whatever
23 qualifications that are needed to receive
24 that competitive grant funding, would it

1 just not receive any funding?

2 And the same thing with HIV/AIDS. Do
3 they have to show some kind of proof to be
4 eligible for this money? Will all of these
5 groups get the funding they need, or is it
6 going to be competitive?

7 COMMISSIONER SHAH: It's the same
8 thing as last year. The same money. The
9 same groups will get the money to the same
10 level of funding. But instead of three
11 applications, one, for example. It's a very
12 different proposal than last year's buckets.

13 SENATOR GIPSON: Okay. Last year the
14 Tick-Borne Disease Institute received
15 \$50,000. Is that the amount of money
16 they're going to receive again this year?

17 COMMISSIONER SHAH: I can't say. I
18 don't know what they're going to ask for or
19 what their scope of proposal is. But on
20 average -- our intent with this was to make
21 sure that every group who gets funding from
22 the Department of Health in those various
23 buckets continues to maintain that level of
24 funding, but with administrative

1 simplification.

2 SENATOR GIPSON: Does it make sense
3 to you, when the CDC comes out and says that
4 we have 10 times more cases of tick-borne
5 illness in the country, knowing that
6 New York State is one of the leaders in
7 tick-borne illness, that this is an epidemic
8 that's really rising here within our state,
9 we have the opportunity to be a leader in
10 trying to bring some kind of resolution to
11 it to help those that are really suffering
12 right now, does it make sense to you that we
13 only gave them \$50,000 within the State
14 Health Commission's budget last year? That
15 seems like an incredibly small amount of
16 money.

17 COMMISSIONER SHAH: It does seem like
18 a small amount of money. But it's also
19 about -- not that there's 10 times more
20 cases, it's that there's 10 times more
21 recognition. So it's the cases have stayed
22 the same, we just understand the problem is
23 bigger than it was.

24 And so what we will do is work within

1 our systems and with our partners to make
2 sure that we use every available tool to
3 address it. There are now, today, compared
4 to five years ago, many more opportunities
5 to get lab results together in ways that we
6 didn't before. Our Wadsworth lab does a lot
7 of the testing specifically around this. So
8 we're actually looking to make the program
9 better at many different levels, and I'm
10 happy to brief you on that at your leisure.

11 SENATOR GIPSON: You know, I along
12 with many other people here have various
13 bills in that would propose that we increase
14 the funding to do research and preventative
15 measures for tick-borne illness. Would you
16 support an increased measure of funding, a
17 substantial increase, say a million dollars'
18 increase to this issue?

19 COMMISSIONER SHAH: You know, I
20 support -- to the extent that I support for
21 SCIRB, for prostate cancer, for cystic
22 fibrosis, for sickle cell. There are many
23 competing issues. And I am in favor of
24 supporting anyone and everyone who can show

1 what they're going to give as a result of
2 it. And --

3 SENATOR GIPSON: Can I ask -- sorry.
4 Thank you. Can I ask, how much money are we
5 spending on the health study for fracking?
6 I can't seem to get a number on that. What
7 is the total that we've spent to date on
8 studying the health impact of fracking?

9 COMMISSIONER SHAH: We've spent
10 hundreds of thousands of dollars.

11 SENATOR GIPSON: So we've spent
12 hundreds of thousands of dollars studying a
13 substance such as natural gas. We can't
14 drink it, we can't use it to irrigate our
15 crops. But we're only spending \$50,000 on
16 researching something like tick-borne
17 illness which is affecting people right now?
18 I mean, right now people are really, really
19 suffering from this disease.

20 I would hope that you would advocate
21 for an extreme addition to the funding that
22 we're currently providing and allow New York
23 State to take the lead in really trying to
24 help those people that have no other place

1 to look right now.

2 COMMISSIONER SHAH: Thank you.

3 SENATOR GIPSON: Thank you for your
4 time.

5 CHAIRMAN FARRELL: Assemblyman
6 Crouch.

7 ASSEMBLYMAN CROUCH: Thank you,
8 Mr. Chairman.

9 Commissioner, thank you for your time
10 here.

11 About four years ago I had some
12 health facilities in my district that were
13 cited for some violations of how they
14 disposed of pharmaceuticals, which they
15 thought they were doing the correct thing at
16 the time. But it was noted that at that
17 time there were different regulations with
18 DEC, the Department of Health, and even from
19 the federal government on disposal of
20 narcotics, especially in regard to flushing.

21 And my inquiry at that time, I was
22 told that DEC and DOH were working to
23 consolidate their regulations and make them
24 consistent. Has that been done? Are there

1 still differing regulations as far as
2 pharmaceutical disposals?

3 COMMISSIONER SHAH: I'm not aware of
4 that very specific regulation. I know that
5 what we have done over the past year is
6 we've made many more places that can accept
7 pharmaceuticals. For example, working with
8 the State Police on disposal of
9 pharmaceuticals, working on take-back
10 programs with pharmacies, working to advance
11 the opportunity so things aren't left in the
12 medicine cabinet or flushed down the toilet.
13 Educating people that when you're done with
14 them, bring them back, not flush them down
15 the toilet.

16 I can't speak to that specific
17 regulation. I can look it up and get back
18 to you.

19 ASSEMBLYMAN CROUCH: It's not a
20 specific regulation, but it's a number of
21 regulations, in my understanding, of how you
22 handle and dispose of pharmaceuticals,
23 whether it's DEC's regulations or the
24 Department of Health. And I was told at the

1 time, anyways, that DOH and DEC were working
2 and trying to make everything consistent and
3 obviously trying to bring the federal
4 narcotics in involved in it, because they
5 have some different regulations on top of
6 that.

7 So one other thing. In my district
8 we have one of the veterans' homes. And I've
9 been there a number of times, beautiful
10 facility. And I will say that there's a lot
11 of dedicated staff there that do a great job
12 in caring for our veterans, and the veterans
13 all seem to be very happy and healthy and
14 very content where they are.

15 Occasionally when I'm visiting a
16 veteran that I know, there's a comment that
17 they're short-staffed. I just want to put
18 in a plug that these are our veterans. And
19 I guess a question, are there open slots at
20 any of our veterans' homes that aren't being
21 filled because of a hiring freeze or
22 anything that you know of?

23 COMMISSIONER SHAH: Not that I'm
24 aware of. I know that we have staffed up

1 Helen Hayes and our veterans' homes over the
2 past year and a half. I can certainly look
3 into it further.

4 I know that we are also in the final
5 stages of hiring two people to oversee all
6 of our facilities, and they will have an
7 opportunity to take their own firsthand look
8 at the veterans' home.

9 ASSEMBLYMAN CROUCH: And I'll be
10 honest, the one gentleman I talked to hadn't
11 made a comment in probably at least a year
12 at this point in time, so the staffing might
13 have been fulfilled.

14 And I just -- these are our veterans,
15 these are World War II, Korean veterans that
16 fought for our country, and they are near
17 and dear to all of our hearts. So I would
18 just hope you'd take that into consideration
19 and make sure that the staffing levels are
20 appropriate so they're not getting stressed
21 out and our veterans are getting the care
22 that they really need.

23 Thank you.

24 COMMISSIONER SHAH: Thank you.

1 CHAIRMAN DeFRANCISCO: Thank you.
2 Senator Krueger.

3 SENATOR KRUEGER: Good afternoon. I
4 thought someone else would ask this question
5 so I could take my name off the list, but
6 they didn't, although many of my questions
7 have already been answered.

8 The Governor is proposing in the
9 Executive Budget the creation of the Basic
10 Health Plan within the ACA. And my
11 understanding is that that could actually
12 help us increase coverage for a large number
13 of New Yorkers who are quite poor, between
14 133 percent and 200 percent of the federal
15 poverty level, but not currently eligible
16 for insurance.

17 Could you explain a little bit about
18 why you think this is actually so important?

19 COMMISSIONER SHAH: Why that is so
20 important? Yes, it is absolutely important.
21 The problem is we're waiting for the feds
22 again, for their guidance, after which we
23 can actually advance the program.

24 And this is going to be, again,

1 another example where the system currently
2 has a lot of gaping holes in it in terms of
3 coverage. And this is one of those that we
4 need to do a better job on. The existence
5 of such a Basic Health Plan will help with
6 the continuum of coverage across our
7 populations across the ages. And it will be
8 a high-quality health plan.

9 So our hope is that we'll get federal
10 guidance soon and we can start ramping up
11 the BHP program. The reality is we can't do
12 anything until we get more from the feds in
13 terms of very specific guidance around their
14 program.

15 SENATOR KRUEGER: Do you have an
16 estimate of how many New Yorkers could be
17 covered by this program if the feds go
18 forward?

19 COMMISSIONER SHAH: I'm sure that
20 Donna Frescatore has that number or
21 Jason Helgeson has that number. I know
22 it's a significant number.

23 And I also know that this will also
24 help with New York State's current system of

1 funding, where a lot of people will be
2 transitioned into this high-quality basic
3 health plan.

4 SENATOR KRUEGER: And in fact I guess
5 two groups had done some modeling before the
6 ACA started, and they were estimating we
7 could have state savings up to \$900 million
8 to a billion dollars. Do you know if your
9 department can confirm that it could be this
10 large at this point?

11 COMMISSIONER SHAH: I've heard north
12 of \$300 million. But then that would
13 probably also reflect a ramp-up period, so I
14 don't know where that would land.

15 SENATOR KRUEGER: And do we have any
16 estimate of when the feds might be letting
17 us know? Because that's not part of the
18 Medicaid waiver we're waiting for, right,
19 that's a different --

20 COMMISSIONER SHAH: No. Everyone is
21 waiting for this, and that's part of the
22 problem.

23 SENATOR KRUEGER: Okay, got it. So
24 we don't know. And if it happened tomorrow,

1 could we start to implement in the new
2 budget year?

3 COMMISSIONER SHAH: I doubt it, given
4 the nature and the complexity of the
5 program. Obviously it's in everyone's
6 benefit. So to the extent that the sooner
7 we get the guidance, the sooner we'll ramp
8 it up as quickly as possible. That's our
9 intent.

10 SENATOR KRUEGER: Thank you.

11 CHAIRMAN FARRELL: Thank you.

12 Assemblywoman Rosenthal.

13 ASSEMBLYWOMAN ROSENTHAL: Thank you,
14 Dr. Shah, for your previous comments. A lot
15 of people in my district and a lot of
16 people -- which is the Upper West Side and
17 parts of Hell's Kitchen in Manhattan, they
18 are very concerned about their drinking
19 water. But not just that, they're concerned
20 about the impact of fracking on the entire
21 state.

22 So I know you've been asked questions
23 about the health study. I know DEC held
24 hearings to get input and got tens of

1 thousands of comments about the fracking.
2 But for the health study portion, did the
3 Health Department conduct any kind of open
4 hearing to receive comments about it?

5 COMMISSIONER SHAH: No.

6 ASSEMBLYWOMAN ROSENTHAL: So you
7 don't have to, under the process.

8 COMMISSIONER SHAH: I was just asked
9 a very specific series of charges by
10 Commissioner Martens, to review the state of
11 the SGEIS and to give recommendations on its
12 adequacy relative to protecting the health
13 of New Yorkers.

14 My health review will do that. I
15 will deliver it to him when I am
16 comfortable, at which point he can decide
17 what he wants to do with it.

18 ASSEMBLYWOMAN ROSENTHAL: Okay. So
19 when was that begun? When did that process
20 begin internally?

21 COMMISSIONER SHAH: November of not
22 last year but the year before.

23 ASSEMBLYWOMAN ROSENTHAL: November of
24 2012?

1 COMMISSIONER SHAH: Yes.

2 ASSEMBLYWOMAN ROSENTHAL: Okay. So
3 can you describe how that process has been
4 going on in your office, like who's assigned
5 to it, how many people are assigned to it,
6 what is the scope of their investigation?

7 COMMISSIONER SHAH: So the scope of
8 the investigation has been publicly
9 described and we have talked about the
10 specific charges of what we're looking at.
11 We're looking at ongoing existing studies
12 that impact health related to high-volume
13 hydrofracking. To the extent that there
14 were over 40 such studies published last
15 year alone, we are reviewing them.

16 And we have adequate staff, between
17 ourselves and others, to make sure that we
18 understand each study as it comes out
19 relative to its pertinence to New York --
20 you know, is this a study done in 1996 when
21 they were using very difficult chemicals in
22 a very different place. Does it relate to
23 Marcellus Shale or is it different sets of
24 conditions relative to ours?

1 So we've had a series of questions
2 that we've been asking. As studies come
3 out, we look at its relevance, we look at
4 its pertinence, we look at its actual health
5 relevance, and we're starting to put
6 together our understanding across all areas
7 of health: What does high-volume
8 hydrofracking impact and, if it does, how do
9 you mitigate it, what do you do with it?
10 All of those questions are in the public
11 debate already.

12 ASSEMBLYWOMAN ROSENTHAL: How many
13 staff members do you have dedicated to this
14 study?

15 COMMISSIONER SHAH: It varies
16 depending on when. So early on we had more,
17 and now we have fewer, to the extent that it
18 varies over time as new studies come out.
19 We're also working with our federal
20 partners, we're working with folks in
21 Pennsylvania, we're working with folks in
22 California and Illinois and Texas. It
23 varies depending on the studies that come
24 out. As they come out, we bring appropriate

1 attention to them.

2 ASSEMBLYWOMAN ROSENTHAL: Okay, I
3 appreciate that, but I'd like to know in
4 terms of sheer numbers. Do you have three
5 people in your office or, you know,
6 10 people? Can you give me a better
7 picture?

8 COMMISSIONER SHAH: It can be up to
9 several dozen people. It can be as few as
10 maybe half a dozen on any given time.

11 ASSEMBLYWOMAN ROSENTHAL: Okay.
12 There were some recent reports, I think it
13 was about Pennsylvania, that animals were
14 dying. And it is the veritable canary in
15 the coal mine, although these are land
16 animals who have been affected by the water
17 runoff that's toxic and they've been
18 exposed, they've been drinking it, and other
19 scenarios.

20 Do those kinds of things trouble you?

21 COMMISSIONER SHAH: Animals dying
22 absolutely trouble me.

23 (Laughter.)

24 ASSEMBLYWOMAN ROSENTHAL: Well, I

1 didn't mean to throw you a softball, I meant
2 in relation to the adverse affects of
3 fracking in those areas where there has been
4 fracking and then the runoff or what
5 scientists say are the result of fracking
6 that has directly affected the lives, health
7 of the animals.

8 COMMISSIONER SHAH: We're looking at
9 all available evidence that potentially
10 could impact on our review of human health.
11 So to the extent that there are studies that
12 are very good, and there are studies that
13 are very bad, we are reviewing all of them.

14 ASSEMBLYWOMAN ROSENTHAL: What's a
15 bad study?

16 COMMISSIONER SHAH: A bad study is
17 one that has no relationship to what might
18 potentially happen in New York. A good
19 study is one that has potential impact on
20 human health, well described, well
21 characterized, with conditions similar to
22 New York State.

23 ASSEMBLYWOMAN ROSENTHAL: But
24 conditions in New York State aren't set yet,

1 right?

2 COMMISSIONER SHAH: That's exactly
3 the point. That's why I'm not done yet.

4 ASSEMBLYWOMAN ROSENTHAL: Well, I
5 mean, which comes first?

6 COMMISSIONER SHAH: It's a work in
7 progress. To the extent that you -- you
8 know, what I've said in the past is that
9 with human health I'm not willing to take
10 any chances. And I will take the time it
11 takes. There are, for example, large
12 studies coming out from the feds on water
13 impacts related to health.

14 When there is a tipping point of data
15 that can point you one way or another, my
16 report will be ready. As of today, there is
17 no tipping point.

18 ASSEMBLYWOMAN ROSENTHAL: Can you
19 describe what the tipping point might be?
20 And I'll tell you why I keep asking you this
21 is because so many people around the state
22 are very anxious to hear where this
23 administration comes out on this issue. You
24 know that there's a wealth of opposition,

1 there are some who are for it, but those of
2 course usually have a personal stake in it
3 or a monetary stake, as in the corporations.

4 But, you know, if this goes forward
5 and there's a mistake, it's not something we
6 can take back. So I understand your
7 interest in having a robust study come out.

8 COMMISSIONER SHAH: So to the extent
9 that as we have -- we're guided by the
10 science. We attempt to do what we do in a
11 space where we're objective, we're clear,
12 and it's reproducible. To the extent that
13 when we're done anyone can challenge any or
14 all of our assumptions, that will be an
15 opportunity for you and everyone else to say
16 this works, this doesn't work for me.

17 Right now it's very emotional and
18 we're staying away from the emotions, we're
19 sticking to the science as much as possible.
20 I don't have a date because I don't know if
21 the one definitive study on health is going
22 to come out tomorrow or it will never come
23 out.

24 The reality is there is an

1 accumulating body of evidence, it's changing
2 over time. The studies that you refer to go
3 back to 1996 in terms of human health.
4 There are other studies that are more
5 recent. The nature of the industry has
6 changed over time. It is a moving target.
7 And so I don't have a tipping point
8 clarified until I see it.

9 And the point is it will be public at
10 some point. When it is public, everyone
11 will have an opportunity to look at all of
12 the assumptions, all of the studies
13 included, and challenge any or all of our
14 findings.

15 CHAIRMAN FARRELL: Thank you.

16 ASSEMBLYWOMAN ROSENTHAL: Wait, I'm
17 sorry, I have one last -- one sentence. My
18 one final thing is I have a packet here of
19 150 peer-reviewed studies that just came out
20 in 2013 compiled by physicians, scientists
21 and engineers for healthy energy. So I'd
22 like to submit them on the record for your
23 perusal and the people in your department to
24 look for. They are recent studies which I

1 think will be helpful in your study.

2 COMMISSIONER SHAH: Thank you.

3 (Applause from audience.)

4 CHAIRMAN FARRELL: Thank you.

5 CHAIRMAN DeFRANCISCO: I have a few
6 questions, and Senator Hannon will close for
7 the Senate when it's our turn again.

8 First of all, I can't let this early
9 childhood intervention nonpayment or late
10 payment issue go by.

11 Last year when you were here
12 Senator Hannon asked some brilliant
13 questions about the implementation by April
14 of last year and you said there would be no
15 problem with that. In October, that's six
16 months later, I wrote a letter to you
17 basically talking about exactly what
18 everybody was complaining about today:
19 Payments weren't being made in time. What
20 you said at the hearing certainly didn't
21 happen. In fact, it still hasn't happened.

22 You know when I got a response to
23 that letter? Two months later, during which
24 no doubt providers went under. Two months

1 later. I kept calling, getting some bits
2 and pieces.

3 I mean, is there some reason that the
4 Legislature can't get answers on a timely
5 basis from your office?

6 COMMISSIONER SHAH: I certainly hope
7 not. I mean, that's something that we --

8 CHAIRMAN DeFRANCISCO: Well, this
9 isn't the only area. Let me get next to the
10 point I want to raise.

11 You said that right now we're happy
12 to report 91 percent of something was being
13 paid. In what period of time were they
14 being paid from the time of submission to
15 the time of payment?

16 COMMISSIONER SHAH: This was data as
17 of last week. So to the extent that there
18 was a lot of catching up to do, I can't tell
19 you on average whether it was two weeks, two
20 months or two years.

21 CHAIRMAN DeFRANCISCO: So what does
22 91 percent mean?

23 COMMISSIONER SHAH: It means that
24 compared to historical levels a year ago,

1 where we were before any of this started, a
2 year ago how many people were paid, that's
3 the rate we're paying them out today.

4 CHAIRMAN DeFRANCISCO: Exactly. But
5 over what period of time? You may be paying
6 them, but it may take six months, eight
7 months, 12 months. What's the time frame in
8 which they're being paid now? If I submit
9 my bill and I'm a provider, as of today,
10 when will I get paid?

11 COMMISSIONER SHAH: Depending --
12 again, we will -- I can share with you the
13 data that we have. I think that --

14 CHAIRMAN DeFRANCISCO: No, no, I want
15 to hear it now. I don't want to wait to
16 share with us like you're sharing everything
17 with all the questioners here. I'd like to
18 know if -- you knew you were going to get a
19 question on this, there's no question. So
20 can you make a phone call, while
21 Senator Hannon is answering the question:
22 If I put a bill in today as a provider, when
23 will I get paid? Can you make a phone call
24 or find out if you don't know right now?

1 COMMISSIONER SHAH: It will depend --
2 yes, but it will depend on the type of
3 provider you are, who you're getting paid
4 by, which part of the state. And that's
5 part of the problem.

6 CHAIRMAN DeFRANCISCO: Well, tell me
7 each type of provider and what the time
8 frame is for each type of provider. Can you
9 get that information? There can't be an
10 infinite number.

11 COMMISSIONER SHAH: I'm happy to
12 provide that information.

13 CHAIRMAN DeFRANCISCO: Okay. And
14 will you ask somebody to get it now so when
15 we get done with the questions I'll ask you
16 for that information?

17 COMMISSIONER SHAH: Brad Hutton is in
18 the audience, and we will ask him to follow
19 up and see what he --

20 CHAIRMAN DeFRANCISCO: And I'll be
21 asking you that again.

22 The other question that I really --
23 you know, Brooklyn has a strong delegation
24 in the State Legislature. And I look at

1 these numbers of the monies that have gone
2 into saving Brooklyn hospitals. It is
3 unbelievable. It is truly unbelievable. I
4 know upstate in Syracuse we merged one
5 hospital with another, so we have three
6 hospitals rather than four. And they're
7 cutting beds on a daily basis.

8 Let me just read you something that
9 really caught my eye. "In recent months
10 employees at a Central Brooklyn Hospital
11 have come to know a level of adversity
12 uncommon even in the crisis-bound world of
13 New York City's health-care system. As the
14 hospital has repeatedly run out of money for
15 even basic supplies, doctors at Interfaith
16 Medical Center have pitched in to purchase
17 everything from medicines and sutures to
18 replacements for the hospital's antiquated
19 and often-broken equipment. Interfaith is
20 suffering more extremely from the woes," and
21 it may go out of business.

22 This was in the *New York Times*, March
23 20, 1989.

24 And since that time, money has been

1 thrown in and thrown in and thrown in to
2 hospitals in distress. In 2010 there was a
3 merger with LICH. Any logical human being
4 would have seen that that was impossible,
5 that you were buying a dead hospital with
6 millions of costs and making the rest of the
7 system pay for that incompetence and
8 inefficiency. There had to be a solution
9 other than just create a bigger problem.

10 So what I'm asking you now -- and
11 what bothers me most, and this is why I'm so
12 agitated about this, upstate there's a world
13 other than Brooklyn and other than New York
14 City. And these hospitals are getting cut
15 year after year after year. They
16 consolidate, they try to do things more
17 efficiently. And rather than rewarded for
18 their competence, additional money keeps
19 flowing into these loss leaders without a
20 plan that makes any sense or that you're
21 willing or somebody's willing to implement.

22 So what do I tell people at the
23 Upstate Medical Center, at the other
24 universities that have hospitals? What do

1 we tell them as to why this is a fair
2 system?

3 COMMISSIONER SHAH: With the DSRIP,
4 with the waiver, we are going to be tied to
5 very specific deliverables by the federal
6 government. Dollars will flow based on
7 meeting objectives. Dollars will continue
8 to flow if objectives continue to be met.

9 So to the extent that there are
10 objective criteria that the feds are going
11 to hold us to -- we're not going to get the
12 \$10 billion as a check. We're going to get
13 money to make transformation and as
14 transformation proceeds, only then will more
15 money flow.

16 So this is an objective criteria
17 outside of New York's control, negotiated
18 with the feds to transform systems, not save
19 hospitals.

20 CHAIRMAN DeFRANCISCO: Do you have
21 the objectives right now, the --

22 COMMISSIONER SHAH: The objectives,
23 the very specific high-level objectives have
24 been agreed to. Reductions in hospital

1 admissions and --

2 CHAIRMAN DeFRANCISCO: Do you have
3 something in writing to that effect?

4 COMMISSIONER SHAH: Well, no, that's
5 the point, is we haven't gotten the waiver
6 or a commitment letter from them.

7 CHAIRMAN DeFRANCISCO: When you get
8 that --

9 COMMISSIONER SHAH: Within 30 days.

10 CHAIRMAN DeFRANCISCO: -- could I
11 have it? Okay. When you have it, would you
12 get that to me?

13 Now, what about those hospitals that
14 I've been referring to before that have done
15 the right thing? And the state says you've
16 got to consolidate, you've got to operate
17 more efficiently, you've got to cut the
18 beds, you've got to do everything necessary
19 to make yourself -- now they're done,
20 they've done it. What do they do, just sit
21 by while more money is being spent?

22 COMMISSIONER SHAH: No. Good for
23 them. And they shall continue to succeed.
24 And they will be recipients of the .

1 \$1.2 billion. And there is more than enough
2 hospital admissions that still need to be
3 cut out of the rest of the state that they
4 won't also have a chance at this money. The
5 federal waiver will be statewide.

6 CHAIRMAN DeFRANCISCO: So they have
7 to show additional efficiencies to what
8 they've performed up to this point to get
9 more dollars?

10 COMMISSIONER SHAH: There are vast
11 underserved populations of behavioral health
12 all across the state.

13 CHAIRMAN DeFRANCISCO: That doesn't
14 answer my question. My question was simply
15 this --

16 COMMISSIONER SHAH: That's an example
17 of what the upstate folks can do to draw
18 down funding.

19 CHAIRMAN DeFRANCISCO: The specific
20 question was the efficiencies that they've
21 already accomplished to this point in time,
22 they will not be rewarded for those under
23 this new series of dollars, is that correct?
24 It's just what else they will do?

1 COMMISSIONER SHAH: I think that's
2 not the -- the way I would phrase the
3 question is slightly different.

4 CHAIRMAN DeFRANCISCO: No, I'm asking
5 the question. You phrase the answer. You
6 phrase the answer.

7 (Laughter.)

8 COMMISSIONER SHAH: It's not about
9 being punished for doing good. They've also
10 been recipients of billions of HEAL dollars
11 over the last few years. So it's not fair
12 to say that it's been a level playing field.

13 On the other hand, they will have
14 opportunities to draw down capital and
15 other --

16 CHAIRMAN DeFRANCISCO: I'm going to
17 read -- I'm not going to read them, but the
18 numbers here -- you're talking they're
19 recipients of some dollars -- pale in
20 comparison to some of the hospitals we're
21 talking about. Pale in comparison. So the
22 fact that they'll get some -- I would like
23 to see some regional balance and rewards for
24 efficiencies for the hospitals that already

1 did what they were supposed to do. No,
2 that's not a question, it's just a point.

3 Lastly, you know, we've got people
4 sitting here with signs. Their arms are
5 getting tired.

6 (Laughter.)

7 CHAIRMAN DeFRANCISCO: You've got oil
8 companies that are wanting answers and so
9 forth. Now, you say: I'm going to take as
10 long as I'm going to take for public safety.
11 God bless you. But at what point does the
12 public get to know what information you have
13 presently, what information you're
14 gathering, what information else that you
15 need to make that decision? Or do we just
16 say, Hey, as soon as he's ready, we'll just
17 wait?

18 COMMISSIONER SHAH: It's a good
19 question. And --

20 CHAIRMAN DeFRANCISCO: It is a good
21 question. Now give a good answer.

22 (Laughter.)

23 COMMISSIONER SHAH: To the extent
24 that we are taking a very aggressive

1 approach to try to get as much information
2 from every potential source, from experts,
3 from my going out in the field, from -- and
4 trust me, people don't hold back with
5 information. Those 130 papers, I've
6 probably got them about seven times already.

7 On the other hand, to the extent that
8 we are getting this information, we're
9 sifting through it as quickly as possible,
10 you will have a full opportunity to look
11 through all of the data --

12 CHAIRMAN DeFRANCISCO: After you've
13 made a decision.

14 COMMISSIONER SHAH: After I deliver
15 my report.

16 I am not making a decision. I am
17 delivering a report to Commissioner Martens.

18 CHAIRMAN DEFRANCISCO: And do you
19 have -- no, nobody wants to rush you. But
20 every health commissioner has a longevity
21 here, you know. And it may be --

22 COMMISSIONER SHAH: What do you know
23 that I don't know?

24 (Laughter.)

1 CHAIRMAN DeFRANCISCO: I've seen them
2 come and go under good and bad
3 circumstances, and one real bad
4 circumstance.

5 But in any event, you must have some
6 estimate. You're a researcher. You're a
7 researcher. You do these studies. That's
8 your profession. You must have some time
9 frame that you can give us as to when you
10 might have enough information. Because
11 you're right, the report you're waiting for
12 may never happen. Just -- just a ballpark.

13 COMMISSIONER SHAH: So I've been in
14 trouble with giving a time frame in the
15 past. I will --

16 CHAIRMAN DeFRANCISCO: I think it was
17 weeks, last year you said weeks.

18 COMMISSIONER SHAH: That's right.

19 CHAIRMAN DeFRANCISCO: But seriously,
20 do you have any idea? People want to know.

21 COMMISSIONER SHAH: Yeah. I don't --
22 it's not in the near future where I can
23 predict it. I can't say that it's going to
24 be this month.

1 CHAIRMAN DeFRANCISCO: All right.
2 Somehow I expected that answer. Thank you.

3 CHAIRMAN FARRELL: Next, Assemblyman
4 Aubry.

5 ASSEMBLYMAN AUBRY: And I can say
6 good afternoon, Commissioner.

7 You had an earlier discussion about
8 school-based health clinics, and I was
9 wondering what percentage of junior high and
10 high school children in the State of
11 New York have access to those clinics.

12 COMMISSIONER SHAH: A very small
13 number. I would say in the single digits
14 that today have access to school-based
15 health centers.

16 The reality is different parts need
17 it differently. So to the extent where
18 there is a suburb that has very high levels
19 of affluence that everyone is getting
20 commercial-based insurance, they may not
21 need the same level of school-based health
22 or they may not benefit relative to another
23 area where they have no access and the
24 social determinants of health really are

1 working against them.

2 ASSEMBLYMAN AUBRY: So it leads me to
3 the question of whether or not the
4 Health Department has a current study of
5 disparity relative to healthcare in this
6 state.

7 COMMISSIONER SHAH: We even have a
8 task force looking at disparities of health
9 across the state.

10 ASSEMBLYMAN AUBRY: And when was the
11 last time they issued a report relative to
12 that disparity?

13 COMMISSIONER SHAH: Related to
14 obesity, it was just a few months ago.

15 And to the extent that now with the
16 Medicaid redesign we are actually collecting
17 data for the first time ever on race and
18 ethnicity and language across all of our
19 programs, we'll have a much richer data set
20 to address disparities across all our
21 programs.

22 ASSEMBLYMAN AUBRY: And when will
23 that be issued? Following our concerns
24 about other reports that have to be issued,

1 when will that come out?

2 COMMISSIONER SHAH: Well, the data is
3 ongoing, collected on an ongoing basis and
4 released regularly as well. So if you go
5 today to *healthdata.NY.gov*, you will be able
6 to get from our SPARCS data set a lot of the
7 data that you're interested in.

8 ASSEMBLYMAN AUBRY: As legislators,
9 we have to have information in order to make
10 decisions about how you spend your money.
11 How do we do that if we don't have accurate
12 information at the time that decisions are
13 being made?

14 COMMISSIONER SHAH: Well, I'm happy
15 to provide you with any information you'd
16 like at any time.

17 To the extent that we are actively
18 interested and involved, with Yvonne Graham
19 leading the charge in my office to work on
20 issues related to disparities and minority
21 health, this is something we take very
22 seriously, something that the system has
23 engaged in because they also understand the
24 missed opportunities of keeping people

1 healthy and lowering costs.

2 Our vision of the Triple Aim
3 fundamentally requires addressing the social
4 determinants of health and minority health.
5 We're very interested in including these
6 issues.

7 ASSEMBLYMAN AUBRY: So we'll look
8 forward to getting some contact with them,
9 and a communication.

10 I'd like to switch up to what is the
11 relationship between the health services
12 provided by the correctional institutions of
13 this state and your department.

14 COMMISSIONER SHAH: I am actively
15 involved with communication with folks in
16 Corrections, both in prison and in jails, on
17 the health services provided. They have
18 been leaders in telehealth, for example,
19 which we can learn in the rest of the state
20 from the experience of prisons and jails.

21 On the other hand, there are also
22 opportunities that we're working on right
23 now where, when folks are released, they
24 have a continuity of coverage through

1 Medicaid. And so there are several issues
2 we're working on together to improve the
3 continuity of care.

4 ASSEMBLYMAN AUBRY: The status of HIV
5 and hep C in our correctional facilities,
6 how is that going and are we -- that work
7 that you indicate is going on relative to
8 individuals who are released, the connection
9 between community healthcare providers and
10 those who may be leaving those facilities
11 with either one of those diseases?

12 COMMISSIONER SHAH: Absolutely. And
13 we're very lucky and proud to have more work
14 around hepatitis C recently, not just HIV
15 and AIDS, with additional aggressive testing
16 and now new treatments available for the
17 very first time. Lots of folks have been
18 waiting for these treatments for hepatitis
19 C, and we look to expand treatment so that
20 folks can get -- many more will even be
21 cured.

22 ASSEMBLYMAN AUBRY: Are individuals
23 with hep C and incarcerated now receiving
24 those treatments?

1 COMMISSIONER SHAH: My understanding
2 is that the very newest treatments have just
3 come out over the last few months. I'm not
4 aware of whether they're being used or not.
5 I anticipate that as part of any
6 comprehensive program they would be. I
7 don't have the answer to that; perhaps
8 Corrections does.

9 ASSEMBLYMAN AUBRY: In the past, I
10 was aware that individuals who were
11 incarcerated weren't being treated and were
12 deferred treatment because of the problems
13 with the nature of treatment.

14 So would you be the responsible party
15 to ensure that individuals who were
16 suffering from hep C received that treatment
17 while they were incarcerated, as opposed to
18 waiting until they were released?

19 COMMISSIONER SHAH: As a physician
20 and as a doctor, as the State Health
21 Commissioner, I'm looking to improve their
22 care and I'll work with DOCCS. I can't say
23 that legally I'm responsible for their care,
24 but I would do anything and everything in my

1 power to make sure that they have the full
2 spectrum of services that they need.

3 ASSEMBLYMAN AUBRY: Why wouldn't you
4 be legally responsible, as Health
5 Commissioner, for ensuring that our
6 citizens -- they are citizens -- receive the
7 same kind of quality of care anywhere
8 they're located?

9 COMMISSIONER SHAH: I agree with you.
10 Absolutely, we should ensure the highest
11 quality of care regardless of location. And
12 more importantly for that population, it's
13 about continuity. They fall out of the
14 system when they get discharged, they fall
15 out of the system from prison to jail to
16 community. And it's those continuities,
17 those handoffs, which is where we're
18 spending time to make sure --

19 ASSEMBLYMAN AUBRY: I'm concerned
20 about the legality issue here. Do we need
21 to change the law to make you the
22 responsible health professional for the care
23 of individuals who are incarcerated, if it
24 is not now you?

1 You are someone who is vetted by the
2 Legislature to have your job. The health
3 commissioner or the health provider for
4 DOCCS is not so required.

5 COMMISSIONER SHAH: I believe I am
6 responsible.

7 I believe that I will continue to do
8 what I have done, which is meet regularly
9 with folks at all levels, to continue to
10 visit Rikers Island and other upstate
11 facilities, as I have done, to continue to
12 make sure that the gaps in care are
13 addressed, if they exist, and that we can
14 continue to be the national leaders in
15 providing high-quality healthcare across the
16 continuum.

17 ASSEMBLYMAN AUBRY: Thank you very
18 much.

19 I'll just only tell you that being a
20 leader on this issue may not be so great,
21 considering the state of healthcare around
22 the country for individuals who are
23 incarcerated. So we want to be more than
24 just a leader. Thank you.

1 COMMISSIONER SHAH: Thank you.

2 CHAIRMAN DeFRANCISCO: Senator Hannon
3 to close on our side.

4 SENATOR HANNON: Thank you,
5 Commissioner. Your patience is really
6 admirable, and as is your eloquence. You're
7 certainly not the commissioner from two
8 years ago.

9 I have a number of different things
10 to ask, because this is a chance for the
11 Legislature to raise all the concerns. And
12 no matter who the Governor is, unfortunately
13 we don't get the response but for the budget
14 cycle.

15 I would note for the record I was
16 very pleased for a couple of things that
17 you've been doing. The prevention agenda,
18 which the department did on its own, I think
19 sets great goals, great metrics, can lead
20 the state to new things in terms of health.

21 You're going -- the Governor has
22 proposed the Organ Donation Registry in a
23 public/private partnership. We're already
24 the least successful organ donation state in

1 the nation, and we need to ramp that up.
2 And I was glad you made that initiative.

3 You've been very cooperative in
4 regard to all of our questions and
5 information about Lyme disease and what the
6 department is doing. It goes much beyond
7 the research. Obviously, though, there's
8 more to be done, which is why we have a task
9 force.

10 But there's a few other things that I
11 have. In no particular order, I wanted to
12 back up Senator Young's concerns about the
13 Lake Shore Hospital situation, the
14 Pittsburgh Medical system.

15 I think that as you look at the
16 approaches that have been taken in
17 Chautauqua County by an out-of-state medical
18 system, each of the individual ones may be
19 appropriate under our current statutes, but
20 the sum total of it means we could lose
21 control of the healthcare delivery in that
22 area. And I don't know whether it's a
23 bistate that it has to be approached, but I
24 do know that I think it's imperative that we

1 continue to search for what can be done in
2 our whole western part of the state.

3 You made a note in regard to the
4 exchange, that you said it's high-quality
5 and low-cost, and you might join in a few
6 years. I would tell you not yet. Senator
7 Golden was much restrained. We've had a
8 roundtable and a hearing in regard to how
9 the exchange is rolling out, and people are
10 really at a loss, at a loss for the money
11 they didn't expect to pay, at a loss for the
12 doctors they don't feel they can access
13 anymore -- or they don't even know this yet,
14 what drugs they can get.

15 The metrics of this have really been
16 set by the federal government, and in fact
17 some of the enrollment that's been impeded
18 in New York has been that they don't have a
19 Spanish website. Now, there's information
20 in Spanish. But if you want to go through
21 and enroll, that's not there. And given our
22 population of people who speak Spanish --
23 and probably there's 22 other major
24 languages that ought to be addressed -- we

1 really need to move forward, and they are
2 the bottleneck on that.

3 Basic Health Plan. Senator Liz
4 Krueger raised this. I would say the
5 outside studies that were done were done on
6 a different foundation and suppositions. I
7 would look for a lot more serious work as to
8 whether or not there's savings that can be
9 made and there's better healthcare. We've
10 been very supportive in the Senate
11 Republicans to advance increased coverage,
12 but I'm not convinced on this. Despite the
13 wonderful name, Basic Health Plan, it's not
14 so basic, it's not so simple, and it's very
15 complicated.

16 We certainly want to get that care to
17 the population affected. I'm not so sure
18 this formula is the way to do it. And the
19 numbers to date they've had to change
20 because the federal government has changed
21 it, and we have to go back and take a hard
22 look at that.

23 The \$1.2 billion. I don't want to
24 say this, I don't want to throw a wet

1 blanket on the situation. But I would hope
2 that if the federal waiver doesn't come
3 through that we would still be able to have
4 a capital program in this state to provide
5 monies for the hospitals that need it. And
6 I don't mean just to go to the traditional
7 list of Brookdale, Interfaith, Kingsbrook,
8 LICH and University Hospital at Brooklyn.
9 We obviously have hospitals throughout the
10 state.

11 And that's why last year we
12 championed critical access hospitals under
13 the VAP program. There was an agreement for
14 \$5 million, but not a nickel of that has
15 flowed. And we have hospitals in the
16 North Country, which you had a commission
17 on, up and down the Hudson River, the
18 western part of New York, not only
19 Chautauqua but up in Erie.

20 So there is a need to really address
21 this all over the state as well as address
22 what you just talked about before, the
23 public perception of if you get a waiver and
24 you cut down hospital admissions, you're not

1 going to need buildings that are empty, and
2 what will happen to all of that.

3 One thing we haven't talked about at
4 all today is the impact on the healthcare
5 system if the proposed closure of
6 psychiatric hospitals is carried out. I
7 have only seen some partial plans. I am
8 told there's money that's going to follow
9 the patients, but I haven't seen anything
10 concrete. I think any action would be far
11 too premature.

12 And especially in looking at the
13 different areas affected, I don't know
14 what's going to happen to the safety nets
15 for those who need psychiatric care,
16 especially on an acute basis, especially
17 children. Because to a person, anecdotally
18 but more than just a few, ask hospitals are
19 you prepared, do you have capacity, can you
20 do anything, and they all say "We do not
21 have the capacity to do this."

22 And so we've been marrying the mental
23 health system with the health system, both
24 under Medicaid and combined services, look

1 at what we're going to do for the new
2 proposed -- the HAARPS and things like that
3 is, and behavioral health plans. But the
4 whole discussion in regard to psychiatric
5 hospitals is as if the regular physical
6 health system doesn't exist. And it's
7 mind-boggling.

8 Global cap. I want to keep coming
9 back to that, I'm going to keep coming back
10 to that. We don't know -- we need to know
11 exactly how it works, who makes the
12 decisions, a debate on the policy as to how
13 much the increase is going to be, who gets
14 the money from the increase.

15 And the fact is there's some money
16 under the global cap that's being moved into
17 the general budget. And when this last
18 happened, oh, eight years ago with some HCRA
19 money going to the general budget, I was
20 told, "Oh, it's just a one-shot." No. It's
21 continued. Hundreds of millions of dollars
22 have been taken from healthcare, put into
23 the General Fund.

24 I really think we need to have the

1 mechanism of the global cap set out
2 explicitly so that people know where the
3 money is going, what the expectations are,
4 what type of recoupments might be in order.
5 You already have, in current law, the power
6 to take things back. Well, there's been an
7 introduction of transparency, the cap's
8 published monthly, but not the mechanism of
9 the cap. And I think that's what needs to
10 be done.

11 COMMISSIONER SHAH: Thank you.

12 SENATOR HANNON: Pharmacy. I view
13 the movement back and forth about prior
14 authorization as pretty much illogical.
15 It's the nicest word I can use. We now have
16 other changes. I think we're going to have
17 to visit that.

18 And then this whole -- you spoke
19 eloquently about making sure that we don't
20 overpay, that we do the wholesale average
21 cost. That's all well and good, but I've
22 seen some detailed papers that say if the
23 department would stick with a survey, that's
24 fine. But by the time you get through their

1 footnotes where they can delete this, adjust
2 this, add this, it's really a quite
3 subjective system that doesn't meet the
4 goals that you've set out.

5 There's an entity that's related to
6 the Health Department called HRI, Health
7 Research Institute. It's kind of a mystery,
8 it's over there, it gets all of the grants
9 that are available under NIH and DOH and a
10 few other of the major foundations. It
11 doesn't come through the budget. But it is
12 a vital aspect to where the department goes.

13 I got some mail over the weekend that
14 said, out of nowhere, all the people who
15 work for it have been told they're losing
16 their health insurance. Not reduced, losing
17 their health insurance. And they'll get a
18 one-shot health savings account which, when
19 used up, will not be replenished. We're
20 tossing them out to the exchange, if they're
21 eligible, to the private system which we
22 already have problems with.

23 I would just think that this needs to
24 be reviewed. It's not good management.

1 It's not fair. And it's going to lead to I
2 think adverse results as you're trying to
3 tap into the people who have research and
4 academic expertise and are there.

5 There's a thing that goes on in the
6 budget where when we look at the pools,
7 we'll restore those pools. We'll look at
8 what the monies are. Well, when we did that
9 last year, the 80 into 10 that we rejected,
10 those monies have yet to flow. And it is
11 very disturbing that we get in healthcare
12 policy the budget dictating what goes out.
13 And if we do as a body agree, executive and
14 legislative, to have those monies flow, I
15 think that that should happen.

16 And then the claim this year in
17 negotiations are, Oh, by the way, if it
18 doesn't flow within one year of being
19 adopted, then it lapses. That's not state
20 law. And what people are proposing to do
21 with reauthorizations has not been our
22 tradition. If the department is lax in
23 getting contracts out the door and can't get
24 it implemented the same budget year, we

1 don't expect to lose that money. But that's
2 what's being said.

3 Last year I started everything of I
4 want an annual report. I got six pages
5 emailed to me two weeks ago. It's not
6 enough. There is a richness of data on the
7 website. There is a need to take and tell a
8 story to the people of this state, and to
9 the healthy community here and in the
10 nation, what's been going on.

11 As I said before about big proposals
12 such as the SHIN-NY or the global cap,
13 PowerPoints are not enough. I mean, there's
14 just a need to take the expertise that we
15 have and to make it happen. And that's with
16 your *NYdata.gov*. It's great. I just wish
17 you had a search engine that worked, because
18 you can't find anything there. Sometimes it
19 just gets way old.

20 And so I thank you, and keep up the
21 good work. And I just want to tell you
22 something. There's been a phenomenon about
23 healthcare in this state, and a current,
24 that we've never seen before in the last

1 three years. Your Medicaid director, Jason
2 Helgerson, has been in the room for three
3 hours and he hasn't said a word.

4 (Laughter.)

5 COMMISSIONER SHAH: Thank you.

6 SENATOR HANNON: Thank you.

7 CHAIRMAN FARRELL: Thank you,
8 Senator.

9 Doctor, the New York State Prostate
10 Cancer Research Detection and Education
11 Fund, I want to talk about that a little
12 bit. According to an article in the
13 *Rochester Democrat and Chronicle*, there was
14 about \$3 million that have been raised since
15 2005 for prostate cancer research on the
16 return checkoff. No awards or grants have
17 been made, and none of the funds have been
18 expended to their intended use.

19 I understand the Governor's budget
20 does include language to address the issue.
21 What is that?

22 COMMISSIONER SHAH: So as you may
23 know, the law was very explicit,
24 unfortunately, when it was written. It

1 named the people who had to get the money.
2 And this group is now some group in
3 California that it just doesn't make sense
4 that this group get prostate cancer money.

5 What we've done in the Governor's
6 budget is address it by getting rid of that
7 specific naming of the individual group,
8 allowing it to have a broader applicability
9 to actual groups that are in New York and
10 also working to get the council that advises
11 on where money should be spent for cancer
12 research, from breast cancer and others, to
13 also include one person who's living with
14 prostate cancer, along with other expertise,
15 so that we can actually expend the money
16 this year appropriately as New Yorkers wish
17 when they check off that box.

18 CHAIRMAN FARRELL: Because I have the
19 bill that would do what you say you will do
20 in the budget.

21 COMMISSIONER SHAH: Yes, it's there.

22 CHAIRMAN FARRELL: So we'll be
23 watching it.

24 COMMISSIONER SHAH: Thank you.

1 CHAIRMAN FARRELL: Thank you.

2 Dick Gottfried, to close.

3 ASSEMBLYMAN GOTTFRIED: Yes. By the
4 way, just one follow-up on our earlier
5 discussion about off-label prescribing.
6 I've just been rereading the Clinical Drug
7 Review Program. It's a perfectly fine tool
8 for you to accomplish everything that you
9 said you wanted to accomplish, and is
10 consistent with the Governor's desire not to
11 have to deal with the Legislature, because
12 we enacted it several years ago for you.

13 The proposal to reestablish regional
14 health planning entities in New York. In
15 your testimony you said that you were
16 modeling this on the Rochester entity, which
17 I think is a good idea. The Rochester
18 entity of course is organized under the
19 Health Systems Agency Statute, which also
20 has been on the books even longer than the
21 1980 medical marijuana law.

22 I'm wondering whether you intend to
23 simply use that HSA law to create entities
24 that are exactly modeled on the Rochester

1 system or whether you intend to create some
2 new entity that will have no statutory
3 existence, no legislatively approved
4 provisions governing their structure or who
5 can be a member, et cetera, but will just be
6 ad hoc entities that exist under -- I don't
7 know what power you would use to recognize
8 them. So why not simply use the HSA law,
9 since that is the model on which the
10 Rochester organization is built?

11 COMMISSIONER SHAH: You know, I think
12 that's a good idea. I just suggest that
13 different parts of the state will have very
14 different needs. And whether the HSA law
15 works everywhere is not clear to me.

16 For example, right now with the
17 North Country Commission we have the right
18 mix of people doing incredible things in a
19 very short period of time. To the extent
20 that they may decide that some form of
21 that -- or their successors -- is the right
22 regional planning entity for the
23 North Country, I don't want to box them into
24 something that doesn't work for them.

1 Our outcomes is how we're going to
2 define what a RHIC is. How can you move us
3 toward the Triple Aim? And backing into
4 that, what do you need, what do you have,
5 what can you contract out in terms of data,
6 analytics, et cetera, to get to that Triple
7 Aim?

8 So I envision a process where it may
9 be something like the P2 collaborative
10 reenvisioned in Buffalo, FLHSA is certainly
11 on the board. It could be one of the AHACs.

12 ASSEMBLYMAN GOTTFRIED: Well, the HSA
13 law has room for flexibility in it. What
14 you're describing is a system in which the
15 public and it matters to me that the
16 Legislature will have no input whatsoever in
17 what you choose to create or what the next
18 Health Commissioner chooses to create. You
19 know, we're supposed to be a government of
20 laws.

21 Has the department done an analysis
22 of the HSA law to document its lack of
23 flexibility? And if so, can I have a copy
24 of that?

1 COMMISSIONER SHAH: I'm not aware
2 that we've done it. I just know that by the
3 existing number of HSAs today, that for
4 whatever reason over time it hasn't met all
5 of our state's diverse needs. I'm very
6 happy to have fully included --

7 ASSEMBLYMAN GOTTFRIED: Well, they
8 went away for a very simple reason. The
9 Legislature pulled the plug on the money.
10 And so all of them, except the Rochester
11 one, over a year or two withered and died.
12 No mystery to that. They had served the
13 state for over 20 years pretty well.

14 So again, I don't understand why you
15 wouldn't make use of a statute already on
16 the books and just reignite or, you know,
17 reenliven HSAs by providing money to them,
18 since it was the lack of money that killed
19 them.

20 COMMISSIONER SHAH: I'm happy to look
21 into that further.

22 ASSEMBLYMAN GOTTFRIED: Thank you.

23 CHAIRMAN DeFRANCISCO: That's it.

24 SENATOR HANNON: Could I just add a

1 sentence?

2 CHAIRMAN DeFRANCISCO: One sentence,
3 right.

4 SENATOR HANNON: I'm concerned about
5 the recent interpretation of the ability of
6 Licensed Home Care Agencies to deliver the
7 services, and I believe if left unchecked
8 you'll have a very dis-settling ability to
9 help the elderly in this state.

10 COMMISSIONER SHAH: We're absolutely
11 meeting with the representatives to look at
12 that very closely within the next week.

13 CHAIRMAN DeFRANCISCO: Thank you.

14 And now you're going to give us the
15 answer to that question. And then we will
16 go on to the next witness.

17 The time frame from billing to
18 payment at the present moment in the State
19 of New York.

20 DIRECTOR HUTTON: I apologize for
21 stepping out for a few minutes, Senator
22 DeFrancisco. I needed to check to be sure
23 that I'd properly --

24 CHAIRMAN DeFRANCISCO: That's all

1 right. Just give me an answer. Everybody's
2 getting antsy. We can't wait. We can't
3 wait.

4 (Laughter.)

5 DIRECTOR HUTTON: So an important
6 metric that we've been following --

7 CHAIRMAN DeFRANCISCO: No, no, no,
8 no. Just -- please, just give --

9 DIRECTOR HUTTON: Okay, here we go.
10 Ready?

11 CHAIRMAN DeFRANCISCO: Yeah.

12 DIRECTOR HUTTON: Claims submitted in
13 May, right immediately after the transition,
14 the rate that were adjudicated within
15 60 days were only 55 percent. More recent
16 months, in August that increased to
17 83 percent, in September to 84 percent, in
18 October to 85 percent --

19 CHAIRMAN DeFRANCISCO: And now 9.1.

20 DIRECTOR HUTTON: -- November claims,
21 88. This is the percent that are
22 adjudicated within 60 days.

23 This actually represents an
24 undercount, because these are only the claim

1 adjudication responses that we know about.
2 We're still working with the insurance
3 industry to get additional responses out
4 there that are not known to us.

5 CHAIRMAN DeFRANCISCO: Okay.
6 Adjudication and payment two different
7 things; correct?

8 DIRECTOR HUTTON: Well, adjudication
9 immediately precedes payment. And so --

10 CHAIRMAN DeFRANCISCO: And how much
11 time, normal time presently between
12 adjudication and payment?

13 DIRECTOR HUTTON: What I have ready
14 is the percent adjudicated. We'll be happy
15 to calculate that for you with the data. We
16 have the data.

17 CHAIRMAN DeFRANCISCO: Okay, please
18 provide that to me, because I think my
19 question was very clear, from bill to
20 payment. But -- and I'll provide it to
21 everyone, okay? Thank you very much. I
22 appreciate it.

23 Doctor, thank you for spending this
24 amount of time with us, this quality time.

1 I appreciate it.

2 CHAIRMAN FARRELL: Thank you very
3 much.

4 COMMISSIONER SHAH: Thank you. Thank
5 you very much.

6 CHAIRMAN DeFRANCISCO: The next
7 speaker, who's been anxiously waiting, James
8 C. Cox, Medicaid Inspector General.

9 Okay, can we please begin with the
10 next witness, because it is going to be a
11 late hour and he deserves our attention.
12 Thank you very much.

13 Okay, Jim Cox.

14 MEDICAID IG COX: Chairman
15 DeFrancisco, Chairman Farrell and
16 distinguished members of the Senate Finance
17 and Assembly Ways and Means Committee,
18 Health Committee Chair Hannon, and
19 Assemblyman Gottfried, my name is James Cox
20 and I am the Medicaid Inspector General. I
21 want to thank you for the opportunity to
22 discuss the 2014-2015 Executive Budget as it
23 relates to the Office of Medicaid Inspector
24 General.

1 I appear before you today with
2 important information about OMIG's
3 performance during the past year, and to
4 demonstrate to you how New York State's
5 investment in OMIG has paid off. I also
6 appear today to present the status of OMIG's
7 efforts as we look forward into 2014-15.

8 OMIG was created as part of an
9 overall effort to reduce fraud, waste, and
10 abuse within the Medicaid program. The
11 intent was to become more proactive in
12 fighting fraud and also to detect and
13 prevent overbilling. We have made
14 tremendous progress in both areas.

15 I come today to tell you that OMIG
16 achieved record recoveries in 2013. These
17 results reflect an ongoing focus on fighting
18 fraud and recovering payments from improper
19 Medicaid billings. Our preliminary
20 statistics indicate that OMIG's health care
21 fraud enforcement efforts resulted in more
22 than \$851 million recovered in the last
23 calendar year. This improves upon our
24 previous record by more than \$347 million,

1 and continues a trend of strong recoveries.

2 Over the last three years, the
3 administration's enforcement efforts have
4 recovered \$1.73 billion, a 34 percent
5 increase over the prior three-year period.
6 As reported in our most recent annual
7 report, we completed 4,400 investigations,
8 also a new record.

9 OMIG is very fortunate to have some
10 of the best employees in the state. We have
11 staff with extensive experience in Medicaid.
12 We have some of the state's longest-tenured
13 and skilled auditors. We have investigators
14 whose collective knowledge encompasses
15 hundreds of years of investigative
16 experience. We have data mining and
17 collections staff who are second to none.
18 We have the first and, we would argue, the
19 best compliance unit in the United States.
20 Each of these disciplines come together to
21 create the leading state Medicaid program
22 integrity unit in the nation.

23 It is important to state that OMIG
24 remains an independent oversight agency.

1 However, it must continue to be
2 knowledgeable about the Medicaid program
3 requirements. Maintaining constructive
4 relationships with other parts of government
5 is a crucial component of success. To that
6 end, we have worked with other state
7 agencies to strengthen our understanding of
8 regulations and their application to the
9 Medicaid program.

10 Further, we have emphasized the
11 importance of working with law enforcement.
12 As an example, OMIG, the Department of
13 Health, and the Attorney General's Medicaid
14 Fraud Control Unit recently revised a
15 memorandum of understanding that will help
16 New York comply with provisions of the
17 Affordable Care Act, strengthen our
18 enforcement capabilities as they relate to
19 managed care, and improve our state's
20 ability to fight fraud in the Medicaid
21 program. The Medicaid Fraud Control Unit
22 personnel recently described its
23 relationship with OMIG as "the best it has
24 ever been."

1 OMIG is proud of its County
2 Demonstration Program achievements over the
3 past year. This program works to fight
4 fraud and abuse at the county level. Over
5 the past year, we have redesigned this
6 program for success by more than doubling
7 the staff assigned to the program and
8 working more collaboratively on a regular
9 basis with our partners. In addition, we
10 have held quarterly meetings with the
11 demonstration participants and are beginning
12 the process of opening new areas for review.

13 As a result of our efforts, we have
14 begun to get positive feedback from our
15 partners at the local level. To quote one
16 of them: "As the year closes out, I wanted
17 to thank all of you for your great support
18 this year. Thanks to your assistance, we go
19 into 2014 in very good shape."

20 The County Demonstration Program has
21 also started to show important program
22 integrity results. As an example, just two
23 weeks ago Erie County reported that their
24 local efforts netted more than \$300,000

1 returned from inappropriate billings and
2 several cases of fraud. We are firmly
3 committed to the continued success of this
4 program.

5 Improved relationships have also
6 helped us in our work to fight fraud over
7 the past year in the social adult day care
8 area. OMIG, the Department of Health, the
9 Office for the Aging, and the Medicaid Fraud
10 Control Unit worked together to investigate
11 allegations of ineligible individuals being
12 enrolled in the Medicaid program. Through
13 this work, OMIG anticipates substantial
14 recoveries. We believe that the effort to
15 improve our work with the Medicaid Fraud
16 Control Unit and other partners is a benefit
17 that will continue to yield results.

18 In the past year, we launched a new
19 web site that keeps providers, taxpayers,
20 businesses, and consumers informed about
21 Medicaid program integrity. We now have 20
22 active audit protocols that providers can
23 refer to. We are very proud of this work
24 because it has a positive effect on the

1 state's program and fiscal integrity.

2 At OMIG we recognize the importance
3 of identifying areas for potential fraud or
4 abuse and of working with providers to
5 prevent improper conduct before it starts.
6 We value the importance of having a presence
7 in the field. That is why we sent people
8 into the field to review social adult day
9 care. It is why we sent people out to
10 investigate medical transportation. It is
11 why we lead the nation in conducting
12 pharmacy inventory reviews. It is why we
13 work shoulder-to-shoulder with providers,
14 consumers, and taxpayers to learn firsthand
15 what is going on at the grassroots level.

16 We have increased our commitment to
17 compliance and education programs, and these
18 efforts have also proven successful. As a
19 reflection of this, we set a record in our
20 last annual report for self-disclosed
21 dollars, with over \$20 million recovered.

22 The coming year presents new
23 opportunities. The Executive Budget
24 represents a strong commitment to our office

1 and will improve OMIG's operations and its
2 ability to fight fraud and abuse in the
3 Medicaid program.

4 Thank you for the opportunity to
5 speak today. I am happy to answer
6 questions.

7 CHAIRMAN DeFRANCISCO: Senator
8 Hannon.

9 SENATOR HANNON: Thank you,
10 Mr. Medicaid Inspector General. The
11 Legislature is eyeing constructive uses of
12 those increased recoveries because we're
13 certainly going to have a tussle with the
14 Division of Budget, but you have opened up
15 new opportunities.

16 I'll make a comment. The
17 communication has been pretty good, but I
18 think there is a need to increase the level
19 of awareness of your office. Certainly
20 somehow just, you know, at 2:30 this morning
21 the *Daily News* reported on your recoveries.
22 Not a coincidence that was budget hearing
23 day. And last month you finally issued the
24 report on VNS, which had been much bandied

1 about in the papers.

2 But I think it's about also what you
3 mentioned about Erie County, I think it's
4 really incumbent to up the game throughout
5 the state with local county attorneys or
6 local DAs, local Social Service Districts,
7 to try to let the public know that in a
8 program that's spending \$54 billion a year
9 of state, local and federal money in this
10 state that you're continuing to be active
11 and continuing to do it.

12 Compliance programs and telling them
13 what to do is fine; they'll still mess it
14 up. But we need to see that level of
15 penetration so people see something. I had
16 more comments, down from the territory where
17 I am, about what Erie County was doing in
18 that one small announcement that they had
19 than any others that have come about.

20 So that's the direction. I don't
21 know if we put the same language in the
22 budget that we did last year or not. But
23 that's the direction we want to go as we go
24 forward with this budget.

1 MEDICAID IG COX: Thank you, Senator.
2 I agree with you.

3 CHAIRMAN FARRELL: Thank you.
4 Assemblyman Ra.

5 ASSEMBLYMAN RA: Thank you, Chairman.
6 Good afternoon. Just a quick
7 question. I know you highlighted the record
8 recovery, and it was in some of the
9 newspapers this morning as well. And I just
10 was wondering if you can comment on some of
11 the new efforts in assuming new technologies
12 and efficiencies that are resulting in some
13 savings, because we did notice in the budget
14 that there's about \$10 million less than the
15 Executive Budget proposal for the audit and
16 prevention program.

17 MEDICAID IG COX: Yeah. First of
18 all, let me talk about the record-setting
19 recoveries that we had. There was a large
20 dollar amount that we recovered from the
21 federal government that related to dually
22 eligibles, those individuals that were
23 eligible for both Medicaid and Medicare
24 services, and what was determined that

1 Medicaid paid them initially and Medicare
2 should have paid them.

3 So working with the demonstration
4 program, we were able to get the federal
5 government to pay the money that it should
6 and reimburse the state. In fact,
7 \$211 million the federal government paid the
8 state for that.

9 We are using all sorts of
10 technologies, and I agree with Senator
11 Hannon when he talked about working closely
12 with the folks at the county level. It's a
13 fundamental belief of mine that the people
14 at the local district know what's going on,
15 they know the type of fraud that's going on
16 in their area, and it would be a shame if we
17 were not to utilize the expertise and the
18 knowledge that they have at the local level.

19 Some of the other changes that we've
20 made, we've posted our protocols online.
21 We've educated our investigators and our
22 auditors. I firmly believe that we know
23 what we're doing before we go out into the
24 field now. And we also have -- and it's

1 preliminary numbers as well, but not just
2 our recoveries, but our audit finding
3 numbers are significantly higher this year
4 as well. So that should funnel recoveries
5 in for the foreseeable future as well.

6 We are using technology to the best
7 we can. And we have great data-mining staff
8 that are working today in and day out to do
9 specific matches and where best to recover
10 monies.

11 ASSEMBLYMAN RA: Okay, thank you.

12 You know, and I know this has been
13 talked about a lot over the last few years,
14 but recoveries are great and they're
15 important that we especially work with the
16 county levels who are seeing what's going on
17 in their local counties. It helps us
18 obviously recover significant amounts of
19 money that can be put back into healthcare.

20 But at the same time I think
21 utilizing the latest technologies we have to
22 uncover and prevent the fraud from happening
23 in the first place so we don't have to
24 actually spend the additional resources to

1 go get that money back certainly will
2 benefit the system as a whole, particularly
3 on the provider side, utilizing the
4 technology we have to make sure that people
5 aren't billing for services that aren't
6 rendered, overbilling and all that.

7 So I thank the department for their
8 efforts.

9 MEDICAID IG COX: Thank you.

10 CHAIRMAN DeFRANCISCO: Senator
11 Golden.

12 SENATOR GOLDEN: Thank you very much
13 there, sir. Thank you for your testimony
14 here today. I just have a few quick
15 questions.

16 I had asked the Commissioner before
17 how the I-STOP has limited the number of
18 what I see Oxycontin and prescription drug
19 that's in my community, but I do see an
20 increase in the heroin in Nassau County,
21 Staten Island, Westchester, Brooklyn and
22 across the downstate, and I'm sure upstate
23 as well.

24 Are you observing the same, and is

1 there any approach that your office is
2 dealing with that?

3 MEDICAID IG COX: We're paying close
4 attention to what's going on in the pharmacy
5 area, and that's why we have a specific
6 business-line team that's dedicated to look
7 at trends that's going on in the pharmacy
8 area.

9 But, you know, heroin is a different
10 story. It's certainly something that I read
11 in the newspapers. To be honest with you,
12 relatives, friends of ours, family members,
13 it is a problem.

14 SENATOR GOLDEN: But are the numbers
15 down across the state on the barbiturates
16 and narcotic prescription drug use?

17 MEDICAID IG COX: Yes. We're still
18 paying close attention to it because I feel
19 very strongly that it's something that we
20 can make a difference on.

21 And in fact I challenged our
22 business-line team to come up with an
23 approach, and we developed the inventory
24 reviews where we go out and we spot-check

1 the drugs that are on the shelf, we compare
2 them with the billings that were billed to
3 the Medicaid program, we compare it with the
4 invoices where they purchase the drugs. And
5 if there's too many drugs sitting on the
6 shelves, we know one of two things, that you
7 billed us for drugs that you didn't provide
8 or that you issued the drugs and brought
9 them back in the back door.

10 And we've done a significant number
11 of inventory reviews in the last year, and
12 we will continue to do so.

13 SENATOR GOLDEN: I come from the
14 fraud capital of the country, Brooklyn,
15 New York. Unfortunately it's something that
16 I don't really like to brag about or talk
17 about, but it's the truth. And if we take a
18 look at the mills that we have going on in
19 Brooklyn, we have quite a few of them. And
20 so your task is before you.

21 Are we still using -- I know you have
22 a number of investigators, you have hired
23 new people. Are we still doing auditors?
24 Are we still doing private outsourcing of

1 audits?

2 MEDICAID IG COX: Yes, sir. We're
3 very active in the Brooklyn area. We
4 participate in the federal government's task
5 force. We have undercover investigators.
6 We have contract investigators now in place
7 that are bilingual, many different
8 languages. And we have undercover shoppers
9 all over the New York City area.

10 SENATOR GOLDEN: Your undercovers are
11 working specifically in pharmacies and
12 licensed premises or in mills themselves
13 that are set up?

14 MEDICAID IG COX: Yes, there's a
15 number of them working in that area.

16 SENATOR GOLDEN: So you're not doing
17 street activity, street buys or anything
18 like that, you're going to find out -- where
19 the 68th Precinct comes up with a kid with
20 60 pills, are we going in to find out where
21 that kid got those 60 pills from?

22 MEDICAID IG COX: We offered to work
23 very closely -- and are working, in fact. I
24 met with the Brooklyn district attorney last

1 year, the prior one. And we are working
2 very closely with our local district
3 partners. Because once again, I believe
4 that that intelligence from the street has
5 to be relayed up to us and it's something
6 that --

7 SENATOR GOLDEN: We don't have
8 anything set up with NYPD per se as to go --
9 you don't have the staff, I would imagine,
10 to be able to do that, do you, to go in
11 there to find -- you're just working with
12 the district attorney's office, you're not
13 working with the NYPD themselves to find out
14 if we take down a 60/80, 200, 500 pills,
15 Oxycontin? Are you be debriefing any of
16 these individuals?

17 MEDICAID IG COX: Again, we
18 participate, we work closely with the
19 special prosecutor for narcotics in the
20 New York City area as well, and we have the
21 sharing of information.

22 On a national level, we were the
23 first state to join the Healthcare Fraud
24 Prevention Partnership, where there's

1 sharing of information.

2 We established a memorandum of
3 understanding with the Health Department
4 where we can now get data that's other than
5 Medicaid when it comes to pharmacies so we
6 have a better understanding of the full
7 picture of what's going on in the pharmacy
8 arena.

9 SENATOR GOLDEN: Last question -- two
10 questions.

11 The actual investigations and the
12 audits that you come in with, there is
13 obviously a dollar amount when the purchase
14 goes down. How much are the counties
15 getting, those district attorneys? Have we
16 come up with a number that we give them on a
17 takedown if we recover \$200 million? Do
18 you -- I understand you did -- by the way,
19 very proud of the work you have done and the
20 amount that you've been able to seize and
21 bring back into government.

22 Are we actually splitting with our
23 DAs? What type of percentage are our DAs
24 getting for working with you?

1 MEDICAID IG COX: The monies that I
2 recover go back into the -- offset the
3 global cap.

4 SENATOR GOLDEN: Is there a number to
5 that global cap?

6 MEDICAID IG COX: I have a target
7 each year. This year it's \$1.1 billion to
8 identify as cost savings and cost
9 recoveries.

10 SENATOR GOLDEN: And so that
11 incentivizes, okay. That's it. Thank you
12 very much. I appreciate your testimony, and
13 I'm looking forward to working with you over
14 the course of the year. And hopefully we
15 will get not only the Oxycontin and the
16 prescription barbiturates under control, but
17 start to work on the next issue, which is
18 going to be heroin in our communities.

19 Thank you.

20 MEDICAID IG COX: Thank you, Senator.

21 CHAIRMAN FARRELL: Assemblywoman
22 Gunther.

23 ASSEMBLYWOMAN GUNTHER: Hi, how are
24 you. I just have a quick question about the

1 medical transportation.

2 Since we have changed like the way
3 that we provide medical transport, we have
4 to call to Syracuse now, and it comes from
5 just one agency. And I guess some of the
6 comments that I've heard is that it's one of
7 the more inefficient systems because
8 actually someone in Syracuse doesn't know
9 Sullivan County or Orange County. So if
10 you're on a route, like they computerize --
11 they don't have like a computerization that
12 if you call and I call the next person.

13 So I guess I'm asking you, have you
14 saved any money? It was supposed to be done
15 for a cost-saving measure. And have you
16 saved any money? And the complaints that I
17 hear is like inefficiency.

18 MEDICAID IG COX: The cost-savings
19 money that you're referring to is probably
20 reflected in the global cap, in the controls
21 that the Health Department is reporting on.
22 So we don't double count our cost-savings
23 money. The Health Department has certain
24 cost savings that they report to the

1 Division of Budget. I would not take credit
2 in OMIG's reports for that type of cost
3 savings.

4 When I say we look at medical
5 transportation, we actually did a joint
6 workforce with the New York City Taxi and
7 Limousine Commission, with the federal
8 government Centers for Medicare and Medicaid
9 Services, went out into the field. I liken
10 it to the DWI sweeps. On a real-time basis
11 we went out, we pulled over the medical
12 transportation vehicles. We ascertain
13 whether the driver was properly licensed,
14 the vehicle was properly registered and
15 properly inspected. To me, it's
16 paramount --

17 ASSEMBLYWOMAN GUNTHER: I think I'm
18 more focused on where it says waste. Waste,
19 and that's what my focus is.

20 Because if they go to Grahamsville --
21 I mean, they don't know how to map out a
22 trip. So I think that we're spending more
23 money than necessary. When we have three
24 people going down to Hilltown -- and now

1 more than one person can ride in a Medicaid
2 cab. You can't put Medicare and Medicaid,
3 don't ask me why, together when they're
4 going to the same destination.

5 But I think that what I've heard and
6 what I've -- there's a lot of waste.
7 Because they don't have like a computer
8 system, they randomly pick people up,
9 they're spending tons of money on these
10 cabs. And, you know, when the cab driver
11 drives down, they wait like an hour. If
12 it's an hour ride away, they're waiting
13 there. And again, they're not utilizing it
14 in the way that I really thought it was
15 going to do something positive.

16 So -- and I know you take care of
17 waste, so that's something that I think
18 would be something to look into.

19 MEDICAID IG COX: Okay. Absolutely.
20 Thank you.

21 CHAIRMAN DeFRANCISCO: Okay, last
22 question or two. You talked about the
23 recovery, and they are admirable. And you
24 said that it goes back under the cap.

1 Correct?

2 MEDICAID IG COX: Yes, sir.

3 CHAIRMAN DeFRANCISCO: What cap? For
4 2013-2014 or 2014-2015?

5 MEDICAID IG COX: It goes back
6 into -- I'm sure it goes back into the time
7 in which it's deposited. Those funds are
8 deposited into a special what we call 169
9 account. So any monies recovered today
10 would go towards the 2013-2014.

11 CHAIRMAN DEFRANCISCO: Okay.

12 Secondly, when you first got into
13 your position there was a big furor of
14 providers that felt that your office was
15 much too aggressive and there was no --
16 there was even bills about some type of due
17 process and so forth. I haven't heard a
18 word over the last year, so that means
19 you're doing something very, very right.
20 And I want to compliment you for
21 aggressively going after these recoveries
22 but also doing it in a way that's a
23 professional way that the providers seem to
24 be content with.

1 Thank you.

2 MEDICAID IG COX: Thank you.

3 CHAIRMAN FARRELL: Thank you.

4 CHAIRMAN DeFRANCISCO: All right, the
5 next speaker is Dennis Whalen, HANYS.

6 ASSEMBLYMAN OAKS: And while he's
7 making his way here, Assemblyman Graf has
8 been with us, and we heard from Assemblyman
9 Ra, who joined us as well.

10 MR. WHALEN: Good afternoon, Chairmen
11 DeFrancisco, Farrell, Health Committee
12 Chairs Hannon and Gottfried, and members of
13 the Senate and Assembly.

14 I've submitted our formal testimony,
15 and I will simply do a quick summary today.

16 While every budget is important, this
17 one is especially so because it comes at a
18 critical time for healthcare. We're in the
19 midst of transformation, as Dr. Shah talked
20 about, driven by technology, by increased
21 coverage, payment reform, new models of
22 service delivery, an emphasis on population
23 and community health, and changing patient
24 needs.

1 Hospitals are embracing this
2 challenge, not running from it. But it is a
3 difficult time. And I find myself in the
4 unusual position of actually quoting the
5 Governor and Commissioner from Budget Day
6 when they talked about the financial
7 condition of the state's hospitals. There
8 is no question that the healthcare system in
9 New York State is fragile. We have the
10 third worst operating margins in the
11 country, the number of hospitals in shaky
12 circumstances is growing. Dr. Shah in his
13 presentation that day said that the
14 department's review showed that nearly half
15 of the state's hospitals are financially
16 distressed.

17 So you've seen the pace of
18 consolidations and closures increase. This
19 is as impacts the result of actions in
20 Washington are drawing millions of dollars
21 out of hospitals, and the confluence of
22 other factors. And I'm sure that each of
23 you probably does not have to look very far
24 to see troubling indicators among the health

1 providers that serve the communities that
2 you represent.

3 So the Executive Budget proposed by
4 the Governor is welcome. It's an essential
5 ingredient. We thank the Governor for his
6 proposals and his recognition of the need
7 for support. Elimination of the 2 percent
8 across-the-board Medicaid cut that began in
9 2011, the new \$1.2 billion capital program,
10 the increase in funding to the Vital Access
11 Program, all of these are essential
12 ingredients in our mind.

13 I also add my voice to that of others
14 urging you all to add your voices to our
15 Congressional representatives, the
16 White House and others for immediate
17 approval of the state's \$10 billion Medicaid
18 waiver, and also emphasize, as a number of
19 you have mentioned today, that this needs to
20 be a statewide waiver. Brooklyn is
21 important, it is time that we solve that
22 problem, but there are other problems in the
23 state that need to be addressed as well.

24 This budget, importantly, also starts

1 or at least initiates a methodology for
2 shared savings. So to the extent that we
3 stay under the cap, a method for sharing
4 that savings with providers as well as to
5 fund transformation efforts.

6 But as Senator Hannon and others have
7 indicated, I think in the face of that it is
8 critically important to advocate for
9 transparency of the cap, to understand how
10 the flow of dollars into the cap works.

11 There are a number of pressures on
12 cap this year. Dollars are scheduled to go
13 toward the General Fund. Home care wage
14 parity and other elements will place
15 pressure on the cap. There's increased
16 enrollment as a result of the ACA. So
17 understanding how all that works is key to
18 understanding whether there's a promise
19 there and when it will occur in the form of
20 shared savings.

21 There's the start in this budget of
22 regulatory reform. And I'd say that it's a
23 modest start. I'd say that it's
24 insufficient when it comes to leveling the

1 playing field. I think Senator Young used
2 that phrase earlier today. More work is
3 needed in this area because a key reason
4 that hospitals are facing the difficulties
5 that they face has to do with an unlevel
6 playing field, where there are parts of the
7 healthcare system that are not subject to
8 the same level of regulation and requirement
9 and process as hospitals and other licensed
10 providers.

11 They are free to compete in the
12 marketplace, and most often they compete by
13 taking those patients who have good health
14 insurance coverage, leaving other providers
15 with an increasing concentration of patients
16 who are paid for by government or maybe
17 self-pay or uninsured.

18 You know, hospitals and health
19 systems have a special role. If we were
20 just competing, you know, in a peer market
21 environment, I suppose that kind of approach
22 would be fine. But we require our hospitals
23 and health systems to do different things
24 than simply act like they are part of the

1 marketplace. Right? They deliver a series
2 of public goods that we rely on them to do.
3 They're open 24/7, 365. Anybody who needs
4 those services can walk into those emergency
5 rooms and get them.

6 They're there to, you know, provide
7 effective emergency treatment, trauma
8 designations. They're there to deliver
9 babies. You know, 50 percent-plus of the
10 deliveries in this state are Medicaid. And
11 Medicaid and Medicare to hospitals pay less
12 than cost. It's well documented. You hear
13 MedPAC in the federal government talk about
14 it all the time, you know, 86 or 89 cents
15 per dollar is what's reimbursed.

16 And so the ability to have a good
17 payer mix is critical for those hospitals to
18 be able to fulfill the mission to provide
19 those public goods that we ask them to do.

20 Now, I said hospitals are embracing
21 change. There was some discussion that
22 concerned me because I want to dispose of
23 the idea that hospitals are not a critical
24 ingredient in primary care. You know, for

1 every patient that's in a hospital bed
2 receiving medical care, there are eight
3 patients who are getting primary care from
4 that hospital.

5 And that's because hospitals in
6 certain urban areas and suburban and rural
7 areas are the primary care providers.
8 That's because there's simply insufficient
9 supply of other primary care providers or
10 there are geographic or access issues in
11 rural communities and elsewhere where it's
12 difficult to attract health professionals.

13 So as we go forward there's no
14 question, I think, that transformation means
15 hospitals will look different. And we
16 shouldn't focus on the four walls or the
17 bricks or mortar, because in the future
18 they're going to probably be more about
19 cooperative care, working in partnership,
20 you know, improving quality and safety,
21 keeping our communities and patients
22 healthy. We will still expect them, under
23 any plan I've ever seen, to be that
24 constant, to be that thing you can rely upon

1 for those urgent, critical, necessary
2 services that aren't available elsewhere.

3 And I think we have to keep our eye
4 on that ball because all of these changes
5 that we make are not unrelated, detached
6 issues. It all goes to this question of
7 whether we are changing the system in ways
8 where hospitals will be unable to support
9 that mission, you know, doing those things
10 that we rely upon them to do.

11 Our submitted testimony includes
12 coverage of a number of issues which we look
13 forward to working with you on during the
14 session. And I'm happy to answer any
15 questions.

16 CHAIRMAN FARRELL: Thank you very
17 much.

18 Senator?

19 SENATOR KRUEGER: Senator Hannon.

20 SENATOR HANNON: Mr. Whalen, so
21 you're all in support of this initiative for
22 a waiver whose avowed purpose is to decrease
23 hospital admissions by 25 percent in five
24 years and 50 percent in 10 years? How do

1 you harmonize that with the fact that you
2 have heat to pay for and lights to leave on
3 and all that?

4 MR. WHALEN: Those things that occur
5 on an annual basis which we used to cover
6 through a trend factor but no longer do.

7 You know, every waiver that the
8 federal government has given out in the
9 recent period has this as a key ingredient,
10 sometimes with more aggressive measures in
11 terms of the amount of admissions they are
12 decreasing.

13 And look, you can look at any set of
14 measures about where New York is on hospital
15 beds per thousand, on admissions per
16 thousand patients, and see that we are above
17 the national average. Hospitals are working
18 hard to decrease those beds, to decrease
19 length of stay, to improve quality, safety.
20 So hospitals are already working to decrease
21 admissions. In fact, you know, the
22 hospitals that I talk to around this state,
23 you can see now, you know, anywhere in
24 certain parts of this state a 10 to

1 15 percent decrease in terms of acute care
2 census over the recent periods for
3 hospitals.

4 Now, you know, it's very hard to
5 identify why that is happening. Is it as a
6 result of these other services becoming
7 available in a community, is it the result
8 of prevention efforts that are working, is
9 it a result of the economic situation where
10 people are deferring certain levels of care?

11 But from the hospital point of view,
12 we are now shifting from this question of
13 volume to value. And so that's really where
14 the emphasis is going to be, keeping
15 communities healthy, keeping people out of
16 the hospital. You know, what's the exact
17 right setting to provide the intervention or
18 the treatment plan that you need for that
19 individual.

20 So I think hospitals will embrace
21 this challenge. The question we will keep
22 returning to, however, is as these changes
23 take place in the healthcare system, what's
24 our expectation for hospitals? What's our

1 expectation about them being there to
2 provide the set of services that we want?
3 And, if so, how do they cover the overhead
4 to make sure they can continue to do that?

5 SENATOR HANNON: That's my biggest
6 question, is the tension between the two.
7 At the same time you're facing helping in a
8 waiver, and it may -- some people have said
9 this may be happening anyway, but you find
10 CMS, the federal government, the federal
11 agency that sets the rules for Medicare,
12 doing a couple of things that again cut into
13 the cash flow to hospitals.

14 The whole thing about the
15 two-midnight rule, which I think they've
16 just suspended for six months --

17 MR. WHALEN: Another six months,
18 right.

19 SENATOR HANNON: -- or the penalties
20 for excess readmissions. Once again, that's
21 cash out of a hospital's pocket.

22 And I just wonder if we need some
23 type of score card as to what the
24 obligations are. Because we still have a

1 charity-care requirement on hospitals, and
2 we still have a community action -- in fact,
3 it's been increased this year, a community
4 action plan on the hospitals because it's
5 part of the prevention agenda.

6 So it's a question of where you go.
7 And then at the same time, which becomes a
8 politician's problem, is when somebody in
9 the community goes, You can't close that.
10 You can't cut that down. You can't curtail
11 that service. And if you don't, you know,
12 we're going to have a protest against you.

13 MR. WHALEN: Yeah, I'd say two
14 things. One is it is just as important for
15 the State Senate and Assembly to pay
16 attention to what is happening in Washington
17 on healthcare as it is to pay attention to
18 what's happening in-state.

19 And the reason for that is you cited
20 two examples. But we're headed into a time
21 period now where there will be several
22 occasions -- debt ceiling, doc fix and other
23 events -- where Congress will be trying to
24 solve financial problems. And we had the

1 unfortunate circumstances a couple of weeks
2 ago where the Congressional response to an
3 extension of unemployment insurance was to
4 say, We'll just push out the Medicare cuts a
5 few more years on providers.

6 So a complete detachment from the
7 source of funding to the purpose. And we
8 cannot survive and sustain that. The
9 recovery audit contractors, the observation
10 rules, the two-midnight, they are pulling
11 millions of dollars out of New York
12 hospitals. And the process to appeal those
13 decisions is so long as to have hospitals be
14 unable to receive a date from the federal
15 government as to when their case will be
16 heard.

17 And in the meantime, your dollars are
18 gone, recouped and tied up. You don't get
19 those back until the end of the appeal
20 process. And by the way, hospitals win an
21 extraordinary percentage of those appeals,
22 but in the meantime they are suffering the
23 absence of those dollars.

24 We, Greater New York, Mt. Sinai and

1 others are bringing a lawsuit against the
2 two-midnight-rule provision, but we need to
3 pay keen attention to that. Because, you
4 know, when I talked to the Health Department
5 a few months ago when they were developing
6 sort of measures to determine how can we
7 tell when hospitals are going to get in
8 trouble, it was completely blind to the
9 federal impact. You know, they looked at
10 lots of information that they had, but
11 unless you have that perspective in mind
12 you're going to be woefully misled as to how
13 serious things are.

14 SENATOR HANNON: I could ask you lots
15 more, but I won't.

16 MR. WHALEN: Thank you. I appreciate
17 the time.

18 SENATOR KRUEGER: I actually have one
19 question for you, Dennis, I'm sorry. The
20 issue came up before -- I'm sorry, one
21 second. And I didn't assume no questions
22 from the Assembly.

23 So under the ACA, some of the
24 hospitals are not participating. There was

1 the story today about the Westchester
2 hospital not participating. What's the
3 solution for making sure that there is
4 adequate hospital inclusion in this new
5 program that we assume will be covering more
6 and more New Yorkers?

7 MR. WHALEN: Yeah, I did see the
8 story; I did not read it in detail. So I
9 think the hospital's response was that the
10 rates being offered to them were
11 insufficient for them to take on the risk of
12 providing the service. And the dilemma, of
13 course, is that they are one of those places
14 that provides some of those services that we
15 rely on to be there and to be essential.

16 Dr. Shah indicated that he would take
17 a look at that. We'll talk to the hospital
18 as well to see if we can determine what the
19 fact patterns are. You know, a little bit
20 depends on, you know, who's in the network.

21 And what I will say about this is I
22 think the state deserves great credit for
23 getting the exchange up and operating
24 smoothly. That's key and important. But

1 now is also the time, that it is doing well,
2 to start to take a look at some of the
3 policy issues that are raised as a result of
4 it now being underway.

5 Extremely difficult for anybody -- if
6 any of you have tried to get on there and
7 find out who's in or not in a network in
8 terms of physicians or institutions, very
9 difficult. Clearly a number of proposals
10 from the Senate and the Assembly on
11 out-of-network and other issues that need, I
12 think, public policy debate and attention
13 because they will create problems down the
14 road.

15 And another dynamic being, you know,
16 what is the predominant choice of
17 individuals', you know, coverage on the plan.
18 Are they clustered within certain of the
19 metal groups such that they have substantial
20 out-of-pocket expenses? So lots of the
21 concern on the provider side that this may
22 lead to uncollectible debt and sort of
23 chasing the dollar.

24 But I'll have to talk to the

1 institution to really understand their
2 concern about the rates and the plans that
3 are being offered.

4 SENATOR KRUEGER: And I appreciate in
5 your testimony you made a series of
6 recommendations of what we can do better now
7 with ACA, so I won't ask questions now. But
8 I appreciate that you submitted testimony on
9 all those details. Thank you.

10 MR. WHALEN: Thank you. I appreciate
11 the opportunity.

12 CHAIRMAN FARRELL: Oh, there's one
13 more question.

14 Assemblyman Cahill.

15 ASSEMBLYMAN CAHILL: Hi, Dennis. And
16 thank you for coming in and offering great
17 testimony in the written comments. I read
18 it already and read along with you.

19 I just wanted to focus in on one
20 aspect of what you have indicated in your
21 prepared remarks about regulatory reform
22 leveling the playing field, particularly
23 talking about the Certificate of Need
24 process.

1 You're taking the position that we
2 need to level it in terms of other
3 healthcare providers who are not regulated
4 in the Certificate of Need process. Would
5 you believe that we should ease the
6 regulations of Certificate of Need for
7 hospitals and nursing homes? Or should we
8 expand Certificate of Need to those entities
9 right now who are coming into a community
10 and sort of eating your lunch?

11 MR. WHALEN: Right. I think there's
12 room to do both, actually, to really address
13 this concern about leveling the playing
14 field.

15 And, you know, I'll start by saying
16 that the ability of those who are not
17 licensed in New York -- so not Article 28
18 facilities -- to make some of the changes
19 and take some of the actions in the
20 healthcare marketplace, occur at lightning
21 speed compared to the process that regulated
22 entities need to go through. So I think
23 there is a wide variety of CON activity
24 which could absolutely be reduced.

1 I think there's a real question about
2 whether or not the answer on the other side
3 is should CON regulation be instituted for
4 others. You know, there are a set of
5 questions that got raised in the process
6 that the department went through over the
7 last year with its Public Health and Health
8 Planning Council Planning Committee that I
9 think identified the right questions but
10 which were never answered.

11 So, you know, should there be an
12 obligation on the part of some of those
13 providers to serve the Medicaid population.
14 I mean, we have instances upstate where
15 individuals will appear in the emergency
16 room with a card that says go to this
17 address, an emergency room. And when the
18 emergency room staff asks, you know, where
19 did you get that, they say, well, I tried to
20 go to the Urgicare Center but when they
21 found out I was a Medicaid patient, they
22 gave me this and told me to come here.

23 So, you know, that is an unlevel
24 playing field. When it takes a year for a

1 hospital to take on a private physician
2 practice and turn it into an Article 28
3 program -- a year -- it's an administrative
4 process. That's just extraordinary.

5 My favorite example is a hospital in
6 Jamestown who needed to purchase updated
7 radiological equipment, submitted the
8 application to the Health Department, it
9 took one year to get the yes. In the
10 meantime, the doctors at that hospital left,
11 went into private practice, purchased their
12 own radiology equipment and started to
13 attract the commercial insured population
14 away from the hospital into their clinic.

15 So, you know, I think there are some
16 things where CON and other regulations can
17 be reduced or the process can be changed
18 through attestation or other things, because
19 there's an extraordinary amount of paperwork
20 bounced back and forth that's just sort of
21 bureaucratic. And look, I understand the
22 Health Department probably could use more
23 help and, you know, it's a bureaucracy and
24 they've got a lot on their plate.

1 That, to me, is a recipe not to just
2 keep extending the timeline, it's to figure
3 out, you know, how can we cut the Gordian
4 knot and make some of this a lot easier
5 where it doesn't need to be hard and
6 difficult and be subjected to lots of
7 reviews. There are some things where that's
8 appropriate, but there's an awful lot where
9 it isn't.

10 ASSEMBLYMAN CAHILL: Let me just
11 briefly ask you to pick between different
12 approaches to regional planning.
13 Commissioner Shah has been indicating
14 support, of course, for the Governor's
15 proposal of replicating the Rochester area
16 health system agency, for the want of a
17 better term -- I don't know the actual name
18 of it.

19 MR. WHALEN: Finger Lakes.

20 ASSEMBLYMAN CAHILL: Assemblyman
21 Gottfried indicated that maybe what we could
22 do is just reinvigorate our HSAs across the
23 state by providing some funding.

24 Does HANYS have a position on that?

1 MR. WHALEN: That's a bad idea, in
2 our opinion. HSAs are a vestige of the
3 National Health Planning Act, from when I
4 first started working in government in 1975.
5 They were set up with a particular purpose;
6 they had authorities to review and rule on
7 CON programs. In New York State, I think
8 one of the HSA regions actually includes
9 three counties in Pennsylvania because
10 that's how it got organized under the
11 National Health Planning Act.

12 So I don't think the answer is to
13 resurrect HSAs. You know, the state has
14 been quite clear that their intent is not to
15 have these Regional Health Improvement
16 Collaboratives rule on CON applications or
17 slow down sort of the need for institutions
18 to make rapid change in response to
19 technological developments, clinical
20 improvements or other things. And I think
21 that's the right answer, as opposed to HSAs.

22 ASSEMBLYMAN CAHILL: Thanks, Dennis.

23 CHAIRMAN FARRELL: Thank you.

24 MR. WHALEN: Thank you.

1 CHAIRMAN DeFRANCISCO: Senator
2 Savino.

3 SENATOR SAVINO: Thank you, Senator
4 DeFrancisco.

5 MR. WHALEN: I was escaping.

6 SENATOR SAVINO: I will try and be
7 brief. I'm sure you can imagine I wanted to
8 ask you a couple of questions about medical
9 marijuana.

10 MR. WHALEN: Sure.

11 SENATOR SAVINO: As you heard
12 Commissioner Shah say earlier, that he's
13 been talking to hospitals about this. Has
14 there been any discussion with HANYS about
15 the complications that a hospital
16 distribution plan would result in for the
17 hospitals themselves?

18 MR. WHALEN: I talked to Dr. Shah a
19 few days before this proposal came out in
20 the press. And as a result of that, at
21 several meetings with our membership, in
22 various of my visits to institutions and
23 some of our publications, we've mentioned
24 this program. And I've heard from about a

1 dozen institutions who have said they are
2 interested in the program.

3 Now, in some cases it's because they
4 have a research interest. So one hospital
5 in particular has an affiliation with a
6 partner hospital where there is, you know, a
7 well-known researcher on medical marijuana,
8 so they have a particular interest. For
9 most of them it is simply the desire to be
10 able to offer anything to patients that
11 would be curative, ameliorative, relieve
12 pain, relieve symptoms.

13 And, you know, when it comes to how
14 that all get structured and set up, the
15 response really is that's for government to
16 figure out. You know, it's not our strong
17 suit. And so I've been pretty clear in
18 saying to the state, you know, I've had some
19 places that are clearly interested, they
20 want to hear more about what your program is
21 and how it's structured; I've had some say
22 "I don't want to say I'm interested now, but
23 maybe when the details of how it's
24 structured come out, I'll be interested and

1 prepared to say yes."

2 So I think folks are waiting to see
3 exactly what the structure and process and
4 protocols will be.

5 SENATOR SAVINO: Do you have any
6 member institutions that are not partially
7 licensed by the federal government, federal
8 licenses? Any hospitals that are part of
9 HANYS?

10 MR. WHALEN: You know, they have so
11 many certifications and licenses I can't
12 imagine there isn't a hospital in New York
13 State that doesn't get a Medicare
14 reimbursement, for example.

15 SENATOR SAVINO: Right. And of the
16 research facilities or facilities that have
17 research programs, are most of those
18 research grants, are they federal dollars
19 that fund those research programs?

20 MR. WHALEN: A significant proportion
21 are federal government grants.

22 SENATOR SAVINO: The reason I'm
23 asking this is because of the restrictions
24 that the federal government places on the

1 distribution of medical marijuana through
2 facilities that have either federal licenses
3 or federal research dollars.

4 So if we were to go down this road,
5 it would require the state to replace all of
6 those research dollars because the federal
7 government would pull them. So I'm not
8 putting you on the spot, I understand that,
9 you know, this was kind of thrown out at
10 many of you the same way it was at thrown
11 out at many of us.

12 What I would suggest is that perhaps
13 your attorneys prepare a reply to this
14 proposal that the Governor has put forward
15 and lay out very clearly the complications
16 that they present for institutions that have
17 federal licenses, federal dollars and also
18 licenses to distribute other narcotics which
19 would be at risk if you were to begin
20 distributing a Schedule 1 substance.

21 MR. WHALEN: Sure. I've asked the
22 department that question, and their response
23 is that "Well, our intent is to get a
24 federal IND number to conduct research."

1 Now, if that's how it gets
2 structured, hospitals are pretty used to
3 dealing with that program and protocol. And
4 it would not create a conflict, assuming
5 again that the federal government sort of
6 puts its stamp of approval on the research
7 as well as how everything gets supplied.

8 SENATOR SAVINO: I think the last IND
9 approval could have been granted pursuant to
10 this law in 1992. So I don't think we're
11 going to see that happen anytime soon. But
12 I appreciate your candor, Dennis, as always.
13 Thank you.

14 CHAIRMAN DeFRANCISCO: Thank you.

15 MR. WHALEN: Thank you.

16 CHAIRMAN DeFRANCISCO: The next
17 speaker is Kenneth Raske, president and CEO
18 of the Greater New York Hospital
19 Association.

20 MR. RASKE: Good afternoon,
21 Mr. Chairman and members of the joint
22 committee. As always, it's a pleasure being
23 here with you to talk about the budget and
24 state healthcare priorities coming up within

1 that budget, and some of the issues, as my
2 good friend and colleague Dennis Whalen just
3 went through with you, both in terms of his
4 testimony as well as through the Q&A.

5 Our testimony is in a set of panels
6 which I hope you all received. It's not
7 written. It's also pictorials, which are
8 easier for me to deal with. And quite
9 frankly, I'll just cross-reference only a
10 few of them as I try to summarize this in
11 just a few minutes.

12 Let's start at the beginning. You
13 know, three or four years ago we began a
14 journey with the Medicaid Redesign Team that
15 is so far on that journey turning out to be
16 one of the great American success stories in
17 healthcare reform. And that success story
18 is predicated on some new and innovative
19 approaches that stakeholders are taking,
20 that the Legislature has taken, that the
21 Executive branch has taken in cooperation
22 between and among ourselves.

23 And we have done things such as
24 institutionalize a global cap, a byproduct

1 of which has produced about \$17 billion
2 worth of savings for the State of New York,
3 coequal to the federal government as well --
4 subject therefore to the waiver request that
5 we'll talk about a little bit -- and also
6 put an enormous amount of pressure on
7 institutions to cooperate among themselves
8 too, and to do things that we really hadn't
9 heretofore done.

10 Now, in that testimony we talk about
11 some of those things, the growth and
12 proliferation of Medical Homes and Health
13 Homes as well, and how New York State is a
14 leader in that. But it also has produced
15 enormous improvements to and collaborations
16 among the institutions themselves,
17 particularly on the hospital side, but not
18 exclusively, in terms of infection control
19 and working to improve patient care
20 generally.

21 Panel 5 of my presentation has some
22 stark statistics that involve some of these
23 collaboratives. Some involve our good
24 friends and partners at the Healthcare

1 Association of New York State. In some
2 cases they involve also the United Hospital
3 fund back in New York City, and in other
4 cases they are within Greater New York
5 itself as well our member institutions.

6 But some really exciting improvements
7 have been done in infection control,
8 reductions of injuries, and reductions in
9 early elective deliveries as well.

10 So the success story is still a work
11 in progress. And I'm not here to take a
12 victory lap or anything even close to it,
13 because as we begin to see, there's really a
14 lot of trouble in River City. Make no
15 mistake, we have some big-time problems
16 throughout the state.

17 And, you know, I was looking up there
18 at the counties of the State of New York,
19 and you can start pinpointing all the
20 counties that is problems. There's about
21 33 hospitals across the state that are on a
22 watch list and, you know, that's hitting in
23 23 counties. Who might be next added to
24 that 33, I don't know. Who's the closest to

1 extinction or into Chapter 11, I don't know.
2 But nonetheless, we know that there's
3 problems. Some are well publicized, some
4 are not. But nonetheless, there are
5 problems that we have to deal with.

6 And Senator Hannon, I want to get to
7 your question that you asked Dennis Whalen
8 about that, because the route out sounds
9 like a painful way back for the hospitals.
10 You know, and I can understand the
11 circularity sometimes of how that looks.
12 But we do think we have a significant
13 rationale to figure our way out of the
14 dilemma.

15 So beginning on the process I applaud
16 the executive branch for putting before you
17 a state budget that takes the function of
18 the MRT and begins putting some brickwork
19 around it. I mean we're not building a big
20 superstructure yet here, but we're beginning
21 to put those bricks in place.

22 And those bricks are solid bricks.
23 The restoration of the 2 percent reduction
24 in Medicaid payments, big deal. That is a

1 huge deal. And the global cap, when we
2 originally talked about it -- and I think
3 probably I said it here before you four
4 years ago, I was talking about it should be
5 a program that involves, yes, risk
6 assumption on the upside and then savings to
7 be achieved as well and to be shared with
8 the hospitals.

9 Well, when that thing got passed it
10 just -- it forgot the savings parts. But
11 that's okay. Now we have some experience
12 with it, and now the executive branch is
13 putting that forward as to a retention of
14 savings.

15 And then what's interesting too
16 there, they have a 50/50 on the retention,
17 some going back coequally to the sectors
18 upon which it was saved and the other going
19 to a fund that would help bail out needy
20 institutions, whatever they turn out to be.
21 So in any event, that would be something
22 that we would support.

23 And then, perhaps most importantly,
24 the capital expenditures part of this

1 budget, which is \$1.2 billion over a
2 seven-year program, \$200 million I believe
3 in each of the first five years, and then
4 \$100 million in the subsequent sixth and
5 seventh year each, so for a total of
6 \$1.2 billion. And that really is something
7 that is significant and desperately needed
8 for the transformation.

9 So the state budget is there to begin
10 putting that brickwork in place. Adding to
11 now the superstructure is the waiver. The
12 waiver is clear, it doesn't have capital
13 money in it. And in fact, the federal
14 government has been emphatic in all of their
15 negotiations with our state that no capital
16 will be part of this and none of the money,
17 none of the money will be used for bailouts
18 of hospitals.

19 This is now we're drawing closer,
20 Senator Hannon, to the essence of your
21 question.

22 So when you have a situation where
23 you need capital and the federal government
24 is not supplying it, well here we now have

1 the state stepping up to help fill that
2 void. That's a great thing. That's a good
3 thing for everybody in that capacity.

4 So then what we need to use the
5 waiver money for is this transformation of
6 the healthcare system, which is, yeah, how
7 do you get from where you're at today with a
8 certain level of admissions and defining a
9 hospital as largely an inpatient facility
10 with an emergency room, ORs and intensive
11 care units, to this next generation of
12 patient management beyond the walls of the
13 hospitals, before they get in and after they
14 get out?

15 And deal with some of the problems
16 that are fundamental to the healthcare
17 system which are not good, such as bouncing
18 our nursing home patients back and forth
19 between the ERs of our hospitals, which I
20 think is horrible. I don't like that. And
21 we have to get at those kinds of issues.

22 The waiver will get us at those kinds
23 of issues. We've started on that road now.
24 But I think that we can expand with

1 information systems, more activity in
2 investments into out-of-hospital activity
3 will move us to that next level.

4 So, Senator, what your point was is
5 that we're redefining the hospital, and it's
6 in real time. Now, we better redesign it
7 and make sure that it's financially
8 sustainable, and that was the point out that
9 you were really driving to.

10 And, ladies and gentlemen, I believe
11 that we will do that. We will have to
12 tighten the bolts on this thing as it goes
13 on. This is literally a work in progress.
14 We're going to have to work in a cooperative
15 way to fix things that need to be fixed and
16 change things that need to be changed,
17 because nobody's that smart to figure out
18 what human behavior is like en masse
19 sometime in the future. So we're going to
20 give it the best shot we can, and I think
21 that we will certainly get to a place that
22 will be on target with the healthcare needs
23 of every New Yorker that lives in the great
24 State of New York.

1 Finally, on the waiver itself, we too
2 urge everybody in New York to urge their
3 colleagues in Washington, particularly
4 within the administration, to really approve
5 this thing as quickly as possible. Because
6 you know, ladies and gentlemen, I'm not
7 understating this one bit, but, you know,
8 literally lives are at stake here, and it
9 could be our loved ones.

10 So, Mr. Chairman, that really
11 summarizes a set of testimony that I
12 formally filed with this committee. And I'm
13 proud to answer any questions about the
14 testimony or any other subject affecting
15 healthcare in this state, sir.

16 CHAIRMAN DEFRANCISCO: Thank you.

17 Senator Smith.

18 SENATOR SMITH: Thank you very much,
19 Mr. Chairman.

20 Thank you, Ken, for your testimony.

21 Just a question on future hospitals.
22 I'm talking about brick and mortar. I mean,
23 given the waiver, I know the Governor had
24 the \$1.2 billion for sounds like everything

1 else but new construction, if you will.

2 MR. RASKE: Correct.

3 SENATOR SMITH: Southeast Queens,
4 it's parochial to me. We've lost three
5 hospitals over the last three or four years.
6 The two that we have left, which is Jamaica
7 and St. John's, as you know is bursting at
8 the seams. And St. John's is almost on life
9 support from month to month.

10 The question is, is it unrealistic to
11 think that the potential for building a new
12 hospital as we know in the tradition, will
13 happen? Or is the hospital of the future
14 going to be virtual and the size of a
15 storefront, if you will?

16 MR. RASKE: You know, Senator, that's
17 a great question. And while we talk about
18 all this transformative theory and practice
19 that's going on, let me be quite clear too.
20 There will always be a need for a hospital.
21 There will always be a need for an intensive
22 care unit, a coronary care unit, a cancer
23 center, and all the rest of that, because
24 those are diseases known to mankind. So

1 that will always be needed.

2 But are there ways to help increase
3 the efficiencies of the current healthcare
4 system and get cases which are not of that
5 severity either to not present themselves or
6 not to get even worse? And the answer to
7 that is yes. So it's possible to decant, to
8 some degree. But we will always need to
9 invest.

10 And specifically on the area that
11 you're talking about, it is clear that
12 capital investment in both short-term acute
13 care as well as beyond that is necessary.
14 Yes, sir.

15 SENATOR SMITH: Thank you very much.
16 Thank you, Mr. Chairman.

17 CHAIRMAN DeFRANCISCO: Senator Hannon
18 to close.

19 SENATOR HANNON: Senator Savino
20 wanted to ask a question.

21 SENATOR SAVINO: Not on medical
22 marijuana. I'm not going to ask you
23 about --

24 MR. RASKE: No, it's fine, whatever

1 you wish.

2 SENATOR SAVINO: -- because we've
3 already had this discussion, and I know the
4 answer to it, is yours is similar to Dennis
5 Whalen's.

6 I actually wanted to talk to you
7 about the hospitals situation because I
8 think you very effectively put forward the
9 argument that we need to rethink healthcare.
10 The idea of having your own local hospital
11 in your own neighborhood is something that's
12 disappearing in a lot of parts of this state
13 as we rightsize the system.

14 One of the challenges, though, that I
15 see for our existing hospitals, particularly
16 on Staten Island, we have Staten Island
17 University Hospital, part of North Shore
18 LIJ, and then we have Richmond University on
19 the North Shore, which has gone through
20 several, you know, changes --

21 MR. RASKE: Iterations.

22 SENATOR SAVINO: Exactly.

23 What we're seeing, though, in those
24 communities, we're seeing these feeder

1 clinics from other hospitals, particularly
2 the ones in Manhattan, where they're
3 establishing local clinics and then
4 siphoning off private-pay patients or
5 patients that have better insurance, so that
6 when they do need a hospitalized setting or
7 an elective setting, they're going into
8 Manhattan, destabilizing our local
9 hospitals.

10 So this is a common complaint that we
11 receive from Staten Island University
12 Hospital's board, how do we rightsize a
13 system and then not leave our large
14 hospitals in the outer boroughs at risk to
15 financial problems because they're left with
16 a population that's overwhelming Medicaid or
17 indigent care.

18 MR. RASKE: Excellent question. I
19 get the same complaints too.

20 And the answer to it is that the
21 Health Department has been very much aware
22 of that and has asked for regulatory
23 guidance from the industry even on those
24 kinds of things, which we've all stepped up

1 to the plate and offered, which is somewhere
2 in the regulatory process as well.

3 But fundamentally what it really
4 means is getting hospitals to cooperate and
5 invest coequally in areas and in ways that
6 are mutually beneficial and not to
7 disadvantage a party. And the trials and
8 tribulations that they're going through on
9 Long Island College, as an example. I mean,
10 you know, a situation to pull in academic
11 medical centers to help support it, or
12 larger teaching hospitals, depending on your
13 point of view.

14 I believe that that is a fundamental
15 solution. And I think the State of New York
16 and the State Health Department has been
17 very sensitive to that. Has it been
18 complete? Of course not. This is why we
19 still have complaints about it. But the
20 fact of the matter is there's significant
21 movement in that direction.

22 SENATOR SAVINO: And finally, as you
23 know, Staten Island was particularly
24 hard-hit by Sandy as well as South Brooklyn

1 and Lower Manhattan. But our two hospitals
2 now -- and I'm going to stick on the Staten
3 Island side. Staten Island University
4 Hospital is literally on the beach. And so
5 any capital improvements, you know, that
6 we're hoping to help them get from the
7 federal government, it's all going to go
8 into preventing the next Sandy and
9 preventing that hospital from becoming
10 completely destroyed.

11 It was only by a miracle that the
12 hospital was not, you know, basically
13 destroyed that night. But how do we protect
14 it in the future with shrinking dollars,
15 capital dollars for hospitals? Is there
16 anything that you guys are thinking about in
17 terms of securing more money for these
18 hospitals that are right directly in the
19 line of the next storm?

20 MR. RASKE: You know, we were on the
21 front lines in Sandy. We were at Olean, we
22 helped evacuate a lot of the places that
23 needed to be evacuated -- nursing homes,
24 NYU, and da-da-da-da-da-da. And we're up to

1 our eyeballs in it. And also on the
2 rebuilding of those plans.

3 But, you know, the first thing is is
4 you -- we have to begin planning for the
5 next event, because there will be another
6 event. And that's really the heart of your
7 question. And the Lord only knows when that
8 will be.

9 But in doing that, I think we're
10 going to have to tap every source we can
11 possibly make available. But fundamentally
12 I believe it's got to be federal sources,
13 because that's the size of the money that
14 will be necessary in order to accomplish
15 that.

16 And our group is committed to working
17 on finding ways to introduce money into --
18 either through or about FEMA or any other
19 federal agency that we can possibly imagine,
20 in order to shore up these institutions
21 against future problems.

22 And then, you know, the flood plain
23 has been redesignated in New York. What was
24 not in a flood plain area now is. You know,

1 hard experience, I guess, got us there. But
2 nonetheless, it's where we're at today.

3 So a lot of these institutions that
4 weren't impacted are candidates for impact.
5 So we're going to have to deal with that.
6 But you know, Senator, I would be a fool to
7 sit before you and say that there was an
8 easy answer to that question, because there
9 is not. But the federal government
10 fundamentally is the one that will have to
11 do it, because they're the ones that can
12 build the dikes and the levies and all the
13 rest of this stuff that we're talking about.
14 Superhuman engineering that will have to
15 take place, or some mini-scale of that as it
16 relates to a hospital.

17 SENATOR SAVINO: Thank you, Ken.

18 CHAIRMAN DeFRANCISCO: Senator Hannon
19 to close.

20 SENATOR HANNON: Thank you.

21 Thank you, Mr. Raske. In light of
22 your comments about the original part of the
23 global cap about risks and savings and you
24 only got the risk. But it seems to me that

1 we're now at a point in the budget cycle
2 where we should put in statute a projection
3 as to the savings you're going to get and
4 also a question as to whether it's going to
5 be 2 percent or whatever it is.

6 Because the institutions that are
7 part of this whole process need to be able
8 to project. And if you can only project on
9 a 9-month or a 15-month basis, you really
10 don't know what you can commit to down the
11 road. And so I just think that's something
12 that we ought to explore.

13 MR. RASKE: You know, I never thought
14 of that, Senator. That's something that
15 certainly warrants consideration. Thank
16 you.

17 SENATOR HANNON: Take credit for it.

18 (Laughter.)

19 MR. RASKE: I'm going to give you
20 credit for it.

21 SENATOR HANNON: Dennis will if he
22 doesn't.

23 The last thing is just in terms of
24 the comments of the \$1.2 billion, there was

1 also provisions in the Governor's proposal
2 with regard to private equity. And it seems
3 to me that there are major hospital
4 institutions that are in essence doing
5 private equity now, but it's not necessarily
6 available to the medium-strength and the
7 lower-strength institutions.

8 And we ought to figure out some way
9 to do that, because hospitals, nursing
10 homes, clinics wear out and they need to be
11 replaced.

12 MR. RASKE: You know, that issue has
13 been a real pain in the neck for me, because
14 I do have a divisiveness in the membership
15 on that subject. On the one hand, the need
16 and those that can put deals together, and
17 the other hand the very legitimate concerns
18 that ushers in the beginning of
19 investor-owned interests into the healthcare
20 community.

21 We had a struggle with the concept
22 last year and worked on some cohesive
23 language I think within the legislative
24 body, and we're going to have to dust that

1 off and see how that meshes against the
2 Executive's proposal.

3 This proposal from the Executive this
4 time around is different. How much
5 different, I can't --

6 SENATOR HANNON: One thing is they
7 adopted our thought in the Senate that it be
8 no for-profit corporations.

9 MR. RASKE: Yeah, I mean, that's a --
10 that's a significant issue.

11 SENATOR HANNON: And if other people
12 are in doubt about what investors do, they
13 should take a look at the bonds that are now
14 issued by hospitals to the market and look
15 at the bond indenture and see the latitude
16 or lack thereof to a hospital. They have to
17 have certain business practices, they have
18 to have certain adherence to accounting
19 standards. It's not for profit, it's just
20 the people who lend money want to know it's
21 not going to be wasted.

22 MR. RASKE: Yup. I understand.

23 SENATOR HANNON: Thank you.

24 MR. RASKE: Thank you.

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CHAIRMAN FARRELL: Thank you.

CHAIRMAN DEFRANCISCO: Thank you.

All set.

MR. RASKE: Okay, thank you,
Mr. Chairman.

And thank you, members of the
committee. You're always very kind and
generous with your time.. Thank you.

CHAIRMAN DeFRANCISCO: Christine
Johnston, president, New York State
Association of Health Care Providers.

MS. JOHNSTON: Good afternoon. Thank
you for providing the opportunity to testify
today. My name is Christine Johnston. I'm
the president of the New York State
Association of Health Care Providers. We
represent Licensed Home Care Services,
Certified Home Health Agencies, Long Term
Home Health Care Programs and other home and
community-based care providers throughout
New York State.

You have a more detailed testimony
with a lot of words there. I'm going to hit
some of the highlights, three critical

1 issues I really want to focus on today and
2 bring to your attention.

3 I think we can all agree home care is
4 often preferred by patients and families.
5 It allows those of all ages facing illness,
6 disability and aging to maintain their
7 dignity, independence, privacy and control
8 by receiving health and support services at
9 home. Home care also provides great value
10 to the state. It is the linchpin in keeping
11 costs down, preventing rehospitalizations,
12 slowing decline and speeding recovery.

13 As the commissioner stated in his
14 testimony earlier, we need to focus more on
15 primary and home and community-based care.
16 And yet despite evidence that greater
17 investment in home care saves money and more
18 options for home care are being pushed
19 through waivers and different demonstration
20 programs, home care programs in New York
21 continue to be plagued by inadequate levels
22 of reimbursement, burdensome and costly
23 regulations, and massive system change
24 absent the financial support or thoughtful

1 system transitions.

2 This proposed budget does begin to
3 recognize some of the challenges home care
4 providers are facing as state policies are
5 implemented, but it does not go far enough.

6 So first on the positive front, the
7 budget, as was mentioned before, does phase
8 out the 2 percent payment reduction, which
9 we wholeheartedly support. Reimbursement is
10 limited as it is, and every dollar that we
11 can get to the providers, to support the
12 delivery of care is important.

13 Another positive, for the first time
14 there is an effort to target funds to assist
15 licensed agencies as they struggle through
16 the changes that are driven by the MRT
17 recommendations enacted in 2011. We feel it
18 will be very important to ensure that the
19 funding is distributed in a timely and
20 geographically equitable manner.

21 There are a number of other proposals
22 in the budget that demonstrate an interest
23 in reinvesting in the healthcare system,
24 which is a good thing. But home care

1 providers of all types and areas of the
2 state must be explicitly included in these
3 efforts.

4 But among the many issues for home
5 care and the details in the budget, I think
6 it's helpful to tease out three specific
7 areas. The first is funding. It always go
8 goes back to funding. HCP is very
9 supportive of the investment in the budget
10 to begin to fund the enormous increase in
11 the New York City wage parity mandate. In
12 Year 3 of this mandate, New York City's
13 hourly total compensation for home care
14 workers jumps from \$10.93 per hour to \$14.09
15 per hour, which is a total direct cost of
16 \$16.35 per hour. This is a significant
17 increase to this community.

18 The cost of the increase, as the
19 Department of Health would explain, is at
20 least \$400 million. There may be more cost
21 attributable to that. Yet there is only
22 slightly more than \$300 million in the
23 budget. So the funding to fund that last
24 year increase in the wage parity mandate is

1 inadequate and needs to be increased.

2 In addition to more funding related
3 to this, it is essential that a mechanism be
4 in place to ensure that adequate rates are
5 paid to the employers of the workers so they
6 can pay the employees. Typically these are
7 licensed agencies. And it must be done in a
8 timely manner. Rates and premiums must be
9 adequate, but they must then move through
10 the system to where costs are incurred. And
11 that's not consistently happening now.

12 And also we would argue that funding
13 should be also made available for home care
14 outside of New York City. Wage parity
15 increases are happening in Nassau, Suffolk,
16 and Westchester County, and will
17 dramatically increase as well in the coming
18 years.

19 And statewide minimum wage increases
20 and other mandates, along with similar
21 managed care transition costs, are
22 challenging providers from Suffolk to
23 Niagara County and everywhere in between.
24 Funds must be made to available to support

1 the delivery of care throughout the state,
2 and that is not currently done in the
3 budget.

4 Second, investment of financial
5 resources won't help unless providers are
6 paid. The expedited transition to mandatory
7 managed care, the movement of over 80,000
8 patients in such a short time, has left
9 little time for home care providers to work
10 with plans to address the transition
11 challenges.

12 One of the most critical is to
13 address prompt payment from many of the
14 managed care plans. Problems persist with
15 billing submission, codes, authorizations
16 and other transaction and communication
17 issues. And even if rates are high enough,
18 payments are not timely and cash flow has
19 been impacted. Some of these are transition
20 issues that with more time, we could work
21 out. But they're happening right now.

22 There needs to be accountability to
23 the front-line providers like home care.
24 They operate on good faith that the payer

1 will follow through; they trust that the
2 information they rely on in the state system
3 as to who the payer is is accurate; they
4 provide the care; they pay the workers; and
5 they don't walk away. But never has there
6 been a greater unknown about whether and
7 when they'll receive payment.

8 We need to look at changes in
9 protections, whether it's streamlining the
10 system with uniform codes, electronic funds
11 transfer, clean claims, something to make a
12 difference.

13 And finally, the surprise issue that
14 threatens to undermine efficiencies that
15 have been developed in the new managed care
16 system. For the past 10 years, if not
17 longer, managed long-term-care plans have
18 contracted directly with licensed agencies
19 for the full spectrum of home care services.
20 DOH has supported and encouraged such
21 contracting. In 2011, the Governor spoke of
22 reducing administrative costs and
23 eliminating layers in the delivery of home
24 care.

1 These long-standing contracts with
2 licensed agencies have reduced
3 administrative costs and layers of
4 contracting. And they have increased as
5 80,000 patients have transitioned to managed
6 care. Providers have invested human and
7 financial resources to adapt to the new
8 system and ensure consumers continue to
9 receive high quality and continuity of care.

10 A week ago DOH released a "Dear
11 Administrator" letter to home care providers
12 saying these contracts were impermissible.
13 This directive is a major policy change, and
14 it comes in the midst of a major transition.
15 It was released without any guidance, no
16 transition time, no assurances of payment
17 during the transition, no preparation for
18 continuity of care, and no discussion of how
19 the efforts to streamline the system and
20 minimize cost has just dramatically changed
21 for all.

22 There are cost issues and access
23 concerns that need to be considered. There
24 are patient continuity-of-care and provider

1 transitions that need to be addressed.
2 There are state issues and federal policies
3 that are cited in this, and we will need
4 your help to secure clarification, identify
5 areas for greater flexibility, and figure
6 out what the real impacts are to the
7 healthcare and home care system.

8 Two years ago I testified on the many
9 changes for home care that were part of the
10 MRT recommendations under consideration.
11 Today I've only touched on a few of the
12 many, many changes. And during these two
13 years so much work has been done by home
14 care providers in a time of upheaval and
15 without significant guidance, support or
16 answers.

17 They have worked countless hours to
18 ensure that their patients understand the
19 changes coming at them. They have gone
20 above and beyond to ensure that care is
21 available. It's time some support goes back
22 in their direction. Funding, predictable
23 payment policies, and answers to questions.
24 This budget is a starting place, but we hope

1 it is not the end.

2 The system changes are far from
3 complete. Home care continues to transition
4 with the full mandatory MLTC rollout
5 throughout the statewide plan for 2014 and
6 more changes to come with FIDA, BIP, money
7 follows the person, CFCO, among all the
8 other acronyms that apply to the home care
9 system these days. But simultaneously,
10 costs continue to increase with health
11 mandates, minimum wage increases, workers'
12 comp rates, technology investments that are
13 needed.

14 And we need to invest in the home
15 care infrastructure as we barrel forward.
16 We need to cover the costs, we need to
17 ensure workers are paid, and we need to
18 ensure that home care has the opportunity to
19 figure out how to stabilize during this
20 transition. It's essential.

21 Thank you for the opportunity. Happy
22 to take questions.

23 CHAIRMAN DeFRANCISCO: That "Dear
24 Administrator" letter, when did that come?

1 MS. JOHNSTON: It was posted to the
2 health commerce system to the home care
3 industry last Tuesday.

4 CHAIRMAN DeFRANCISCO: Could you give
5 me a copy of that?

6 MS. JOHNSTON: Yes, absolutely.

7 CHAIRMAN DeFRANCISCO: And secondly,
8 you mentioned the payment situation. What
9 is the average time frame for your members
10 for submitting bills and payment?

11 MS. JOHNSTON: It varies, but we
12 consistently hear from our members that
13 payments are 90 days to 180 days out for
14 different bills submitted.

15 It varies by provider, it varies by
16 plan. And I think there are a lot of
17 different transition issues that could be
18 worked out collaboratively, but the time to
19 do that is immediate. And that creates a
20 lot of problems.

21 CHAIRMAN DeFRANCISCO: Well, if you
22 can give me some recommendations -- you said
23 there's a lot of ways to make it work
24 better -- I'd be more than happy to follow

1 up on it.

2 MS. JOHNSTON: Thank you.

3 CHAIRMAN DeFRANCISCO: Thank you very
4 much. And the lack of questions has nothing
5 to do with the quality of the presentation.
6 It has to do with the hour and what we're
7 looking ahead at.

8 Elizabeth Swain, president and CEO of
9 Community Health Care Association of
10 New York State.

11 On deck is Steven Hanse.

12 MS. SWAIN: Hi. Good afternoon.
13 Thank you for the opportunity to provide
14 testimony regarding the Governor's budget
15 proposal.

16 I'm Elizabeth Swain, the president
17 and CEO of CHCANYS, the state's primary care
18 association of community, migrant and
19 homeless health centers, presenting a
20 shortened version of the testimony that
21 we've provided to you.

22 Through the Medicaid Redesign Team,
23 and the state's 1115 waiver application, the
24 Governor has clearly emphasized the

1 imperative of shifting New York's healthcare
2 infrastructure from inpatient hospital
3 settings to fully integrated primary care
4 delivery systems.

5 Federally qualified health centers,
6 or FQHCs, serve as a foundation for the
7 sustainable expansion necessary to grow
8 primary care, and the Governor's budget can
9 further this health agenda.

10 New York State is home to a large
11 network of FQHCs, serving more than any
12 other state's FQHC network except that of
13 California. Today health centers serve
14 1.6 million New Yorkers annually, are
15 central to New York's primary care delivery
16 system, and healthcare safety-net.

17 New York State's FQHCs have grown
18 steadily since 2007. They serve low-income
19 patients, of which two-thirds live below the
20 poverty level, one-quarter are best served
21 in a language other than English,
22 three-quarters are racial and ethnic
23 minorities, one-quarter are uninsured,
24 75,000 are homeless, and 110,000 are

1 elderly.

2 FQHCs are nonprofit patient-centered
3 medical homes located in medically
4 underserved areas. The community-based
5 health centers provide comprehensive primary
6 care and family medicine, pediatrics,
7 obstetrics and gynecology, internal
8 medicine, oral health, laboratory, mental
9 health, substance abuse and pharmacy
10 services. These extensive clinical services
11 are supported by the health centers'
12 community-based board of directors.

13 Between 2007 and 2012, patient volume
14 increased by 31 percent in New York State's
15 FQHCs, while this number of annual visits
16 increased by 33 percent. Much of this
17 growth can be attributed to the Health
18 Resources and Services Administration
19 through the stimulus bill and the Affordable
20 Care Act, and to CMS through the Medicaid
21 and Medicare expansions.

22 Also during this period, full-time
23 employment at FQHCs increased by 35 percent;
24 clinical staffing by 40 percent. By 2012,

1 FQHCs employed over 11,300 people, many of
2 whom come from the local communities the
3 health centers are located in.

4 In addition, FQHCs are designed to be
5 fully integrated patients at our medical
6 homes with mental health, oral health, and
7 disease prevention as requisite components
8 of a comprehensive primary care setting.
9 And in the five-year period between 2007 and
10 2012, FQHC patients using mental health
11 services increased by 70 percent; patients
12 using substance abuse services grew by 78
13 percent; and patients requiring various
14 types of enabling services, which are really
15 population health types of services,
16 increased by 29 percent.

17 As a result of these shifts in
18 service demand, approximately 90,000 FQHC
19 patients in New York State received mental
20 health services in 2012; 13,000 received
21 substance abuse counseling or treatment; and
22 over \$150,000 received enabling services.

23 CHCANYS, with the support of the
24 New York State Health Foundation in

1 partnership with folks at the state and the
2 city level, recently released a plan for
3 expanding sustainable health centers in New
4 York. The plan identifies opportunities
5 across four domains to expand FQHC's
6 capacity. Because even though we -- you
7 know, we know that the coverage expansions
8 that are coming about through the ACA
9 implementation will go a long way to
10 addressing healthcare inequities in our
11 system, without adequate system reform, we
12 won't have access to care in communities
13 that need it the most.

14 So the Governor's Executive Budget
15 advances this agenda, and with the
16 Legislature's further efforts, we believe we
17 can take significant steps towards
18 developing a fully integrated primary care
19 delivery system that partners with hospital
20 systems and all of the other major health
21 system partners that we are building
22 relationships with.

23 Our specific comments and requests
24 regarding the Executive Budget are follows.

1 We support the Governor's \$1.2 billion
2 appropriation for capital investment.
3 However, it's critical that a significant
4 portion of the dollars be designated to
5 primary care safety-net providers. CHCANYS
6 urges the Legislature to ensure primary care
7 net providers receive a substantial portion
8 of the proposed \$200 million in annual
9 distributions.

10 The Governor's budget expands the
11 availability of the Health Facility
12 Restructuring Program. This extension will
13 include diagnostic and treatment centers,
14 allowing DOH to leverage this resource for
15 FQHCs. In addition, a capital technical
16 assistance program should be established to
17 help community-based primary care providers
18 assess their capital needs, assess their
19 risks, and identify and secure capital
20 financing for expansions.

21 CHCANYS urges the Legislature to
22 commit to a diverse and strong primary care
23 workforce by safeguarding programs like the
24 Primary Care Service Corps and Doctors

1 Across New York that advance the recruitment
2 and retention of primary care providers.
3 Specifically, we request support for an
4 appropriation of \$500,000, including a
5 federal match for the Primary Care Service
6 Corps and the provision of sufficient
7 funding for a new Doctors Across New York
8 class not included in this Executive Budget.
9 Filling vacant positions is an immediate way
10 to expand the capacity of providers to serve
11 more patients.

12 The Executive Budget proposes to
13 continue to fund a \$54.4 million pool for
14 DTC uncompensated care. The Uncompensated
15 Care Pool for DTCs provides funding to
16 health centers for services provided to
17 uninsured patients, fully uninsured
18 uncompensated patients. Though FQHCs try
19 hard to ensure eligible people are enrolled
20 in coverage, 23 percent of our health center
21 patients are uninsured. This is a
22 6.5 percent increase over the past five
23 years, and the number of uninsured patients
24 at some health centers is as high as

1 50 percent.

2 CHCANYS strongly supports restored
3 funding to previous fiscal year levels for
4 the Migrant Health Care programs across
5 New York State. Migrant and seasonal
6 agricultural workers are an extremely
7 vulnerable population. Between 2007 and
8 2012, FQHCs have seen a 25 percent increase
9 in the number of migrant and seasonal farm
10 workers served, with no increase in State
11 funding to care for these patients.

12 CHCANYS applauds the state for its
13 efforts to advance shared savings under the
14 Medicaid global cap. However, it is
15 critical to discuss in greater detail how
16 savings are shared. FQHCs and other
17 community-based providers should be included
18 in future discussions with DOH regarding
19 shared savings.

20 CHCANYS also recognizes and applauds
21 the Executive Budget's proposal to double
22 the appropriation allocated for the Vital
23 Access Provider Program. The VAP program
24 provides funds to essential safety-net

1 providers who care for high Medicaid or
2 uninsured populations. Also, VAP has
3 utility for initiatives under the
4 1115 waiver. For example, VAP can be
5 leveraged within a provider's DSRIP
6 application.

7 We urge the Legislature to support
8 the reinvestment of Medicaid savings to OMH
9 and OASAS for the expansion of behavioral
10 health services for the purpose of
11 increasing access to, and integrating
12 behavioral health, including community-based
13 behavioral health services.

14 FQHCs are designed to be
15 fully-integrated Patient Centered Medical
16 Homes with mental health as one requisite
17 component of a comprehensive primary care
18 setting.

19 The state should continue its effort
20 to partner with community-based innovators
21 such as FQHCs in order to build upon
22 successful team-based integration models.

23 CHCANYS appreciates the opportunity
24 to be seated on the state's Basic Health

1 Plan Workgroup, and would like to ensure the
2 BHP moves forward. The Executive Budget
3 proposes a contingent provision for a BHP to
4 cover certain legal immigrants that would
5 otherwise be ineligible for Medicaid.
6 Accordingly, CHCANYS supports the
7 implementation of a BHP. However, we
8 request more clarity regarding premium and
9 cost-sharing provisions.

10 CHCANYS urges the Legislature to
11 support provisions for Regional Health
12 Improvement Collaboratives (RHICs). FQHCs
13 can be informed and innovative partners in
14 regional health planning efforts, and their
15 participation should be encouraged and
16 supported.

17 CHCANYS strongly supports New York
18 State's efforts towards Certificate of Need
19 reform. As part of these activities, the
20 budget includes the proposal to exempt D&TCs
21 and hospitals from Certificate of Need for
22 primary care where construction does not
23 involve change in capacity, services
24 provided, major medical equipment, facility

1 replacement or geographic location.

2 And in conclusion, we stand ready to
3 work with the state leadership to expand a
4 high quality and sustainable system at the
5 core of New York's healthcare delivery
6 transformation. Thanks so much for the
7 opportunity to present my testimony to you
8 today.

9 CHAIRMAN DeFRANCISCO: Senator
10 Krueger.

11 SENATOR KRUEGER: Thanks for your
12 testimony. Just two quick questions.

13 You talked about the importance of
14 getting a piece of the capital money to
15 expand on the services provided. Are you
16 under the belief that the way the language
17 is written in the Executive Budget you
18 should be eligible for that money?

19 MS. SWAIN: Yes.

20 SENATOR KRUEGER: Okay. And you
21 don't have any reason to think you wouldn't
22 be?

23 MS. SWAIN: No.

24 SENATOR KRUEGER: Okay. Good.

1 Second question, you talk about the
2 role of your network in providing mental
3 health and behavioral health services. And
4 I know there's so much change within
5 Medicaid redesign on Health Homes and other
6 managed-care models for people with mental
7 health issues and developmental issues and
8 substance abuse.

9 How does that match up with the kinds
10 of services you're providing, or how is it a
11 problem for you?

12 MS. SWAIN: Some of our FQHCs are
13 duly licensed Article 28s and Article 31s
14 and provide a full range of services. We
15 have major issues with regulatory barriers
16 to integrate a real patient-centered medical
17 home that provides a full range of services.

18 So, you know, regulatory reform has
19 to happen. We've been talking about it for
20 several years. We need to continue to talk
21 about it, because we do need to be able to
22 care for the 20 percent of the patients, or
23 fewer, that are really costing 80 percent of
24 the dollars being spent in these settings.

1 So I think we're all on the same page
2 in terms of the policy. The regulatory
3 structure, the way we pay for these services
4 and where they're provided are really -- I
5 mean, the devil is in the details there.
6 What we're doing is sitting down with all
7 our partner associations and our partners at
8 the state DOH and other Os, and try to
9 fashion some solutions.

10 With the DSRIP dollars flowing the
11 way that it looks like they will, our
12 challenge is to get out in front and to try
13 to design programs that will address the
14 reduction in hospital admissions, while
15 accomplishing all of that regulatory reform.

16 SENATOR KRUEGER: And it's state
17 regulations that need to be changed, or
18 federal regulations?

19 MS. SWAIN: State.

20 SENATOR KRUEGER: State.

21 MS. SWAIN: Yes.

22 SENATOR KRUEGER: So if you could
23 provide me your proposals, that would be
24 very helpful.

1 MS. SWAIN: Yes.

2 SENATOR KRUEGER: Thank you.

3 MS. SWAIN: Thank you.

4 CHAIRMAN DeFRANCISCO: Thank you very
5 much.

6 The 11:50 a.m. speaker is next,
7 Stephen Hanse, New York State Health
8 Facilities Association. On deck is
9 James Clyne.

10 And the future speakers, I know you
11 guys get the short shrift because you're at
12 the end, if you could kind of summarize your
13 high points. It's very, very difficult to
14 stay focused on a re-read.

15 Thank you. You're on.

16 MR. HANSE: Good afternoon, Chairman
17 DeFrancisco, Chairman Farrell, Health
18 Committee Chairman Senator Hannon, members
19 of the joint committee.

20 My name is Stephen Hanse, and I have
21 the privilege of serving as vice-president
22 of government affairs and counsel for the
23 New York State Health Facilities Association
24 and the New York State Center for Assisted

1 Living.

2 Joining me today is Mark Olsen,
3 administrator for Kingsway Arms Nursing
4 Center in Schenectady, and chair of our
5 legislative committee.

6 NYSHFA and NYSCAL members and their
7 57,000 employees provide essential long-term
8 care to over 44,000 elderly, frail, and
9 physically challenged women, men and
10 children at over 280 skilled nursing and
11 assisted living facilities throughout the
12 State of New York.

13 As we sit here today, New York's
14 long-term-care providers face significant
15 challenges as a result of the state's
16 transition to managed long-term care, recent
17 state budget constraints, and certain
18 initiatives proposed in the 2014-2015
19 Executive Budget.

20 Over the past seven years, funding
21 cuts to New York's long-term healthcare
22 sector have exceeded \$1.5 billion.

23 Initiatives implemented by the Medicaid
24 Redesign Team have resulted in approximately

1 \$500 million in additional cuts over the
2 last two years. And the potential for
3 additional federal Medicare cuts only
4 exacerbates New York's already fragile
5 long-term care finances.

6 For example, at \$51.96 per patient
7 per day, New York unfortunately leads the
8 nation with the largest shortfall between
9 Medicaid payment rates and the cost of
10 providing necessary patient care.

11 And as providers enter into their
12 sixth year without a trend factor for
13 inflation, New York's long-term-care
14 facilities have worked hard to endure these
15 past budget cuts, and this is demonstrated
16 by the fact that nursing home spending is
17 often below the Medicaid global spending cap
18 enacted under the MRT.

19 As New York's long-term-care
20 providers enter into year three of the
21 State's new pricing methodology for
22 reimbursement as a transition to a
23 managed-care environment, and continue to
24 work with the Department of Health to

1 reconcile ongoing payment issues associated
2 with Superstorm Sandy, it is critical that
3 the 2014-2015 enacted budget provide
4 financial stability to ensure the continued
5 delivery of high quality long-term
6 healthcare services throughout New York.

7 With these issues and constraints
8 serving as a backdrop, I would like to
9 briefly address certain proposals included
10 in the 2014-2015 Executive Budget.

11 First, there are several proposals
12 that could benefit long-term care residents
13 and their providers of care. For instance,
14 NYSHFA/NYSCAL support the Executive's
15 proposal to eliminate the 2 percent
16 across-the-board provider rate cut effective
17 April 1, 2014.

18 We also support the Executive's
19 proposal to establish a shared savings
20 dividend program, and to require that the
21 nursing home fee-for-service rate shall be
22 the guaranteed benchmark rate of payment in
23 the absence of a negotiated rate of payment
24 between a nursing home and the Medicaid

1 managed-care plan.

2 We also support the \$1.2 billion
3 Capital Restructuring Financing Program, the
4 Executive's proposal to increase funding to
5 the VAP program, and to extend for two
6 years, through 2016, the planning period
7 under which the Commissioner of Health would
8 be authorized to phase in 6,000 Assisted
9 Living Program beds.

10 While these initiatives are
11 beneficial, unfortunately, there are two
12 proposals included within the Executive
13 Budget that eclipse all the benefits of
14 these initiatives and adversely impact
15 New York's long-term-care providers and the
16 individuals we serve.

17 The first proposal is the
18 Executive Budget initiative to cap case-mix
19 increases for nursing homes at 2 percent for
20 any six-month period prior to January 1st,
21 2016. In New York's case-mix system, the
22 residents are evaluated based on a level of
23 care they require and then are grouped with
24 other residents based on similar care needs.

1 Each long-term-care provider is
2 assigned with an average cumulative
3 "case-mix index" by the Department of
4 Health, which represents the resources
5 utilized by the residents, and the
6 facility's payment rate is adjusted by the
7 department based on this index. A
8 provider's case-mix index is adjusted up or
9 down based on changes in direct care
10 provided to residents.

11 In this system, case-mix increases
12 are presently capped at 5 percent. The
13 state reimburses providers for costs above
14 5 percent only subsequent to an audit by the
15 Office of the Medicaid Inspector General.

16 Among the benefits of New York's
17 present case-mix system are that it ensures
18 access to care for high-acuity individuals,
19 those individuals with significant care
20 needs. It enhances the quality of care by
21 linking reimbursement to the acuity of care.
22 And it improves efficiency and contains
23 costs by paying providers prospectively.

24 From 2006 to 2009, case-mix payments

1 were frozen at 2006 levels as the state
2 transitioned from the Patient Review
3 Instrument screening methodology to the
4 federally mandated MDS clinical assessment
5 for Medicaid patients.

6 As a consequence of this freeze,
7 nursing home admissions tended to be
8 directed at care for lower-acuity patients
9 because providers were insufficiently
10 reimbursed for the costs of providing care
11 to high-acuity residents.

12 Among other things, the 2014-2015
13 Executive Budget proposal to cap case mix at
14 2 percent will restrict access to necessary
15 care for New York's frailest residents, as
16 increased nursing and therapy services for
17 those residents will no longer be
18 sufficiently reimbursed.

19 It will take away the ability for
20 nursing homes to care for the increased
21 needs of high-acuity patients, resulting in
22 increased rehospitalizations and further
23 driving up costs for New York's overall
24 healthcare system.

1 This proposal contradicts the
2 fundamental principles of having a case-mix
3 system, because the proposal eliminates the
4 incentive to admit high-acuity residents by
5 limiting payment for their increased costs
6 of care.

7 This proposal would also jeopardize
8 the state's estimated 150 "financially
9 disadvantaged" nursing homes, because these
10 facilities are serving high-acuity
11 populations that have greater care needs
12 than they are being paid to serve.

13 This proposed 2 percent cap is
14 unwarranted, in that New York's nursing
15 homes continue to provide high-quality care
16 to ever-increasing populations at levels
17 below the Medicaid global spending cap.

18 Ultimately, this budget proposal
19 contradicts the policy of the state to
20 ensure that healthcare is being provided in
21 the least restrictive setting. As the
22 Department of Health continues to encourage
23 the placement of lower-acuity patients in
24 community-based settings, the Executive's

1 proposal will have the unintended
2 consequence of increasing the case mix of
3 nursing homes as lower-acuity residents are
4 transitioned out of their facilities and
5 into the community, setting in motion the
6 further degradation of the economic
7 condition of long-term-care providers
8 throughout New York State.

9 For these reasons, NYSHFA/NYSCAL
10 respectfully requests that this proposal not
11 be included within the 2014-2015 enacted
12 budget.

13 The second and equal area of
14 significant concern for long-term-care
15 providers throughout New York State is the
16 Executive Budget proposal to mandate
17 so-called standard rates of compensation.
18 The 2014-2015 Executive Budget once again
19 proposes to mandate that managed-care
20 contracts with nursing homes require
21 providers to pay prevailing wages to all
22 nursing home employees throughout the state.

23 By compelling the payment of standard
24 wage rates in a healthcare environment where

1 the state has imposed a strict Medicaid
2 global spending cap and has eliminated the
3 trend factor for inflation, this unfunded
4 mandate would negatively impact the quality
5 of care by forcing providers to reduce staff
6 and the hours they work to meet the wage
7 mandate and stay below the global spending
8 cap requirements.

9 There are significant financial and
10 human capital costs associated with wage
11 mandate initiatives, as evidenced by the
12 home care worker wage parity law. Moreover,
13 there is no provision in the Executive
14 Budget to fund, offset, or otherwise protect
15 nursing homes from the increased costs
16 associated with establishing an
17 across-the-board statewide prevailing wage
18 law for New York's long-term care providers.

19 Additionally, this proposal would
20 limit patient access as a consequence of its
21 requirement that a provider deemed out of
22 compliance could be prohibited from
23 accepting new admissions.

24 It is critical to note that in

1 establishing a benchmark rate for
2 reimbursing nursing homes -- which would be
3 a fee-for-service cost of a provider -- the
4 2014-2015 Executive Budget safeguards
5 long-term-care employees by incorporating
6 the cost of labor for nursing homes in the
7 benchmark rate, thereby ensuring that wages
8 will not be reduced for providers to compete
9 in a managed care environment. Through the
10 establishment of a benchmark rate, the
11 Executive Budget proposal eliminates any
12 so-called "race to the bottom" argument, and
13 that managed long-term-care plans will only
14 contract with those providers with the
15 lowest labor costs.

16 For these and other reasons,
17 NYSHFA/NYSCAL respectfully requests that the
18 Legislature reject this unfunded mandate
19 that threatens both consumer access and the
20 high quality of long-term care in New York.

21 In conclusion, the 2014-2015
22 Executive Budget contains several positive
23 initiatives that will be far eclipsed by the
24 detrimental patient care and cost

1 implications associated with the 2 percent
2 patient-case-mix cap and the unfunded
3 standard wage mandate.

4 There are many expenditures in state
5 government that lend themselves to being
6 capped at a 2 percent level to achieve
7 budget surplus savings. However, capping
8 access to long-term care for the neediest
9 New Yorkers is no way to secure such a
10 savings. Moreover, needlessly mandating
11 prevailing wage rates without providing the
12 necessary funding in a state where Medicaid
13 reimbursement rates fail to sustain the cost
14 of providing care will force providers to
15 reduce direct care staff and the hours they
16 work, which will decrease overall access and
17 adversely impact the high quality of
18 long-term care.

19 As always, the New York State Health
20 Facilities Association and the New York
21 State Center for Assisted Living will
22 continue to work together with the Governor,
23 the Legislature and all affected
24 constituencies to ensure the continued

1 delivery of high-quality, effective
2 long-term healthcare services throughout
3 New York. Thank you.

4 CHAIRMAN FARRELL: Thank you.

5 CHAIRMAN DeFRANCISCO: Thank you very
6 much.

7 MR. HANSE: Thank you.

8 CHAIRMAN DeFRANCISCO: The next
9 speaker is James Clyne, Jr., president and
10 CEO of Leading Edge of New York.

11 On deck is Kevin Finnegan. And if
12 Mr. Finnegan could move down -- is that
13 Mr. Finnegan? All right. That's a great
14 policy. Move down when you're on deck.

15 Thank you. You're on.

16 MR. CLYNE: Thank you. We have
17 extensive testimony, which I will save
18 everybody from reading and just touch on the
19 highlights.

20 The first is a concern about the
21 global cap and the fact that not all the
22 dollars are necessary in the global cap in
23 order to catch all of the dollars that are
24 in the system. There is some opportunity

1 there, as other speakers have pointed out,
2 that the ability to have shared savings is
3 something that would really benefit the
4 long-term-care system.

5 We're very supportive of the capital
6 program but have a couple of suggestions.
7 One, it should be able to fund IT in
8 long-term care. IT is greatly underfunded;
9 we're probably five to 10 years behind the
10 acute care system.

11 We also believe, in order to reshape
12 the long-term-care system, the capital
13 should be able to be used for assisted
14 living, which is the next step down from
15 nursing home care.

16 The next area I wanted to touch on is
17 a new mandate by the state, which is the
18 uniform assessment. It's a decent tool,
19 it's creating a uniform assessment for all
20 the levels of long-term care, but it takes
21 three or four times as long to do. There's
22 also tremendous redundancies in the review,
23 where seniors are going to have to be
24 reviewed and reviewed and reviewed, unless

1 we can work out some of the issues with who
2 has the primary responsibility for doing the
3 review.

4 Our recommendation is that managed
5 long-term-care plans and the providers
6 should both be reimbursed for this extra
7 expense.

8 Finally, I want to talk on a couple
9 of the wage issues, both the wage parity,
10 which we also believe is underfunded, that
11 the exact dollar amount -- we haven't come
12 up with a number yet, but it appears to us
13 that the dollars put in for wage parity, and
14 we're glad that some was put in, don't
15 actually meet the true needs of the managed
16 long-term-care plans, and then it's not
17 going to filter down to the providers who
18 have this mandate to provide the wages.

19 Which makes us skeptical of the
20 standard wage mandate. We were supportive
21 of wage parity because it was always said
22 that it was going to be fully funded, and
23 now here we sit concerned that there could
24 be hundreds of millions of dollars that are

1 not included that are needed to support this
2 wage. So we are equally skeptical of
3 creating a new mandate for a standard wage,
4 particularly since we have no idea what the
5 wage is going to be, who it will affect, and
6 how much it will drive up wages.

7 We are sympathetic to the concern
8 that there not be a race to the bottom, but
9 unless there's funding for the standard
10 wage, we have some real questions about it.

11 The last two things I want to touch
12 on are the case-mix cap. The case-mix cap
13 is particularly perverse if you think about
14 it this way. The Executive's position is
15 they want to get people out of hospitals and
16 move them to nursing homes because we can do
17 rehab cheaper. At the same time, we are
18 trying to push out lower-end elderly people
19 to get services at home if they don't need
20 skilled nursing services.

21 So if we are successful in those two
22 policy goals, then we will be punished by
23 capping case mix at 2 percent. The case mix
24 will naturally go up if we are taking

1 higher-cost people from the hospitals and
2 discharging lower-cost people to the
3 community. So we will have successfully
4 completed the department's proposal, but we
5 will be penalized for it. That doesn't seem
6 to make a lot of sense to us.

7 The last piece I just wanted to touch
8 on -- it's not actually before this
9 committee, but it's something that's come up
10 in healthcare a lot now, and the department
11 has done a fantastic job of pushing the idea
12 that housing is healthcare, that there is a
13 huge connection between seniors that get
14 unnecessarily stuck in an institutional
15 setting because they lack the housing.

16 The Governor has put in a number of
17 housing proposals on the housing side, and
18 the only thing we're asking is that some of
19 that money be directed at seniors so that we
20 can keep them out of nursing homes and
21 assisted living and keep them in the
22 community.

23 And with that, I'd be happy to take a
24 question.

1 CHAIRMAN DeFRANCISCO: Thank you very
2 much, and thanks for the brevity. We will
3 definitely read this carefully. And you get
4 points for brevity.

5 MR. CLYNE: Thank you.

6 CHAIRMAN FARRELL: Thank you.

7 CHAIRMAN DeFRANCISCO: No question
8 about it.

9 (Laughter.)

10 CHAIRMAN DeFRANCISCO: Kevin
11 Finnegan, political director, SEIU 1199.

12 And Paul Macielak is on deck.

13 MR. FINNEGAN: Good afternoon, and
14 thank you for having me here today. I
15 appreciate the opportunity.

16 I've submitted some written
17 testimony, which I will not read, but I'll
18 just go right into the meat of things and
19 touch on the areas that others have touched
20 on already today.

21 One of the hallmarks of the Medicaid
22 Redesign Team reforms has been the effort to
23 provide care management for all by enrolling
24 previously excluded populations into managed

1 care plans. Our union has worked closely
2 with the Health Department and the
3 healthcare industry over the past three
4 years to help implement those provisions for
5 those receiving home health aide services
6 and personal care.

7 While the transformation hasn't been
8 perfectly smooth, it's avoided significant
9 disruptions in care and services. This has
10 been because of the protections put in place
11 by the Legislature and the Health
12 Department, in particular the wage parity
13 law, which will be fully implemented this
14 March 1st. It's ensured that workers could
15 continue to serve their clients in different
16 home care programs with different wage and
17 benefit structures were integrated into
18 managed care.

19 And the law is helping achieve other
20 goals of reform by reducing administrative
21 costs, increasing the quality of services
22 through retention of experienced home care
23 aides. This year, those in need of
24 residential nursing home services will be

1 required to join managed care plans.

2 In his budget proposal, the Governor
3 has proposed quality standard language to
4 ensure that resources are available to
5 retain a qualified staff to care for nursing
6 home residents during this transition. We
7 are here to testify in strong support of
8 this provision. Without it, nursing home
9 rates could see a race to the bottom on cost
10 and quality in the competition for contracts
11 with managed-care companies. With quality
12 standards in place, nursing homes can still
13 compete on efficiency and on quality of
14 care, but managed-care companies will not be
15 permitted to drive rates below what is
16 currently spent on staffing.

17 To be clear, this would not raise
18 wages for an underpaid sector of the
19 workforce. It is designed to ensure that
20 wages cannot be driven down from current
21 levels, raising staff turnover and reducing
22 the quality of care. We do not believe
23 there's any budget implications to this
24 proposal.

1 And finally, I just want to speak
2 briefly in support of the Governor's request
3 for capital funding, given that the feds
4 have indicated that there won't be any
5 capital funding in the waiver, if the waiver
6 ever happens.

7 Thank you. And thanks for your time.
8 And if you have any questions, I'm here.

9 CHAIRMAN DeFRANCISCO: Senator
10 Savino.

11 SENATOR SAVINO: Thank you, Kevin.
12 Good to see you.

13 I think that final point you made
14 about the nursing home wage, there seems to
15 be a lot of confusion there, some thinking
16 on the part of certainly the nursing homes
17 and others that this is going to be a
18 tremendous burden on the nursing homes.

19 But I heard you say that we're not
20 really establishing a higher wage, I think
21 we're starting at a particular level that's
22 already currently part of the industry; is
23 that --

24 MR. FINNEGAN: The concept is to set

1 the current contract wages as a floor --

2 SENATOR SAVINO: Thank you.

3 MR. FINNEGAN: -- that unlike the
4 home care, which set the living wage as a
5 goal for a whole sector, there was a lot of
6 personal care workers who were getting a
7 living wage downstate, but home health aides
8 were not. And under the home care
9 legislation, it brought up the wages of
10 those who were providing the home health
11 aide services to the living wage.

12 This proposal essentially doesn't
13 raise any wages at all. It doesn't affect
14 collective bargaining at all, except that it
15 sets what the current prevailing wage
16 essentially is in an area as a floor so that
17 nursing home owners don't underbid
18 themselves and their costs in order to get
19 contracts with managed-care companies and
20 then come back to the union and ask for wage
21 cuts.

22 SENATOR SAVINO: And it takes into
23 consideration the area wage --

24 MR. FINNEGAN: Yes. There's I think

1 17 different regions that the Health
2 Department has set up, and they would set
3 the wage for each one of those regions,
4 because wages vary quite a bit regionally.

5 SENATOR SAVINO: So I guess the
6 tremendous fear for an upstate nursing home
7 that somehow they'll be forced to pay
8 New York City wages is really unfounded?

9 MR. FINNEGAN: No, it's really
10 designed to not cost nursing homes anything.
11 There's going to be some outliers where
12 that's not the case, there's going to be a
13 lot of homes that are paying more than what
14 the floor will be, but it's not -- we're not
15 coming to the Legislature to avoid our
16 obligations under collective bargaining and
17 then to bargain our own wages.

18 It really is going to be -- it's
19 designed and we'll work as closely with the
20 industry as we can, and the Health
21 Department, to make sure that, you know, it
22 doesn't cost anybody anything.

23 SENATOR SAVINO: Thank you for that
24 explanation.

1 CHAIRMAN DeFRANCISCO: Senator Smith.

2 SENATOR SMITH: Thank you for asking,
3 Mr. Chairman.

4 Good afternoon, Kevin, good to see
5 you.

6 MR. FINNEGAN: Good afternoon.

7 SENATOR SMITH: You know the
8 challenge that we have in Southeast Queens
9 better than most. In terms of hospitals, I
10 mean, they're closing, obviously -- I was
11 talking to Commissioner Shah this morning;
12 you're in a fight, just like we are. Do you
13 have any thoughts on what else we can do? I
14 mean, beyond supporting the Governor's
15 capital project. But, you know, in
16 Southeast Queens we've lost three or four
17 hospitals.

18 MR. FINNEGAN: I do think supporting
19 the Governor's capital budget proposal is
20 very important. And I agree with the
21 Governor that federal waiver money will help
22 the situation greatly.

23 We're going to have to make some
24 adjustments. I'm not sure -- Southeast

1 Queens actually doesn't have enough hospital
2 beds --

3 SENATOR SMITH: Right.

4 MR. FINNEGAN: Where we're seeing the
5 real turmoil is in management problems, I
6 think, more than anything else, which are
7 going to be worked out.

8 Brooklyn, on the other hand, while
9 management problems probably started the
10 issues with a couple of hospitals, we have a
11 much more severe situation that I think the
12 federal waiver money will help those
13 hospitals adjust to the changing market
14 going forward.

15 SENATOR SMITH: Okay. Thank you.

16 Thank you, M. Chairman.

17 SENATOR SAVINO: Thank you, Kevin.

18 MR. FINNEGAN: Thank you.

19 CHAIRMAN DeFRANCISCO: Thank you very
20 much.

21 Paul Macielak, president and CEO of
22 New York Health Plan Association.

23 On deck, Joanne Cunningham.

24 MR. MACIELAK: Senators, Assemblymen,

1 I'm Paul Macielak, president of HPA. Thank
2 you very much for the opportunity to
3 testify. The hour is late, so in the
4 interest of brevity I will keep it short.

5 HPA is generally supportive of the
6 Executive Budget proposal for health and
7 Medicaid as it applies to health plans. And
8 why not? There's no new taxes in the budget
9 proposal, unlike some prior years. Now,
10 that's not to say we're not paying a lot in
11 taxes today. The HCRA assessments, you
12 know, are collecting over \$5 billion, and
13 there are some new ACA/Obamacare taxes that
14 are being imposed, including on the Medicaid
15 program. But we'd like to just have you
16 keep it that way, that there are no new
17 taxes.

18 To that end, we're also pleased that
19 the Executive proposal does have exchange
20 sustainability addressed out of existing
21 HCRA tax revenues. And we view that as
22 positive, as compared to what's occurred in
23 other states, where additional fees and
24 assessments have been imposed on health

1 plans, which have added to cost of premium.

2 The RHIO funding -- local funding for
3 IT collaboratives -- whether it's in
4 Syracuse, Buffalo, the Capital Region, has
5 some state financing which we think the
6 plans are supportive of. And like some
7 prior speakers, we also note that the budget
8 does not include the 2 percent
9 across-the-board cut. To all of that, we
10 are very happy and supportive of.

11 Now, we have a few concerns I'd like
12 to bring to your attention. The first is,
13 on the global cap, Senator Hannon, as you
14 brought up, the need to really look at the
15 cap in terms of what is under the cap and
16 what's not. Our concern with things like
17 the living wage -- and home care is an
18 example that, we are told, is under the
19 global cap. At the dollar amount, it
20 certainly raises concerns as to whether
21 we're going to pierce the cap as a result.

22 And while we heard testimony about
23 the nursing home payment rate not having a
24 fiscal -- I think there is concern certainly

1 from the provider and the plan side that
2 there is a fiscal attributable to it, and
3 we're concerned about whether that too is
4 intended to be included under the global
5 cap.

6 The global cap this year does look to
7 create a dividend. Which works if, you
8 know, the money is generated and can be
9 passed back out to those that contributed to
10 its savings. Our concern is that the
11 proposal starts with the basis of saying
12 that up to 50 percent of it can be
13 segregated, put aside for the safety-net
14 providers. And we think that may, in fact,
15 reward some inefficient players who have not
16 contributed to those savings.

17 We also have a concern about the
18 living wage for home care, which I know
19 Christy Johnston raised in her testimony, as
20 well as two other speakers. From our
21 analysis of it, the government is looking to
22 fund about half or a little bit more than
23 half of the cost of that proposal.

24 And that's sort of a government

1 promise to those healthcare workers from a
2 year or two ago, which was promised to be
3 funded at 100 percent; we're now told that
4 the number is like \$300 million,
5 \$350 million. But from the calculations
6 provided us, that only pays for about half
7 of the living wage. The other half, we're
8 told, we're supposed to generate between the
9 plans and the home care providers through
10 efficiencies.

11 Home care providers are supposed to
12 take down their admin costs, we're supposed
13 to contract that with them for lower admin
14 costs, and generate that for additional
15 savings. Now, that may work, but I don't
16 think anybody who's at the negotiating table
17 feels that's a given. And from our
18 perspective, together with the providers, it
19 looks like an unfunded mandate.

20 The final point I want to raise is on
21 the out-of-network proposal that is not in
22 the Medicaid and health budget, it's in the
23 transportation budget. But since it really
24 relates to a lot of what we're talking

1 about, I'll talk about it now. It's a
2 laudable goal. It would increase
3 transparency by providers and plans for
4 consumers, it would provide some consumer
5 protection in terms of some of the surprise
6 bills that a lot of people run up against
7 and that drive a lot of people into a
8 medical bankruptcy. And it also sets up,
9 from our perspective, a streamlined
10 arbitration to try and get some of this
11 stuff straightened out.

12 We do have a couple of concerns. We
13 would ask you to consider a couple of tweaks
14 to the proposal. You know, in some cases we
15 think it goes, you know, not far enough, in
16 other cases a little bit too far.

17 So I'll give you an example. Doctors
18 are called upon to disclose their price, if
19 requested. Now, I don't know about you, but
20 when you're sitting there with one of those
21 hospital gowns on without the back, I don't
22 think that that's the time when you're going
23 to ask your doctor about the price of
24 procedures he's recommending. So while we

1 know that veterinarians provide pricing, we
2 know plastic surgeons provide pricing, we
3 think doctors, likewise, should have an
4 affirmative duty to provide pricing to not
5 only their patients but to prospective
6 patients as well, who are going to decide
7 whether they're going to go to that doctor
8 before they're sitting in the exam room with
9 that gown on.

10 So we do agree consumers need both.
11 They need to know how much a plan is going
12 to pay for the procedure, but they also need
13 to know how much the doctor is going to
14 charge.

15 Second, the out-of-network provisions
16 to create a standardized product. We
17 understand what the intent is behind it. It
18 sets a pay level that I know differs from
19 Senator Hannon's -- it's a little lower,
20 certainly, in the Executive proposal than
21 yours. But I think our concern is we're
22 worried about product price suppression.

23 Now, we're subject to prior approval
24 of our rates. On this last go-round through

1 the exchange pricing we know plans went in,
2 asked for a 20 percent rate hike, the
3 department said, Let's split the difference,
4 we'll give you 10 percent. Well, you can
5 operate like that for a year or two, but you
6 can't sustain that kind of pricing going
7 forward in terms of the products.

8 The individual market -- that was a
9 disaster we're all aware of -- was in part
10 due to the fact that there was price
11 suppression of that product. The
12 utilization and the cost incurred exceeded
13 what the rates were, and so thereby plans
14 were losing money on it, the prices were
15 still higher than people could pay, and it
16 led to a death spiral for that particular
17 product.

18 The final thing we want to bring to
19 your attention in terms of this
20 out-of-network proposal, there's a little
21 clause that was inserted by the Executive to
22 give the DFS superintendent the power to add
23 other out-of-network products and methods at
24 his discretion. Now, if this current

1 proposal becomes law, I assume it's going to
2 come after we negotiate with the doctors and
3 the providers and the consumers to try and
4 come to some agreement, you the Legislature
5 will have your negotiation with the
6 Executive, and that would become the adopted
7 proposal.

8 I don't think you would want to have
9 that proposal undercut by a superintendent
10 who then could unilaterally, and in his
11 discretion, create other products that
12 hadn't been contemplated or negotiated,
13 certainly without your input and control.
14 So we'd ask you to, you know, try and put in
15 a check-and-balance on that discretion.

16 I guess, in conclusion, I would say
17 that; you know, we're supportive of the
18 Executive Budget with a few tweaks. It
19 doesn't contain new taxes, and we'd like you
20 to keep it that way. And finally, if there
21 are any government mandates and commitments,
22 like the living wage, that it be fully
23 funded.

24 Thank you.

1 CHAIRMAN DeFRANCISCO: Thank you.

2 And I don't quite get it either.

3 I've stated this before, I don't understand
4 how people who believe that collective
5 bargaining is sacrosanct in this state could
6 look for the government to start paying for
7 increases, whether it's a living wage or
8 whatever it may be. And it just puts
9 pressure in other areas that I think is
10 pressure that especially some of the
11 healthcare organizations here don't need.

12 So I understand what you're saying
13 and what the other speakers are saying.

14 Thank you very much.

15 MR. MACIELAK: Thank you.

16 CHAIRMAN DeFRANCISCO: While Joanne
17 Cunningham is coming down, I want you to
18 know that's it's official, that Syracuse is
19 number one in both the AP and the USA polls,
20 garnering every single first-place vote.
21 Secondly, however, they play Notre Dame at
22 7:00 p.m., and that all could change in a
23 matter of hours.

24 (Laughter.)

1 CHAIRMAN DeFRANCISCO: And I'd like
2 to watch it.

3 SENATOR HANNON: I presume that's
4 basketball.

5 CHAIRMAN DeFRANCISCO: That's
6 basketball, yes.

7 Joanne Cunningham.

8 And Liz Dears-Kent is next.

9 MS. CUNNINGHAM: Thank you very much
10 for the opportunity to testify, and I will
11 be brief.

12 And I applaud your enthusiasm for
13 Syracuse and share your desire to watch the
14 game later on.

15 CHAIRMAN DeFRANCISCO: Thank you.

16 (Laughter.)

17 MS. CUNNINGHAM: Just a couple of
18 seconds to give you a sense of kind of the
19 big picture, what's been happening with
20 respect to the home care system in New York
21 State.

22 As you know, the Home Care
23 Association of New York State, we represent
24 certified agencies from one end of the state

1 to the other, licensed home care agencies,
2 managed long-term-care plans, hospice, as
3 well as the long-term home healthcare
4 programs.

5 Our members at this stage -- and this
6 is all identified in a report that we
7 provided to you as part of our testimony,
8 which is called New York State of Home Care.
9 But essentially, what has been happening in
10 the home care community over the past few
11 years has been a lot of fiscal challenge and
12 a lot of challenge due to the massive
13 transformation of the home care system in
14 New York State, with most of the home care
15 population moving into managed long-term
16 care and the short-term home care patients
17 having to adapt to the effects of a
18 different payment system.

19 So we've had a lot of change and
20 challenge over the past few years. And home
21 care providers are really fiscally
22 challenged right now, very fiscally
23 stressed. We're seeing operating margins
24 that are getting worse. Most home care

1 providers are struggling to meet mandates to
2 stay fiscally afloat, and for that reason
3 we're seeing providers that are very, very
4 fragile and fiscally struggling.

5 We also, despite this, I think, have
6 some great testimony and success stories of
7 what's been happening in the home care
8 community, with lots of innovation, lots of
9 creative initiatives where home care
10 providers are working with health plans,
11 working with independent physician
12 practices, working with their hospitals.

13 I mean, they have really risen to the
14 challenge of a more integrated system that
15 focuses on care management. And you would
16 be very pleased to see some of the dynamic
17 home care/hospital partnerships that are
18 evolving in lots of parts of the state. And
19 that's the good news.

20 Home care providers are really
21 struggling with unfunded mandates. I heard
22 a lot of talk about the living wage mandate.
23 And three years later, here we sit, where
24 providers are on the brink of collapse under

1 that mandate. And the Executive has
2 included some funding to meet the challenge
3 of that mandate, we support that, but as the
4 prior testimony reveals, it's not enough.
5 It's essentially providing half a loaf and
6 saying, You need to become more efficient
7 providers in order to meet the mandate.

8 We also -- and it's very appropriate
9 that it's almost Groundhog Day, because I
10 think last year I talked to you about the
11 need for significant regulatory
12 streamlining. And this, to this day, is
13 still the case, and the need is still
14 urgent. And what we have is a mismatch, we
15 have a regulatory system that is anchored to
16 a fee-for-service Medicaid home care program
17 that does not exist.

18 Instead, we have a managed-care home
19 care program now, with MLTCs as the
20 coordinator of the home care system, and we
21 have a regulatory structure that is anchored
22 in the past. So home care providers are
23 still dragging that ball and chain of
24 regulation along with them in their new

1 arrangements with health plans.

2 Last year the Legislature responded
3 to that by creating a regulatory workgroup.
4 And I would say at this point in time -- and
5 the regulatory workgroup, their report to
6 the Legislature is due March 1st, but we
7 have not seen enough urgency and really
8 proactive attention focused on it through
9 the efforts of the workgroup.

10 So that's really the landscape of
11 what's been happening in the home care
12 community. I would say our priority areas
13 at the association, and these are also
14 articulated in the materials, fall into the
15 bucket of, again, regulatory streamlining.
16 The Legislature can play a very proactive
17 role in helping to transition this system.

18 Complicating what has been the
19 regulatory mismatch has been also talked
20 about in earlier testimony, with the release
21 of this new DAL last week by the Health
22 Department that really adds further
23 difficulty for the provider community
24 because it's not clear as to some of the

1 aftereffects, and really how to meet the new
2 costs that the DAL will impose on the
3 system.

4 So I would ask the Legislature to
5 engage with us and work collaboratively to
6 solve some of that regulatory mismatch. And
7 there's lot of things we can do together.

8 Related to funding, we are also very,
9 very happy, as prior speakers mentioned, in
10 the fact that the 2 percent cut was
11 eliminated. That will go far in assisting
12 providers like the home health community,
13 who are struggling with fiscal instability,
14 and we applaud that.

15 We also are concerned by the fact
16 that there was a repeal of the Article 7
17 language of the workforce recruitment and
18 retention funding for home care. That
19 funding should be moved into a new system
20 and really help in the infrastructure that
21 home care and managed long-term care are
22 working to achieve to deliver high-quality
23 patient care.

24 We also think it's curious that while

1 the home care workforce recruitment and
2 retention funding was repealed, the personal
3 care funding was not repealed and the
4 personal care programs were moved entirely
5 into managed care. So where are those
6 dollars? Those dollars could be used to
7 bolster a struggling system, and we would
8 ask the Legislature's help in doing that.

9 Just a couple more points. One is I
10 also would concur with my colleague Christy
11 Johnston, from HCP, who talked about the
12 need for protections for providers for
13 prompt pay, for mechanisms to make sure that
14 as we transition to this new system that we
15 have provider protections in there related
16 to timely payments. This is the new system
17 for the home care community we need to make
18 sure that we are helping to effectively
19 transition.

20 I also would call your attention to
21 initiatives that could be funded and more
22 clearly articulated in the budget. There is
23 language for creative innovative new models
24 through the DSRIP funding. We would like

1 home care to be more clearly identified as a
2 central focus area for funding.

3 There are lots of interesting
4 innovations that we are working on. The
5 Home Care Association has been working with
6 the Iroquois Health Care Alliance looking at
7 trying to create innovative hospital-home
8 care, payment models, service delivery
9 models that would create interesting types
10 of hospital readmission avoidance programs
11 and better care transition programs to make
12 sure patients are able to stay at home.

13 Senator Hannon introduced legislation
14 last year that we obviously strongly
15 support. We would look for a mechanism in
16 the budget process to make sure we get that
17 type of legislation and support enacted.

18 And then, finally, one of the areas
19 that the Legislature has been very active in
20 is identifying home care workers as
21 essential personnel in times of emergency
22 situations -- Hurricane Sandy, upstate
23 New York ice storms -- where there are
24 restricted areas that disallow home care

1 from entering in. This is a workforce that
2 travels by car, by bus, by subway to see
3 their patients in times of emergencies.

4 If a home care worker can't get to
5 the home of a patient, the apartment of a
6 patient in times of an emergency, that
7 patient may be placed in an urgent situation
8 and quickly need an emergency room bed, or a
9 different kind of situation. We need to
10 make sure that we are identifying home care
11 workers as essential personnel in those
12 types of situations. The Senate actually
13 unanimously passed legislation last year
14 that would identify home care workers as
15 essential personnel, and we would look for
16 your support in the budget for that.

17 That's all I have. Go Syracuse! Any
18 questions, I'd be happy to take.

19 CHAIRMAN DeFRANCISCO: You only saved
20 25 seconds.

21 (Laughter.)

22 MS. CUNNINGHAM: I tried.

23 (Laughter.)

24 CHAIRMAN DeFRANCISCO: Any questions?

1 Okay. Thank you very, very much.

2 SENATOR HANNON: Thank you very much.

3 CHAIRMAN DeFRANCISCO: Liz Dears,
4 Medical Society, to be followed by Bryan
5 Ludwig of the Chiropractor's Council. And
6 quite frankly, I'll need an adjustment
7 before the evening is over.

8 (Laughter.)

9 SENATOR HANNON: Not if you win.

10 (Laughter.)

11 MS. DEARS: Good afternoon. On
12 behalf of MSSNY President Sam Unterricht, an
13 ophthalmologist from Brooklyn, I would like
14 to thank you for offering us this
15 opportunity to present to you today.

16 I'm only going to talk about three
17 issues. You have our testimony, which
18 touches on many more.

19 Today's budget is being considered at
20 a time when a number of market forces are
21 threatening the very viability of physician
22 practices. A recent MSSNY survey shows that
23 65 percent of physicians have indicated that
24 their compensation has decreased

1 significantly over the past five years; a
2 third of those said that it was very
3 significant. And this is all happening at a
4 time when our overhead costs, including our
5 medical liability premium costs, continue to
6 increase.

7 This leaves physicians with very
8 little choice but to close their practices,
9 lay off their employees and become employed
10 by hospitals. Until now, physicians have
11 been number-two amongst all industries in
12 the creation of business establishments in
13 New York State and have employed 330,000
14 individuals.

15 While we're grateful that the
16 Governor's proposed budget does include,
17 without programmatic change, the Excess
18 Medical Liability Program funded at the
19 historical appropriation, we think this
20 program is essential to retain physicians in
21 New York State, and we need it until such
22 time as we actually are able to get medical
23 liability reform which reduces our premium
24 costs.

1 We are also grateful that the budget
2 includes language to address the
3 out-of-network issue. We must resolve this
4 issue this year. We need to assure that
5 patients have access to physicians of their
6 choice and that their out-of-network
7 benefit, number one, exists and, number two,
8 will meaningfully pay for the cost of
9 services they receive.

10 With regard to regulatory reform,
11 which is the third issue I'm going to
12 discuss, I'm actually surprised by others
13 who testified earlier who believe that
14 regulatory reform in the budget is
15 insufficient. We understand and appreciate
16 the public good that are offered by our
17 hospitals to their communities. We think
18 that, rather than leveling up the amount of
19 regulation on healthcare providers, we
20 should actually level down.

21 We participated in hearings held by
22 the Senate this past fall on regulatory
23 reform and consistently expressed our
24 opposition to applying CON or other

1 regulatory burdens on physician practices,
2 particularly office-based surgery in urgent
3 care practices. Understanding that the goal
4 of the state is to bend the cost continuum,
5 we're concerned by proposals in the budget
6 that would actually impose additional
7 burdens on physicians in private practice.

8 In particular, I'm focused on the
9 urgent care and OBS provisions. Our
10 non-Article 28 urgent care is delivered
11 through physician practices which use a
12 business model which addressed a burgeoning
13 patient need to receive care outside of the
14 emergency room when their physician's
15 practice is not typically open.

16 Urgent care physician practices are,
17 for the most part, small businesses which
18 serve a community's need for healthcare at
19 an economically affordable rate. The
20 provisions in the budget which would require
21 accreditation of these practices are
22 extremely -- will have a significant and
23 financial impact on those practices. I've
24 been on the Joint Commission website; I know.

1 that for a single urgent care practice that
2 sees roughly 10,000 visits a year that that
3 accreditation fee is \$10,000 just for one
4 urgent care practice. For a practice that
5 has 120 visits, it's as much as \$28,000. On
6 top of which, if they have more than one
7 practice in a community, there are
8 additional charges imposed thereon.

9 So we're very, very concerned about
10 that, as we are concerned about other
11 provisions in the budget which would require
12 additional reporting by physician
13 office-based surgical practices through
14 their accrediting agencies. We look forward
15 to discussing these issues with you as the
16 budget discussions ensue.

17 SENATOR HANNON: Great.

18 CHAIRMAN DeFRANCISCO: Thank you.
19 Appreciate it very much.

20 MS. DEARS: And I also support
21 Syracuse.

22 CHAIRMAN DeFRANCISCO: Well, good.

23 MS. DEARS: Thank you.

24 CHAIRMAN DeFRANCISCO: The next

1 speaker is Bryan Ludwig, New York
2 Chiropractic Council, followed by Susan
3 Mitnick, New York State Nurses Association.

4 DR. LUDWIG: Good afternoon.

5 I'm not only a volunteer, as district
6 president for the New York Chiropractic
7 Council, I'm also a practicing doctor of
8 chiropractic in Schoharie County. And I
9 understand last year you asked for an
10 adjustment, and this year you asked for an
11 adjustment, and I am quite good.

12 CHAIRMAN DeFRANCISCO: Okay. All
13 right.

14 (Laughter.)

15 CHAIRMAN DeFRANCISCO: I may take you
16 up on it this year.

17 DR. LUDWIG: The New York
18 Chiropractic Council's mission is to direct
19 people to the realization that healing comes
20 from within each of us, and ultimately
21 promoting health and wellness is going to be
22 superior to treating disease. And our
23 purpose is to promote this basic philosophy,
24 science and art, as well as to protect

1 chiropractors in New York State.

2 I'm glad that we've had a couple of
3 our members on the health exchanges,
4 Dr. Robert Browne and Dr. John LaMonica.

5 Last year I sat here and I had the
6 privilege of testifying before you, and I
7 listened to the testimonies of many other
8 caring, effective organizations, and there
9 was a lot of concerns. And I kept thinking,
10 how could we solve as well as work within a
11 budget? I mean, across the board people
12 will say, okay, we need more funding,
13 pharmacists are saying, jeez, I'm having
14 trouble selling drugs, it's set at a certain
15 price, staying in business, need more beds,
16 hospitals need to be able to fix
17 infrastructure. How would it be better if
18 there were less sick people and we spent
19 less on it, it would be more --

20 CHAIRMAN DeFRANCISCO: Preventative
21 care.

22 DR. LUDWIG: Absolutely. And by
23 "prevention," a lot of -- that's a buzz
24 word. We say "prevention," so we might

1 think, oh, let's do this blood test for
2 prostate cancer, you know. And I've had a
3 lot of discussions with others in my
4 profession, that's not prevention. The
5 disease is already there, so you haven't
6 prevented it. You found it early, but you
7 didn't prevent it.

8 So I submitted to you, Senator, a
9 very large packet of many, many studies,
10 140 pages. We didn't kill all the trees to
11 get 40 copies of that, so one of those I
12 wanted to go over. Because it seems just
13 common sense, you know, keep people well and
14 there's less need for funding to treat the
15 consequences of poor health.

16 So this one study in Chicago,
17 Illinois, in 1999, for seven years they did
18 this. They wanted to test -- I'm going to
19 tell a little story, and then we'll give you
20 the punch line. For seven years they wanted
21 to test the effectiveness of one drug versus
22 another kind of treatment. What they did
23 over seven years -- and just looking at
24 in-hospital admissions, they decreased by

1 60 percent. I guess there were fewer sick
2 people. There were 59 percent less hospital
3 days, there were 62 percent less outpatient
4 surgeries and procedures, and this insurance
5 company spent 85 percent less on their
6 pharmaceutical costs.

7 Now, we're not talking 1, 2 percent,
8 you know, something that in a study you can
9 statistically, you know, manage or massage
10 to make it look good. These are huge
11 numbers.

12 So I went back and I looked at -- the
13 earliest year I could look at was 2012, for
14 the New York State health and Medicaid
15 budget. I got that online, and on three
16 line items -- inpatient, hospital
17 outpatient, drugs and surgery -- we spent
18 \$7 billion last year.

19 So for these three line items, if we
20 follow the lead of this insurance company --
21 Alternative Medicine, Inc., was their
22 name -- we could save the budget as much as
23 \$4.5 billion. Yeah. So I'll say it again,
24 it could save us \$4.5 billion.

1 And I didn't want to just sit here
2 and say, Hey, you know, prevention is great,
3 we should do it. Here's something that has
4 taken the lead and has done it. So I know
5 you really know -- what's the -- what did
6 they do? They just switched one drug for a
7 Treatment B? Well, Treatment B, it wasn't a
8 drug, it was chiropractic care.

9 So they had chiropractors that were
10 managing patients. And they could call and
11 say, Hello, Mr. Medical Doctor, I have this
12 case I had some advice on.

13 So the result of all of this was less
14 drugs, less surgery and less procedures.
15 Not because they didn't need it; they were
16 healthier.

17 So New York Chiropractic Council
18 would like New York State to know it's a
19 simple fact, when people become healthy,
20 they no longer need drugs, they no longer
21 need surgery. And when sick people become
22 well, our budget is balanced.

23 I saw some big eyes up there. I
24 don't know if you had any questions for me.

1 CHAIRMAN DeFRANCISCO: No, they
2 just -- big eyes thinking maybe you're done.

3 (Laughter.)

4 CHAIRMAN DeFRANCISCO: Not that what
5 you said was not important, I just caught
6 the pause.

7 DR. LUDWIG: I understand.

8 CHAIRMAN DeFRANCISCO: Okay. No, I
9 appreciate that.

10 And no one has any questions,
11 correct?

12 DR. LUDWIG: We look forward to being
13 a resource. If you have questions, I'm
14 happy to --

15 CHAIRMAN DeFRANCISCO: I appreciate
16 that, and I remember the report. But thank
17 you.

18 And the next speaker is Susan Mitnick
19 of the New York State Nurses Association,
20 followed by Mary Sienkiewicz.

21 MS. MITNICK: Good afternoon.

22 My name is Susan Mitnick. I'm here
23 today on behalf of the New York State Nurses
24 Association. As the leading union for

1 registered nurses, NYSNA takes an active
2 role in protecting the rights of nurses and
3 advocating for patients.

4 Thank you for still being here at
5 this late hour this afternoon. We have
6 submitted written testimony. I'll try to
7 condense it as much as possible, but I hope
8 that you'll take an opportunity to look at
9 it, particularly our comments regarding the
10 healthcare crisis in Brooklyn.

11 NYSNA welcomes the \$1.2 billion in
12 Capital Restructuring Financing Program.
13 We're concerned, however, that the
14 \$200 million per year is not sufficient to
15 meet the actual needs of hospitals and other
16 providers throughout the State. Inclusion
17 of other types of providers will also dilute
18 the impact of this funding strength. We
19 urge the Legislature to consider additional
20 funding sources to increase the amount
21 available in this program.

22 NYSNA also supports funding to
23 establish Regional Health Improvement
24 Collaboratives. We believe, however, that

1 as proposed, these bodies will be largely
2 consultative and not provide meaningful
3 power and authority to local communities.
4 We urge the Legislature to consider
5 modifications of the RHICs to provide a more
6 concrete and enhanced level of authority and
7 provide real decision-making power to local
8 communities.

9 NYSNA is particularly concerned by
10 the proposal to establish a pilot program to
11 allow for-profit private equity investors to
12 directly own and control hospitals in
13 New York. The proposals will allow five
14 such entities to operate in the state,
15 provided that they are not publicly traded.

16 NYSNA strongly opposes any measures
17 that would open the door to for-profit
18 control and operation of our hospitals.
19 We're particularly opposed to the private
20 equity investment model, which is based on a
21 short-term investment model that is often
22 accomplished by means of high levels of debt
23 leveraging, high transaction management and
24 consulting fees, and the stripping of real

1 estate and other assets.

2 We believe this is not a viable
3 solution to the problem of access to capital
4 and will only exacerbate the problems
5 currently faced by vital access and
6 safety-net providers. We respectfully ask
7 the Legislature to reject this proposal in
8 its entirety.

9 In a similar vein, NYSNA opposes the
10 operation of limited service clinics by
11 for-profit enterprises that are primarily
12 focused on generating revenue from retail
13 and pharmaceutical sales. We understand the
14 need for healthcare facilities that provide
15 basic minor healthcare services, but believe
16 they should be integrated into the local
17 healthcare delivery networks and should not
18 be operated on a for-profit basis.

19 Continuing with the proposals for
20 ambulatory care that are in the budget, we
21 welcome the effort to regulate urgent care
22 centers but believe that they should be
23 subject to full CON review, with particular
24 focus on the need for such services in the

1 community and the impact of their expansion
2 on existing safety-net hospitals and other
3 Article 28 providers.

4 We request the Legislature to tighten
5 the level of regulation of urgent care
6 providers and subject them to full CON
7 review.

8 NYSNA further believes that the
9 proposed expansion of regulations for
10 office-based surgery and anesthesia do not
11 go far enough to protect patients. We
12 believe there should be a level playing
13 field with Article 28 providers and that
14 uniform rules and standards regarding
15 quality and staffing apply to everyone.

16 Lastly, we oppose the relaxation or
17 elimination of Certificate of Need
18 standards. The CON process plays a critical
19 role in regulating the allocation of
20 healthcare resources and offers often the
21 only opportunity for local communities to
22 have a say in the workings of the healthcare
23 system. We therefore oppose the proposals
24 in the budget that would eliminate "public

1 need" review, loosen restrictions on adult
2 home, home care, long-term care and other
3 specialty providers, and reduce the lookback
4 period. We urge the Legislature to reject
5 these attempts to loosen the applicability
6 of CON review.

7 And the rest is in our comments.

8 CHAIRMAN DeFRANCISCO: Thank you very
9 much. I appreciate it.

10 (Discussion off the record.)

11 CHAIRMAN DeFRANCISCO: Next, Mary
12 Sienkiewicz, and Elizabeth Lasky is on deck.

13 MS. SIENKIEWICZ: Thank you very much
14 for the opportunity to testify today.

15 My name is Mary Sienkiewicz. I'm
16 director of the New York State Area Health
17 Education Center System, commonly referred
18 to as AHEC.

19 While I'm here alone today, I'm
20 representing the 26,000 students that we
21 worked with last year -- middle school, high
22 school, college students -- and health
23 professionals and communities. I'm also
24 representing the nine centers and three

1 regional offices and the statewide office
2 that work with these students from pipeline
3 to practice.

4 The New York State AHEC System is
5 focused on recruiting and training the next
6 generation of health professionals, and
7 retaining current providers to work in
8 underserved rural and urban communities. We
9 strive to make sure that the health
10 professions workforce reflects the diversity
11 of the State. I'd like to highlight three
12 stories that will illustrate our work in
13 recruitment, training and retention.

14 At the beginning of the pipeline, we
15 work with middle school and high school and
16 college students with career exploration
17 opportunities. Last year we worked with
18 12,000 students. One such student, Ariana
19 Aquino, came to the Manhattan-Staten Island
20 AHEC as a student at Washington Irving High
21 School. She participated in three MSI AHEC
22 programs, each a long-term placement in a
23 health or community agency and mentoring by
24 health professionals. Those experiences

1 deepened Ariana's desire to work in an
2 underserved area and allowed her to focus on
3 the health challenges in her
4 Washington Heights community.

5 Ariana recently graduated from City
6 College and is applying to physician
7 assistant programs. Once trained, she plans
8 to practice in Washington Heights.

9 At the middle of the pipeline, during
10 their education and once their training is
11 completed, AHECs can connect health
12 professionals to the areas that need them
13 most. And the example I'll give here is a
14 rural Ellenville, New York, example that now
15 has a brand-new physician in Dr. Kristina
16 Ursitti. As a family medicine resident, she
17 was stationed in a medically underserved
18 community and was linked with our Catskill
19 Hudson AHEC's HealthMatch program, a
20 community-based recruitment and retention
21 program. This is an interesting program
22 because it was created with state HEAL
23 funding and has since empowered a local
24 council of healthcare, business and

1 government leaders to raise funds to recruit
2 providers.

3 In this case, HealthMatch and its
4 partners provided Dr. Ursitti with down
5 payment assistance so that she could
6 purchase a home in the area, in which she
7 has pledged to practice in the area for five
8 years. HealthMatch is a great example of
9 how an AHEC spearheading a community effort
10 improved access to primary care.

11 The next step, I guess, really isn't
12 the end of the pipeline, because as anyone
13 working in healthcare knows, training never
14 ends. Last year the New York State AHEC
15 System trained almost 11,000 providers at
16 more than 400 continuing education sessions.
17 And the example I'll share here is our
18 partnership with the U.S. Department of
19 Health and Human Services on a Veterans
20 Behavioral Health Initiative.

21 Four of our AHECs trained primary
22 care providers to recognize behavioral
23 health issues confronting military members
24 and their families. And this is important

1 because approximately half of veterans
2 receive healthcare from community-based
3 providers rather than at the VA. As a
4 result of AHEC trainings, providers
5 demonstrated an increase in knowledge and
6 intent to improve practice with regard to
7 their care of service members, veterans and
8 families.

9 AHEC programs are as diverse as the
10 areas that they serve. Other examples from
11 other areas in the state are included in the
12 testimony, and also our annual report.

13 A strength of the New York State AHEC
14 system is our partnerships. Last year we
15 totaled well over 1,000 linkages that
16 connect the supply side of the health
17 workforce -- secondary schools and academic
18 institutions -- with the demand side of the
19 workforce: healthcare employers and
20 communities. We're proud of our
21 long-standing partnership with the
22 Department of Health, and that AHEC programs
23 are aligned with Doctors Across New York,
24 Medicaid Redesign, Health Workforce

1 retraining and Oral Health Workforce
2 initiatives.

3 As successful as the New York State
4 AHEC system is, I know that legislators must
5 also consider the cost of continued support.
6 Let me say that AHEC is a sound investment.
7 Every state dollar invested in the New York
8 State AHEC system leverages more than \$2 in
9 federal, community and other funding.

10 For 2013-2014, we were awarded just
11 over \$2 million in state funding. This is a
12 15 percent decrease from the \$2.5 million
13 approved by the Governor and Legislature in
14 fiscal year 2010-2011. As a result, all of
15 our AHEC offices have made staff cuts, which
16 hampered our ability to run programs at full
17 capacity.

18 I think you will all agree that the
19 need for primary care professionals has only
20 grown in the last three years, especially
21 given the needs of our most vulnerable
22 populations severely impacted by the
23 economic downturn. At the same time, we all
24 witnessed a health system transformation

1 with the advent of health insurance mandate
2 and the launch of the New York State Health
3 Marketplace, which is insuring many of our
4 neighbors for the first time.

5 This year we must respectfully
6 request a greater state investment than the
7 \$2,077,000 currently included in the
8 Governor's budget. Our budget request is
9 \$2.5 million, which restores previous cuts.
10 We are keenly aware of the budgetary
11 challenges facing our state. We are just as
12 aware of the shortages of primary care
13 providers in underserved communities, and
14 therefore must advocate for adequate funding
15 to sustain our efforts to grow our own
16 health workforce. Since healthcare is a
17 major driver in local and regional economic
18 development, our ability to recruit and help
19 train health professionals is an integral
20 part of a healthy local, regional and
21 statewide economy.

22 Thank you for this opportunity and
23 your continuing support. Attached to my
24 testimony is the most recent annual report

1 that we submitted to Commissioner Shah that
2 details our activities across all of our
3 nine centers, three regional offices and the
4 statewide office. And thank you again.

5 CHAIRMAN DeFRANCISCO: Thank you very
6 much.

7 In lieu of Elizabeth Lasky, we have
8 Tracy Russell, who is going to testify for
9 the Pharmacists Society of the State of
10 New York. And I believe Kathy Bryant is
11 going to appear jointly, she's with Chain
12 Pharmacies. And they have common concerns.

13 MS. BRYANT: Yes, we do.

14 CHAIRMAN DeFRANCISCO: And want us to
15 pay attention, correct?

16 MS. RUSSELL: That's right.

17 MS. BRYANT: Correct.

18 CHAIRMAN DeFRANCISCO: Okay.

19 MS. RUSSELL: First, I want to thank
20 you, Senators, Assemblymembers and staff,
21 for your attention today. My name is Tracy
22 Russell, and I'm the executive director of
23 the Pharmacists Society of the State of
24 New York. I'm fairly new, since August of

1 2013, so I'm going to give you as much
2 background as I have here.

3 PSSNY members represents pharmacists
4 in New York from all sectors of pharmacy and
5 from all across the state from every corner.
6 So when we speak to you, we're speaking to
7 you on behalf of all of the organizations
8 that represent pharmacists in the State of
9 New York.

10 As I'm sure you're very aware,
11 pharmacists have been ranked as one of the
12 top two most trusted professionals in
13 healthcare, consistently in one and two
14 spots, sharing that with nurses throughout
15 the years. And I know that you guys know
16 this, because you've supported pharmacy over
17 the years, and we very much appreciate all
18 of your support.

19 In 2013, the Department of Health
20 required every pharmacy enrolled as a
21 Medicaid provider to complete two extensive
22 surveys, the cost surveys, that are based on
23 its analysis of the survey results. The
24 department plans to implement a new pharmacy

1 reimbursement formula as early as April of
2 2014.

3 Today we are here to ask you to
4 please remove from that final budget the
5 Commissioner's authority to change
6 dispensing fees and to reimburse for
7 medications using the average acquisition
8 cost as the new benchmark. We make this
9 request based on the inconsistent policies
10 of the past and on the very flawed nature of
11 the methodologies used in obtaining the
12 results of the recent survey.

13 The concerns are outlined in the
14 letters that are provided to you in my
15 testimony, and these letters are from all
16 organizations of all areas of pharmacy in
17 collaboration, both on the state level and
18 on the national level. The concerns, while
19 they're in detail in those letters, I'm
20 going to briefly go over some of the more
21 blatant flaws in that survey.

22 In the methodologies that were used
23 to obtain results, the inclusion of rebates.
24 Across the board, rebates were included.

1 However, this is not real life. Rebates are
2 not guaranteed, and are never across the
3 board.

4 Medicaid fee-for-service patients are
5 not required to pay the copay of \$3 for
6 brand and a \$1 for generics. It's optional.
7 This was not a consideration in the survey
8 results. And about 50 percent of the time
9 the patients do not pay that copay, the
10 pharmacy has to take that cost on
11 themselves.

12 Only 61 percent of the pharmacies in
13 the state were included in this mandatory
14 survey. There are many pharmacies that were
15 given the approval to not complete the
16 survey because they were dealing with the
17 cleanup from Hurricane Sandy and they were
18 working with individuals in that area and it
19 would have been a burden on them to comply.

20 Many of these pharmacies are in areas
21 where there's high population and high
22 impact. If these survey results are
23 adopted, it will become a benchmark for
24 other payers. It will be devastating for

1 community pharmacies and for the patients
2 that they serve, as there will be an impact
3 on access to care.

4 To respond to Commissioner Shah's
5 comments regarding the taxpayers should pay
6 a fair price and "not be ripped off."
7 First, aside from taking offense to that,
8 that the pharmacists are ripping off
9 taxpayers, we do not disagree that the state
10 should pay a fair price and not be ripped
11 off. We agree 100 percent.

12 We also agree that a fair number
13 should be determined by a fair methodology.
14 As previously stated, the survey results are
15 flawed. The Department of Health indicated
16 that some outliers were thrown out, but not
17 all the outliers. And we have yet to be
18 able to get a response as to which outliers
19 were thrown out. The survey results, in the
20 words of the Department of Health, were
21 "smoothed" and "cleansed" to get certain --
22 and the results were obtained.

23 The Commissioner indicated the
24 average acquisition cost is used in most

1 states, that this method is used in most
2 states. We have looked at the Medicaid
3 surveys across the nation and can only find
4 six states where the average acquisition
5 cost is actually used. And in these states,
6 where there's not an average acquisition
7 cost for a drug, they use the wholesaler
8 acquisition cost, known as WAC.

9 Those six states, I want to point
10 out, are Alabama, Colorado, Idaho, Iowa,
11 Louisiana and Oregon. And I mention those
12 states because in the Department of Health
13 survey results, believe it or not, it is
14 more expensive to fill a drug in any of
15 those states than it is in New York. It is
16 more expensive to do business in Alabama
17 than it is in New York.

18 Now, the last that I checked -- and I
19 do have several relatives in some of those
20 states -- it was a lot more expensive to do
21 business in New York than it was in Alabama,
22 Louisiana, Idaho, Colorado, Oregon or Iowa.
23 Furthermore, in those states that I
24 mentioned, pharmacy reimbursement is fair

1 and acceptable by the providers and the
2 departments, and they continue to assure
3 access to care.

4 The survey results of the New York
5 AAC are not average, as implied. In an
6 average outcome, there are winners and
7 losers, by nature of being average. The
8 outcome of these results, everyone's a
9 loser, because the results are less than
10 average.

11 The Commissioner indicated that
12 medications are constantly increasing in
13 expense. No one knows that better than the
14 pharmacists. Someone has to buy those
15 drugs, keep them on the shelf and have them
16 available for when the patients come and
17 need them. In many situations, if the
18 results were implemented as the Department
19 of Health would like to see -- and we could
20 provide you with examples -- the pharmacists
21 will lose money. They will not be
22 reimbursed even the cost of the drug. How
23 long can you stay in business when you do
24 something like that?

1 And of course the pharmacies continue
2 to provide services that are not compensated
3 for, so it's not just a commodity, it's a
4 service as well. If New York's AAC proposal
5 is allowed to take effect, it will be a
6 tremendous harm to pharmacy businesses
7 across the state.

8 Commissioner Shah also made comments
9 this morning surrounding HIV patients and
10 their care, and the goal is to get patients
11 on therapy and keep them on therapy.

12 Pharmacists do this every day with patients
13 across various disease states, not just HIV
14 patients. Through medication therapy
15 management, which is mandatory in Medicare
16 Part D and has proven positive outcomes,
17 pharmacists do this with all disease
18 states -- diabetes, hypertension -- and
19 they're not reimbursed for their service.

20 Pharmacists have the training and
21 ability to provide more preventative care,
22 and that my colleague will elaborate on.
23 These services are more cost-effective and
24 will result in cost savings through avoiding

1 drug interactions, avoiding unnecessary
2 hospitalization and improving adherence and
3 positive outcomes. It's our suggestion that
4 the Department of Health spend more time on
5 how to capitalize on these issues and less
6 time on how to cut already dwindling
7 reimbursement rates and on unnecessary
8 surveys.

9 I say unnecessary because the
10 department has made it clear that they plan
11 to move the Medicare fee-for-service
12 patients to Medicaid managed care. So why
13 spend taxpayer dollars on surveys that are
14 not -- the results are not going to be
15 useful over a very short period time?

16 I'd like to thank you for your time
17 and consideration. And I'll now turn to my
18 colleague, Kathy Bryant, for further
19 explanation.

20 MS. BRYANT: Good afternoon. My name
21 is Kathy Bryant, and I'm the vice president
22 of pharmacy for Price Chopper Supermarkets.
23 I'm a licensed pharmacist, and I'm an
24 officer of the Chain Pharmacy Association of

1 New York.

2 I'd like to take a moment to discuss
3 the realities of where the profession of
4 pharmacy is going and what we are being
5 asked to do in our communities.

6 I'd like also to comment on the
7 surveys discussed, and the time involved to
8 complete them. The surveys are very
9 time-consuming and labor-intensive. I
10 personally have a staff of 15 employees in
11 my office, and I'm asked to operate 81
12 pharmacies in our communities. I dedicate
13 one full-time employee for a full week to
14 completing the survey. Most patients are
15 already moved into managed care, and these
16 resources are spent on, in my case, less
17 than 2 percent of my patients that are
18 currently in the fee-for-service program.

19 As you know, pharmacy practice is
20 moving towards patient-centered services and
21 collaborating with healthcare, health plans
22 and hospitals. We're involved in
23 immunizations and MTM health and wellness
24 programs, services that can truly improve

1 outcomes and realize health saving costs.
2 Many plans and providers are seeking us out
3 to help them take care of their patients,
4 they like the idea of working with
5 pharmacists who are community-based and who
6 are actually the face of their communities.

7 I'd like to give you a few examples
8 of what we're currently working on with my
9 pharmacy team at Price Chopper, just to
10 bring it home a little bit. We're working
11 with CDPHP, a local health plan, to provide
12 medication therapy management sessions,
13 because they need us to help them with
14 better outcomes. They're overwhelmed with
15 their patient base, and they just can't get
16 to all of the patients that they need to
17 see. They too are charged with bettering
18 outcomes and decreasing costs.

19 Just a week ago, we opened two urgent
20 care clinics in two of our Capital Region
21 pharmacies, our supermarkets, with the
22 collaboration of Ellis Hospital. The
23 QuickCare clinics opened to provide more
24 access to our patients in the communities.

1 We're trying to keep patients out of the
2 emergency room and making that doctor visit
3 part of their normal day, so the supermarket
4 fits in very nicely into that theme.

5 We're working with Albany Med on an
6 outpatient-based hypertension program aimed
7 at prevention in our communities, with a
8 focus on overall health and wellness.
9 Adding the supermarket pharmacist is very
10 attractive to them, because they see the
11 value in health and wellness and nutrition,
12 including dietitians, et cetera. So as you
13 can see, we work into a lot of nice plans
14 for collaboration with other healthcare
15 providers.

16 We're working on a readmission
17 program with a local hospital and health
18 plan, the goal being keeping our patients
19 out of our hospitals. Once they're
20 discharged they work with pharmacists, talk
21 about their medications, with a goal of
22 making them and keeping them compliant so
23 that they stay healthy. As you can see,
24 together we're working to provide better

1 outcomes and reduce healthcare costs.

2 We are asking for your support for a
3 reimbursement rate that is fair and can
4 support all of these programs that I just
5 described. We need your assistance in
6 driving and expanding these programs. And
7 this will be where true savings and better
8 outcomes will be realized. The
9 possibilities are endless right now for we
10 in pharmacy, and the opportunity is here and
11 now.

12 Thank you for your time. I'd be
13 happy to take questions.

14 CHAIRMAN FARRELL: Thank you.

15 CHAIRMAN DeFRANCISCO: Thank you.

16 You don't like Dr. Shah's
17 methodology. What do you want in its place?

18 MS. RUSSELL: The methodologies that
19 were used, we would like for them to first
20 give us a response as to clearly what they
21 were, because everything they've showed us
22 is not correct. And in its place, we would
23 like to go back and look at what the other
24 states are doing with AAC and the WAC.

1 CHAIRMAN DeFRANCISCO: Can you look
2 at them and just let us know what you think
3 would be a better methodology, so we have
4 something to compare it to?

5 MS. RUSSELL: We've been waiting for
6 results from the department. And again last
7 Friday we were put off again, that they need
8 to continue to look at them. And so as soon
9 as we get the results and are able to review
10 them --

11 CHAIRMAN DeFRANCISCO: Okay.

12 MS. RUSSELL: -- and have
13 communication, we will.

14 CHAIRMAN DeFRANCISCO: Thank you.
15 And I have legislation requiring
16 copays to actually be paid. Very novel
17 thought. So I just wanted you to know I
18 understand that, and hopefully we can get
19 something accomplished.

20 Senator Hannon?

21 SENATOR HANNON: Let me just echo
22 what Senator DeFrancisco has said.

23 And to the extent that you can take
24 the computation of WAC, make it

1 mathematically certain, that would be
2 welcome. Taking out the adjustments and all
3 of that.

4 MS. RUSSELL: One of our concerns is
5 that the department currently has the
6 authority to enact this beginning April 1st
7 without -- you know, if no one tells them
8 not to.

9 SENATOR HANNON: Well, that's what
10 happens with annual statutes, you get a
11 chance to change things.

12 MS. RUSSELL: Okay. Great. Thank
13 you.

14 CHAIRMAN DeFRANCISCO: Thank you very
15 much.

16 MS. BRYANT: Thank you.

17 CHAIRMAN DeFRANCISCO: Thank you.

18 We've got to move quicker before
19 other legislators show up again.

20 (Laughter.)

21 CHAIRMAN DeFRANCISCO: All right.

22 The next speaker is Anthony Caputo,
23 president of the Consumer Directed Personal
24 Assistance Association.

1 Jo Wiederhorn is next.

2 MR. O'MALLEY: Hello. Good
3 afternoon. My name is actually Bryan
4 O'Malley. Mr. Caputo regrettably was stuck
5 downstate due to the weather, so he was
6 unable to be here.

7 CHAIRMAN DeFRANCISCO: It's all right
8 with me, I don't know --

9 (Laughter.)

10 MR. O'MALLEY: So I will largely
11 stick to this, because brevity is not my
12 strong suit. But I have redacted it for
13 you, in that interest.

14 The Consumer Directed Personal
15 Assistance Association of New York State, or
16 CDPAANYS, represents fiscal intermediaries
17 and consumers in the state's Consumer
18 Directed Personal Assistance program. We
19 are that novel organization that is both a
20 provider organization as well as a consumer
21 organization, because within the program,
22 consumers are the providers.

23 So with that in mind, our analysis
24 took place looking at two particular things.

1 First, the Governor and the Department of
2 Health filed a state plan amendment to
3 implement the Community First Choice Option
4 late in 2013. The amendment to the state
5 plan allows the state to use CDPA as the
6 base to draw down an additional 6 percent in
7 federal matching funds. When all of the
8 services that qualify are taken into
9 account, an aggressive implementation would
10 allow the state to realize a net revenue
11 increase of \$90 million.

12 Second is the unveiling of the
13 Governor's *Olmstead* plan in about September
14 of last year. The plan details how the
15 state will meet its obligations to allow
16 people with disabilities and seniors the
17 right to live in the least restrictive
18 setting. As part of this, we lauded the
19 Governor for his proposal to remove
20 10,000 individuals from long-term nursing
21 home placement over the next five years.

22 And we also applauded the decision to
23 save the state considerable money, draw down
24 the increased federal matching funds and

1 increase consumers' independence by
2 strengthening the role that CDPA plays in
3 the managed care system.

4 While some of the goals from CFCO and
5 the *Olmstead* plan will be implemented
6 administratively, we are troubled by how
7 little the budget does to advance either. I
8 think the best way to sum this up, numerous
9 speakers have commented today that in this
10 shared savings proposal, they're not seeing
11 savings. I challenge anyone to look through
12 this budget and find one ounce of revenue
13 that's being redirected back into Consumer
14 Directed Personal Assistance. Specifically,
15 we do benefit from the 2 percent
16 across-the-board cut restoration.

17 So with that in mind, we do have
18 several proposals to strengthen consumer
19 directives. Primarily, we are calling on
20 the Legislature to fund a \$1.35 per hour
21 increase in pay for fiscal intermediaries
22 outside of New York City, and a
23 \$1.94 increase for those within the city.
24 These increases account for many things that

1 the funding detailed earlier to offset the
2 wage parity also account for, such as growth
3 in workers' compensation, that equals
4 approximately 40 percent, and growth in
5 unemployment, that equals 20 percent.

6 Within New York City, many of the
7 expenses were always funded by HRA so are
8 not actually accounted for within the fiscal
9 intermediary's rate. These were separately
10 funded.

11 We estimate all of this to cost the
12 state approximately \$26 million. With any
13 kind of reasonable implementation of
14 Community First Choice, that would pay for
15 itself. So we are asking for the savings
16 that are generated to be implemented back
17 within our system, to strengthen it and
18 generate further savings.

19 When the Department of Health issued
20 regulations for Consumer Directed Personal
21 Assistance in 2011, it noted that the
22 program costs \$2.16 per hour less than
23 personal care. These savings increase when
24 more costly forms of home care or skilled

1 nursing are measured. Therefore, even by
2 the conservative measure, this small
3 increase in funding will still make CDPA the
4 most cost efficient service the state offers
5 for community-based long-term care. Without
6 it, the continued viability of the program
7 is in question.

8 Another threat to the viability of
9 not only CDPA but all community-based
10 long-term care is provisions that lead to
11 the favoritism of institutions, creating
12 *Olmstead* issues by favoring nursing
13 facilities over people's own houses.

14 First, the budget continues a
15 precedent that has been set as any program
16 moves to managed care; it continues their
17 fee-for-service rate within nursing homes.
18 However, unlike any other service, the
19 nursing home guaranteed rate of payment at
20 fee-for-service rates is guaranteed
21 indefinitely. The budget does not sunset
22 this clause.

23 This is clearly a -- we hope a
24 mistake. But in the instance that it is not

1 corrected in the 30-day amendments, we do
2 ask the Legislature to address this. We
3 have no problem with a two-to-three-year
4 extension, as every other industry has
5 enjoyed, but an indefinite extension creates
6 a favoritism to institutions within the
7 system.

8 Similarly, we are also opposed to the
9 provisions that would require nursing homes
10 to receive from managed-care companies a
11 rate of pay that would allow them to pay
12 what is determined by the Commissioner of
13 Health and Commissioner of Labor to be a
14 living rate of pay. We think this creates
15 *Olmstead* issues as well, in that it will
16 send workers to institutions, creating
17 shortages within the community, and it will,
18 over the long-term, take dollars out of the
19 community to fund these increased payments
20 within the long-term care system.

21 Unlike some of the nursing home
22 providers that came before you, we actually
23 would support this provision if it were for
24 fiscal intermediaries. I'm not going to

1 speak on behalf of all community-based
2 providers, but if this were for fiscal
3 intermediaries, we would support it, and we
4 actually are calling on you to give us this
5 protection. We want to avoid this race to
6 the bottom. We want to be able to pay
7 workers. And we view this as another way to
8 address the growing wage gap that exists
9 even within community-based long-term care.

10 Finally, we are strongly opposed to
11 the Governor's proposal to allow the
12 Commissioner of the Office for Temporary and
13 Disability Assistance to contract with an
14 outside entity to conduct fair hearings.
15 And we encourage the full restoration of due
16 process rights for Medicaid beneficiaries,
17 including the right to a fair hearing
18 without the need to go through managed care
19 plans appeal process, and the right to aid
20 continuing.

21 The fact is, consumers within CDPA
22 are those who used the most number of hours.
23 They are the ones who are most often faced
24 with cuts to their hours, cuts to their

1 services, and they're the ones who are most
2 likely to wind up in a nursing home if those
3 services are improperly cut.

4 What we saw, the Department of
5 Health, in a PowerPoint presentation that
6 was meant for the managed long-term care
7 industry, told us that 75 percent of
8 personal-care-related fair hearings stemming
9 from a managed-care plan were decided in
10 favor of the consumer. Seventy-five
11 percent. Three of four had their hours or
12 services unjustly cut. That results in
13 institutionalizations. One case in
14 Rochester went from 112 hours to 38.

15 So we need these protections back.
16 This is how we will keep consumers in the
17 community, this is how we will continue to
18 save revenues, by keeping people out of
19 institutions and the state in compliance
20 with Olmstead.

21 There are a number of other
22 provisions in here that I am going to not
23 discuss today. If you have any questions on
24 any of these, I'm happy to take questions.

1 CHAIRMAN DeFRANCISCO: Thank you.

2 Senator Krueger.

3 SENATOR KRUEGER: Bryan, I appreciate
4 your testimony.

5 So the Governor's budget is actually
6 proposing privatizing all Medicaid fair
7 hearings or a specific universe of Medicaid
8 fair hearings?

9 MR. O'MALLEY: The language within
10 the budget allows the Commissioner to
11 contract for the fair hearing process.

12 SENATOR KRUEGER: In any way, shape
13 or form?

14 MR. O'MALLEY: That's -- it
15 traditionally said something along the lines
16 of "may appoint the designee" and now it
17 says "may appoint the designee or contract
18 for fair hearing.

19 SENATOR KRUEGER: So I did not see
20 that when I read the budget, so thank you
21 for highlighting that to me, because I find
22 that extremely disturbing.

23 The whole concept of fair hearings is
24 to ensure due process when a decision is on

1 made on someone's behalf when they're
2 receiving government benefits. And I think
3 it's about the last thing in the world we
4 should be privatizing or contracting out.

5 Second question, explain again to me
6 why you want to be under intermediaries, why
7 you want to be under an intermediary system,
8 I believe is the term you used.

9 MR. O'MALLEY: We currently operate
10 under a fiscal intermediary system. It's a
11 three-party system. The fiscal intermediary
12 acts in many respects like the HR department
13 for the consumer. You know, the consumer
14 would be in no position to pay their workers
15 up front, so the fiscal intermediary floats
16 that amount of money until the managed
17 long-term-care plan or managed-care plan
18 pays. The fiscal intermediary takes care of
19 taxes, any number of other things.

20 They also offer a number of support
21 mechanisms for the consumer, be it conflict
22 resolution with a worker or in some
23 instances some do provide voluntary training
24 if the consumer desires their workers to go

1 through training.

2 So it's just the way that the system
3 was set up in 1995 when the legislation was
4 passed.

5 SENATOR KRUEGER: But your testimony
6 was you want to continue in that system.

7 MR. O'MALLEY: We want to continue in
8 that system. And I represent both the
9 fiscal intermediaries and the consumers.

10 SENATOR KRUEGER: And somebody --
11 i.e., the state -- doesn't want a
12 continuation of this model?

13 MR. O'MALLEY: No, I think everyone
14 wants the continuation of this model. We
15 are advocating for the growth of the
16 Community First Choice Option, which would
17 use this model and grow it to include a --
18 streamline a number of other services that
19 people are currently receiving, and allow
20 the state to draw down an additional
21 6 percent of federal matching funds on top
22 of that.

23 So I think that might be -- you know,
24 that's the change to the system that we're

1 seeking. You know, currently the Governor
2 is anticipating \$19 million. We think that
3 that is an underestimation even on the most
4 conservative of estimates.

5 We think that, you know, with full
6 implementation, including a Nurse Practice
7 Act amendment, we think that the revenue
8 could be as high as \$150 million with a net
9 of \$90 million. So we don't understand why
10 this money is being left on the table.

11 SENATOR KRUEGER: Thank you.

12 Any other Senators?

13 CHAIRMAN DeFRANCISCO: Thank you very
14 much.

15 MR. O'MALLEY: Thank you.

16 SENATOR KRUEGER: Thank you.

17 CHAIRMAN DeFRANCISCO: Jo Wiederhorn,
18 of the Associated Medical Schools of
19 New York, followed by Dr. Lawrence
20 Eisenstein.

21 MS. WIEDERHORN: Good afternoon.

22 CHAIRMAN DeFRANCISCO: Good
23 afternoon.

24 MS. WIEDERHORN: I'm Jo Wiederhorn,

1 president and CEO of the Associated Medical
2 Schools of New York.

3 Before I begin, I just wanted to say
4 that I too have orange on. Both of my sons
5 went to Syracuse. So does that give me any
6 brownie points?

7 CHAIRMAN DEFRANCISCO: Very good.
8 That gives you one less minute, because you
9 wasted some time.

10 (Laughter.)

11 MS. WIEDERHORN: Uh-oh.

12 (Laughter.)

13 MS. WIEDERHORN: I have submitted
14 written testimony for you today, but I think
15 that rather than going through that, there
16 are two fact sheets in the very back of it.
17 And I think that I just would like to review
18 what those two fact sheets are and why they
19 are important to medical education in
20 New York State.

21 As you know, there are 16 medical
22 schools in the state. And what we all
23 support are the tri-missions of medical
24 schools, which are medical education,

1 patient care and medical research.

2 In terms of medical education, we are
3 very focused on training the next physician
4 workforce. We have been supporting
5 diversity programs that do just that since
6 1985. The programs that are actually on the
7 Diversity in Medicine Fact Sheet, which is
8 the first fact sheet that you should have,
9 those programs have been funded by the
10 Department of Health since 2002 and then
11 through the Executive Budget in 2008. There
12 was a short period there where the
13 Legislature supported them.

14 And last year, thanks to your support
15 and intervention, these programs were
16 unbundled from the bundled programs that DOH
17 had suggested. And because of that, we were
18 able to continue them. Now, what happened
19 was, though, we were able to continue them
20 with a 5 percent cut.

21 So what I would like to do is just
22 talk a little bit about these programs. On
23 the front of it, which is the front has the
24 big 93 percent on it, these are our

1 post-baccalaureate programs. Students who
2 enter these programs have a place waiting
3 for them in the next year's medical school
4 class if they successfully complete the
5 program.

6 And these are outcome data. And I
7 think you can see by the outcome data that
8 these students do very well.

9 One of the most important things
10 about these students are that if they are
11 accepted at a medical school anytime that
12 they're in this program, they have to go to
13 the medical school. So these are students
14 that would not have been accepted to medical
15 school other than through this program.

16 So we have a 93 percent success rate,
17 outcome rate, with our traditional post-bacc
18 program, which takes place at Buffalo. That
19 one has been in existence since 1991. And
20 then we also have a 93 percent success rate
21 with our three master's degree programs.
22 These programs are at three medical schools.
23 They provide master's degrees for the
24 students. And then if they successfully

1 complete it, they go into medical school
2 with a master's in science already.

3 So 93 percent of the students went
4 into medical school. The other 7 percent
5 did not meet the requirements for the
6 medical school, but they did end up with a
7 master's. So we feel that that is success
8 in its own right.

9 The funds that we received from DOH,
10 if you flip the page, also include three
11 other programs, not post-bacc programs. One
12 is a program that pairs juniors and seniors
13 at CCNY with NIH-funded researchers to teach
14 them about research, one is a high school
15 program, and one is a learning resource
16 program at our B.S./M.D. program.

17 Now, in past years we've also been
18 able to fund three MCAT prep programs at
19 three medical schools. That's the Medical
20 College Admissions Test. And we were able
21 to fund those programs for about three
22 years. This year, because of the budget
23 cuts, we were not allowed to fund them, we
24 didn't have the funds for them. Given that

1 in the Executive Budget we're funded at the
2 same level going forward, we will not be
3 able to fund them again next year either.

4 The other thing is that the students
5 in these programs are not allowed to work.
6 We give them their daily living expenses --
7 this is for the post-bacc programs -- and
8 they not gotten an increase in their yearly
9 stipends. In Buffalo they haven't gotten an
10 increase since 2005, and at our three
11 master's programs they haven't gotten an
12 increase ever.

13 So these students pay for their rent,
14 they pay for health insurance, they pay for
15 books, they pay for any kind of incidentals
16 out of the stipends that we give them.

17 So I am once again asking for your
18 help and would like to ask to have our
19 funding restored to our 2008 level. It
20 would be an increase of about \$400,000. And
21 this money goes to the students, mainly;
22 this money goes for their stipends.

23 So that's the first thing that I
24 wanted to draw your attention to. The

1 second one, the second fact sheet is about
2 biomedical research in New York State.

3 Now, research is also a part of
4 medical education. Medical schools train
5 physician scientists who then work in
6 laboratories and are able to discover new
7 gene therapies, new biomedical structures,
8 that sort of thing. The things that new
9 lead to new technologies moving forward and
10 now therapeutics moving forward.

11 On this page I think there are a
12 couple of things that are very important.
13 The funds for biomedical research really
14 maintain the medical schools. The funds for
15 tuition pays for about 2 percent of the cost
16 of medical education.

17 So if you look at this fact sheet,
18 you'll notice that New York is third in the
19 attainment of funds from NIH. We've been
20 third for a number of years except for
21 during ARRA, when the state agreed to
22 provide matching funds to any federal funds
23 that came into the state, and we then jumped
24 up to number one in terms of funding. But

1 that was for a very short period of time.
2 We're now back to number three, with about
3 \$2 billion worth of funding each year from
4 NIH.

5 This past year we lost \$102 million
6 from NIH due to sequestration and budget
7 cuts. And even though the budget for the
8 coming year has been finalized, those cuts
9 are remaining within the budget and so that
10 \$102 million will not be restored. And this
11 is a very important thing as we begin to
12 look at comparing what New York State has
13 been doing in terms of supporting biomedical
14 research as it compares to other states.

15 The very bottom talks about how
16 New York compares to other states. So
17 you'll notice that in Texas the state made a
18 \$3 billion investment, California
19 \$3 billion, Massachusetts \$1 billion, and
20 New York a \$600 million investment.

21 But the important piece of that is
22 not only the investment but if you look at
23 the job growth since the investment was
24 made, New York really lags behind. New York

1 really looks quite -- almost pathetic on
2 this chart. Excuse me.

3 So clearly what we're asking for
4 today is that you look at this and be
5 supportive of and look at the realities of
6 investments in biomedical research.

7 If you flip the page over, biomedical
8 research in and of itself needs to be paired
9 with incubators, bioscience, new
10 technologies. And that is often funded
11 partly through the state, partly through
12 venture capital firms. So if you look on
13 the left at the pie chart, you'll see that
14 venture capital firms are generally putting
15 money into states where the state has made a
16 large investment. Forty-seven percent of
17 the money goes to California, 12 percent to
18 Massachusetts, 4 percent goes to New York.

19 The other interesting thing about
20 this is if you look at venture capital firms
21 in New York that support biomedical
22 research, only 9 percent of their money
23 stays in New York. The rest of it goes out
24 to California and Massachusetts. So clearly

1 something needs to be done about this if
2 we're going to have a strong biomedical
3 science industry in this state.

4 And then finally, I think the other
5 important piece is that there are now 75,000
6 bioscience jobs in New York, and those jobs
7 pay about twice as much as other jobs in the
8 private sector.

9 So again, I would appreciate any
10 support you may have for biomedical research
11 and for our diversity program. So thank
12 you.

13 CHAIRMAN DeFRANCISCO: Thank you very
14 much.

15 Dr. Lawrence Eistenstein, New York
16 State Association of County Health
17 Officials. Senator Hannon sends his
18 apologies; he had to run.

19 (Discussion off the record.)

20 CHAIRMAN DeFRANCISCO: Thank you.
21 Whenever you're ready.

22 DR. EISENSTEIN: Thank you, sir.

23 Good afternoon, everybody, and kind
24 regards from all of the local health

1 officials across New York State. Special
2 greetings to Chairman DeFrancisco, Chairman
3 Farrell, members of both houses, and a
4 special thank you to my own Senator,
5 Kemp Hannon, who really is a local hero in
6 Nassau County for healthcare for many years.

7 I'm Dr. Lawrence Eistenstein,
8 commissioner of health for Nassau County.
9 I'm here today serving as president of the
10 New York State Association of County Health
11 Officials, NYSACHO for short. I'm joined by
12 our executive director, Linda Wagner.

13 Thank you for the opportunity to
14 speak on behalf of our colleagues and all of
15 your constituents about how the 2014-2015
16 state budget proposal may affect public
17 health at the local level.

18 Both appropriations for Article 6
19 public health aid and for categorical public
20 health funding support work that protects
21 the lives and improves the health of the
22 residents in your communities. In most
23 cases, many cases at least, local health
24 departments are sole provider of these

1 services. The scope of services provided by
2 public health is very broad, varied, but
3 really life-saving in many cases.

4 In Nassau County, I could tell you on
5 an ordinary day we investigate infectious
6 disease outbreaks and routine cases ranging
7 from HIV to tuberculosis to meningitis or
8 even norovirus. We continue to respond to
9 Hurricane Sandy, helping residents whose
10 homes were destroyed deal with
11 health-related issues such as mold or
12 asbestos as homes are being rebuilt.

13 We continue, along the same lines, to
14 build our emergency preparedness department.
15 Public health emergency preparedness has
16 proven over and over again to be so
17 important.

18 We inspect our restaurants, our
19 summer camps and our swimming pools to make
20 sure that our children are safe when they're
21 enjoying recreational activities. And
22 public drinking water and beach water
23 bathing occurs in Nassau and in many other
24 counties on a daily basis. In fact, when

1 you think about public drinking water, many
2 people take it for granted. They turn on
3 their sink, clean water comes out, and they
4 don't think twice about it. That means the
5 public health officials are doing a great
6 job in making sure the drinking water supply
7 is clean. But don't be mistaken, hundreds
8 of thousands of tests, engineering plan
9 reviews and other work goes into making sure
10 that that water is clean and safe for our
11 residents.

12 County health departments across the
13 state are working on programs to prevent
14 childhood obesity. Recently in Nassau we
15 established our Community Health Assessment
16 Community Health Improvement Plan as
17 directed by our partners and colleagues at
18 the State Health Department, and obesity and
19 chronic disease was clearly the number-one
20 thing that the community wanted us to help
21 them address.

22 And across the state we do activities
23 to control smoking, among many others.
24 These activities make New York a safer,

1 healthier place. This is not just a
2 cornerstone for health, it's a foundation
3 for lower healthcare costs and economic
4 development in our state.

5 NYSACHO was happy to work with the
6 Legislature and the State Health Department
7 last year to modernize the state's Public
8 Health Law under Article 6. Two new
9 categories were added to the list of
10 mandated core public health services that
11 must be conducted by local health
12 departments: Chronic disease prevention,
13 which is so important because we know
14 obesity and chronic disease is one of the
15 driving factors of the high costs of
16 healthcare across the United States, and
17 public health emergency preparedness. Not
18 just from Hurricane Sandy; we also recently
19 across New York State experienced Hurricane
20 Irene and Lee, and catastrophic flooding
21 occurred not only along the coastal regions
22 of New York City and Long Island but in the
23 Southern Tier and the Northern Catskills and
24 the Adirondacks.

1 And public health emergency
2 preparedness is so important in making sure
3 that our vulnerable patients who need
4 medical care are able to get that help when
5 the local resources are overwhelmed.

6 Part of emergency preparedness as
7 well is establishing medical reserve corps
8 of volunteers who come and assist during
9 times of crisis. There's a great
10 partnership between the medical reserve
11 corps from one county to another.

12 NYSACHO greatly appreciated that the
13 Legislature increased the state aid base
14 grant to help support this work last year.
15 We just want to remind you that the cost for
16 these and other public health services
17 continue to increase. We only ask for your
18 continued fiscal support.

19 Recently, in December exactly,
20 NYSACHO received an unpleasant surprise when
21 the State Health Department announced their
22 plan to make an administrative cut in the
23 2013-2014 State Aid to Localities. This
24 announcement came in December, as I stated,

1 basically after almost all of the counties
2 had finalized and approved the county 2014
3 budgets. It was too late at that point for
4 county health departments to make
5 adjustments.

6 The plan relates to the allowance for
7 revenue offset. This is a long-standing
8 formula that reduces the amount of local
9 revenue that a county must subtract from its
10 state aid claims. It allows for indirect
11 expenses such as fringe, for example. We
12 were asked to help the State Health
13 Department decide which local health
14 departments should receive this cut, which
15 ones were not in such fiscal distress that
16 they could take a cut.

17 We don't believe any county is so
18 fiscally well off that they could afford to
19 take a cut. In fact, if a county is not in
20 fiscal distress, they shouldn't be punished
21 in order to preserve other counties that
22 are. That's the general sentiment of
23 NYSACHO as a whole. We don't believe any
24 counties, after their budgets are prepared

1 for 2014, are in a position to take this
2 kind of a fiscal cut. Most county health
3 departments have experienced cuts of some
4 kind in the last five years during the
5 downturn in the economy, whether it be
6 layoffs, which happened in numerous
7 counties. I know in my county we are down
8 to doing just mandated services. The fact
9 is any further cuts would drastically,
10 potentially, affect the services that we
11 provide.

12 To give you perspective, in
13 Nassau County the revenue offset, were we to
14 be found to be a county that would
15 participate in this, would cost us about a
16 half a million dollars, a half a million
17 dollars in the health department's budget
18 that was already established and already is
19 down to just mandated services, following
20 efficiencies and doing everything we can to
21 remain viable and provide the same great
22 level of support that we have for all the
23 years.

24 These numbers vary by county, but

1 regardless, small or large, these cuts can
2 be very difficult. And we come to you to
3 say, well -- Senator DeFrancisco asked a
4 speaker earlier, Okay, you don't like
5 something; what is it that you recommend we
6 do about it? Well, we think we'd like to
7 respectfully suggest a 2 percent increase in
8 the state aid reimbursement, from 36 percent
9 to 38 percent. That would make us somewhat
10 whole if we received the expected cut that
11 we've been told is coming. It's our
12 suggestion on how to maintain our services
13 and get through these difficult times.

14 With the downward trend in state aid
15 claims, this 2 percent rate increase can
16 assure your intent to maintain the capacity
17 for local public health. Given the
18 information we have about claims in 2013,
19 and we do not expect this increase to
20 require an increase in the proposed Article
21 6 appropriation as a whole.

22 In other issues, we fully support the
23 New York State Association of Counties,
24 NYSAC, in calling for the integration of the

1 preschool program for children with
2 disabilities into the state-funded universal
3 pre-K program as part of this year's budget
4 proposal.

5 I know a lot of talk has gone on
6 today regarding early intervention.
7 NYSACHO's position is we want to see the
8 state's fiscal agent work, we want our
9 children to receive the utmost of care, and
10 we support moving forward with the belief
11 that this model can work.

12 Regarding the consolidation of local
13 health program funds and pools of funding,
14 we do not have sufficient information yet to
15 have a position because we do not know which
16 programs are in which pools of funding. We
17 believe we can work collaboratively with the
18 State Health Department to get this
19 information and confer with our member local
20 health departments about the impact of
21 consolidation on mandated public health
22 services.

23 Thank you for the opportunity to
24 provide this input. I know you've had a

1 long day. We're happy to take questions now
2 or any other time afterwards. And thank
3 you.

4 CHAIRMAN FARRELL: Thank you very
5 much.

6 Questions?

7 SENATOR KRUEGER: Just very quickly,
8 just to synthesize my hearing you.

9 So counties billed the state less, so
10 the state cut the amount in the budget for
11 county public health, but the reason
12 counties billed the state less was because
13 the match was higher for them to do so, so
14 you're asking for your historical match so
15 that you can draw down the money you really
16 need?

17 DR. EISENSTEIN: Well, we weren't
18 given an explanation as to why the revenue
19 offset is out of this year's budget. It's
20 new to us, it hasn't happened before. We
21 were just told it was happening.

22 So our response is we're trying to
23 preserve our function, just present a
24 solution that would preserve our function.

1 But we can't explain why or where the cuts
2 came from other than we were told it's
3 happening. And we don't know the formula
4 for which counties are considered to be in
5 fiscal distress.

6 We were told to figure out which
7 counties could absorb the cut, as NYSACHO as
8 a whole. But as an executive board member
9 of NYSACHO, I don't think any of our
10 executive board members felt comfortable
11 saying that another county was fiscally
12 sound and could be cut. None of us believe
13 right now that really any counties are so
14 fiscally sound that we can just cut them,
15 and we don't know the formula, so to speak.

16 But we're happy to work with the
17 State Health Department collaboratively.
18 We've asked for further guidance and
19 information. This did just happen in
20 December, but our budgets were already in.
21 So this was our chance to bring this up as
22 part of local health department survival, so
23 to speak.

24 SENATOR KRUEGER: Thank you.

1 DR. EISENSTEIN: Thank you.

2 CHAIRMAN FARRELL: Thank you.

3 Dan Lowenstein, Primary Care
4 Development Corporation.

5 And then after that, James Lytle, if
6 you can come down to be closer.

7 MR. LOWENSTEIN: Thank you, Chairman
8 Farrell, Chairman DeFrancisco, members of
9 the Senate and the Assembly. Thanks for
10 hearing our testimony today.

11 Just to start out, I'm going to
12 paraphrase and kind of go through some key
13 points here, but you have the written
14 testimony.

15 First of all, about Primary Care
16 Development Corporation, we are a nonprofit
17 corporation whose mission is to expand
18 access to quality primary care in
19 underserved communities. And we do this
20 really in three ways. We provide affordable
21 capital to build the primary care
22 infrastructure; we provide technical
23 assistance to help more primary care operate
24 in the medical home model that provides

1 greater access to better care; and we
2 provide policy advice to really make sure
3 that we have strong policies at the state
4 level and at the local level that supports a
5 strong primary care environment.

6 We've done about half a billion
7 dollars' worth of investment over the last
8 20 years. And we're 20 years old, actually,
9 this year. And it's about a 5-to-1
10 private/public match. We get private
11 funding, private sources of capital, about 5
12 for every public dollar raised. Forty-eight
13 hundred jobs have been created from this,
14 and access to care for about 725,000 New
15 York State residents.

16 A little bit about what's happening
17 with primary care here in New York. Right
18 now we have about 2.3 million people who do
19 not have adequate access to primary care.
20 And unfortunately, with the Affordable Care
21 Act, you'd think that that would get better,
22 and eventually it can with the right
23 policies. But we should see actually an
24 exacerbation of this problem rather than a

1 mitigation. That's because more people will
2 have insurance cards, more people will have
3 Medicaid, they will seek access to care,
4 putting greater strain on an already
5 strained primary care system.

6 The New York State policy has looked
7 to really address this, and I think the
8 Governor's budget certainly makes some
9 significant steps towards this. We're going
10 to talk a little bit about some of those
11 things and where we think they can go.

12 Number one, access to capital.
13 There's a \$1.2 billion fund, seven-year fund
14 in the Governor's budget. We think this is
15 a good idea. But we'd like to see specific
16 money dedicated to diagnostic and treatment
17 centers and other community-based providers
18 to make sure that they have the access to
19 capital they need. We saw in the HEAL
20 program, which is just ending this year,
21 that there was a lot of good -- some money
22 went towards community-based providers, a
23 lot of that went towards restructuring the
24 system, and we're afraid that a lot of it

1 went towards institutional care and really
2 did not get to have the impact that we
3 thought it should have had.

4 Also with this capital money, right
5 now it looks like it's straight grant
6 dollars. You apply for the money, you get
7 the money, you do the project. That's one
8 way to do it.

9 We think a better way is to require
10 some kind of leverage, make sure that
11 providers have skin in the game. Have them
12 have their own capital, raise capital, get
13 capital foundations. That's a good way to
14 extend, that can extend the money that
15 New York has so it can have greater impact
16 over more of the state. And it's a way to
17 also have more rigorous projects because
18 it's been through various reviews of various
19 stakeholders. And we think this is a better
20 way to go with this.

21 Now, there's been a lot of
22 controversy around the idea of private
23 equity, and we don't really take a position
24 on the private equity in this pilot project.

1 But we just want to clarify that private
2 investment has been a factor in New York's
3 health system for a long time. This is what
4 we do. We are a nonprofit that brings
5 private sector capital into the sector.
6 Now, this is debt, not equity. It's loans
7 instead of equity. But it is investment all
8 the same. And we look for the Legislature
9 to explore solutions that will bring more
10 community-based investors into this sector
11 to really improve the health of communities.

12 I'm going to touch on the retail
13 clinics. These are the limited service
14 clinics and the urgent care centers. We are
15 in general in support of what is in the
16 Governor's budget. We've been working on
17 this for over a year with the agency and the
18 Public Health and Health Planning Council.

19 You know, there's a lot of feelings
20 on both sides of this. But right now, these
21 things are going to happen anyway. And we
22 think that New York needs to get its
23 regulatory hands around this to make sure
24 that these are part of an integrated

1 healthcare system, not separate from it.
2 And we think that both the intention of the
3 Health Department and the legislation itself
4 sets that path up to really connect in with
5 primary care providers in a meaningful way.
6 And we look forward to that happening.

7 I'm going to go over -- I'm going to
8 skip a couple of things, but they are there.
9 The Department of Health operations. You
10 know, the department is extremely -- the
11 mission of the department is very strong,
12 and we support it. And they have a lot of
13 very talented folks. But they have a lot
14 going on. And with the waiver coming up and
15 a lot of the other initiatives that are
16 coming up, we would support more funding to
17 help build their depth so they can execute
18 on these really important programs for New
19 York State's health system.

20 We support the Regional Health
21 Improvement Collaboratives that were in the
22 budget. We think \$7 million is really just
23 a start and we need a lot more investment.
24 The State Health Information Network and the

1 All Payer Claims Database, these are two
2 really important pieces of technology that
3 we think are critical to getting our hands
4 around the cost and quality issues in
5 New York's healthcare system.

6 And then finally, the Legislature we
7 were very grateful funded the PCDC \$400,000
8 last year to help us in our mission,
9 particularly in helping to really make sure
10 that we have a good sustainable healthcare
11 system, primary care system in New York.
12 We'd like to see restoration of that fund.

13 And I look forward to your questions.

14 SENATOR KRUEGER: Senators?
15 Assembly? Thank you very much.

16 MR. LOWENSTEIN: Thank you very much.

17 SENATOR KRUEGER: So next up is
18 James Lytle, New York State Coalition of
19 Long Term Care and PACE Plans.

20 And then to get ready next after
21 James is Kathy McMahon, Hospice and
22 Palliative Care Association of New York
23 State, followed by Kathy Febraio, New York
24 State Association of Speech-Language-

1 Hearing.

2 And you're on, James.

3 MR. LYTTLE: Thank you very much.

4 Good afternoon. My name is Jim

5 Lytle. I represent the Coalition of Managed

6 Long Term Care and PACE Plans. There are

7 22 not-for-profit plans spread across

8 New York State that are part of our

9 coalition. They've enrolled about

10 90 percent of the individuals in managed

11 long-term care. It's about a \$5 billion

12 program.

13 Senator Hannon and Assemblyman

14 Gottfried will remember when this program

15 was put in place, it was a fairly modest

16 undertaking. Even as recently as few years

17 ago, there was a total of about 10,000

18 people enrolled in managed long-term care.

19 That number is now approximately 120,000.

20 There are just a few points I want to

21 make, particularly given the hour of the

22 day. The plans, as you know, are

23 responsible for coordinating and managing

24 community-based long-term-care services and

1 nursing home services that might be
2 necessary for persons who, because of age or
3 disability, require sustained long-term-care
4 services.

5 There's nothing in the budget that's
6 particularly -- any new policy direction
7 that's particularly problematic. We've
8 worked very closely with the department in
9 the implementation of this program and
10 consider ourselves still very much partners
11 with the state in trying to improve
12 long-term-care services. There are just
13 three things that I think I would bring to
14 your attention.

15 To operate this program, which are
16 based on premiums like any other sort of
17 insurance payment, it's important that those
18 premiums be set on a timely basis. Dan
19 Lowenstein and others perhaps during the
20 course of the day have referenced the fact
21 that the Department of Health staff, as
22 talented as it is, is perhaps overstretched
23 from time to time. They do an excellent job
24 in dealing with a number of issues relating

1 to this program, but we still do not have
2 our premiums from April of 2013, the
3 adjustments that were supposed to be made
4 now almost a year ago.

5 It's very difficult, if you're
6 operating a program and responsible for the
7 care of persons who are eligible for that
8 program, to be able to operate it
9 successfully when you don't have premiums on
10 a timely basis. And the theory of the
11 program is they're supposed to be set
12 prospectively, and so it's been -- that has
13 been a challenge.

14 The second and probably bigger issue
15 is the adequacy of those premiums. As I
16 say, there's a lot of money that has been
17 shifted from other long-term-care services
18 and now being spent on managed long-term
19 care; as I say, roughly \$5 billion. And as
20 a result of that shift, there have been
21 substantial savings achieved by the state in
22 providing care on a more coordinated basis
23 and with quality concerns being addressed.

24 There are a number of stresses on

1 whether those premiums are going to be
2 adequate going forward. You've heard a
3 number of individuals speak earlier today
4 about the wage parity mandate. No group of
5 individuals I can think of are more entitled
6 to a living wage than folks who provide home
7 care services. And we do not object to the
8 obligation to make sure that they're paid an
9 adequate amount.

10 Our problem is to make sure that the
11 managed long-term-care plan premiums reflect
12 an adequate amount of money to be able to
13 pay for the very significant increase that
14 needs to be paid to home health aides
15 beginning just about a month from now.

16 To the department and the
17 administration's credit, originally around
18 \$300 million was being recommended to
19 address this issue. It's my understanding
20 that even the department and its actuaries,
21 who are usually never persuaded by things
22 that we tell them, have been persuaded that
23 they need to increase it to \$350 million to
24 come up with premiums that are adequate.

1 Not all that money goes to the plans; some
2 of it goes directly to home care providers.
3 But we're still, as other witnesses have
4 testified, we're still confident that that
5 number is significantly lower than it needs
6 to be.

7 At the same time, another issue that
8 I know Senator Hannon raised earlier today
9 and that others have spoken to, just to
10 compound this problem is the department has
11 decided that after a decade of very clear
12 direction to our plans that they can
13 contract with either Certified Home Health
14 Agencies or Licensed Home Care Services
15 Agencies to provide certain services, it now
16 appears that they may be required to
17 contract with the more expensive Certified
18 Home Health Agencies for services that have
19 traditionally been provided by the licensed
20 agencies.

21 That's going to be an added expense
22 for little, in our judgment, of added
23 quality. It will require higher levels of
24 supervision, even though we don't think

1 that's necessarily warranted across the
2 board. And the expense of that is also not
3 being addressed in the current premiums that
4 are received.

5 And then the final point I'd make is
6 the last one in our written testimony.
7 There was quite a bit of debate about the
8 need to do something with respect to access
9 to out-of-network care. It's a very
10 important issue that we think applies
11 primarily to the mainstream programs, the
12 commercial health maintenance organizations
13 and maybe elsewhere, but we don't think that
14 imposing a new mandate of out-of-network
15 coverage for managed long-term care was
16 probably either intended by the Governor or
17 by other proposals on this subject. But
18 inadvertently, as drafted, it would apply to
19 managed long-term care -- we think
20 inadvertently. And whatever the merits of
21 the proposal may be in general, we don't
22 think it needs to apply to managed long-term
23 care.

24 With that, I'd be happy to answer any

1 questions but I appreciate your
2 consideration of this testimony and
3 everything else you've heard today.

4 CHAIRMAN DeFRANCISCO: Senator
5 Hassell-Thompson.

6 SENATOR HASSELL-THOMPSON: I just
7 have one quick question. You stated that --
8 I believe I heard you say that the cost
9 would be more. What do you attribute the
10 higher cost to? Do they pay better
11 salaries?

12 MR. LYTLE: What is taking place on
13 March 1, 2014, is a requirement that says
14 that all home health aides within New York
15 City, initially, need to be paid what had
16 been paid as a sort of the lowest payment
17 under a collective bargaining agreement that
18 was entered into a number of years ago.

19 There has been -- the Department of
20 Labor and the Department of Health have
21 worked out to figure out what that number
22 is. And if my memory is correct, it's about
23 \$1.94 per hour more than had been paid for
24 at least a significant number of home health

1 aides.

2 Again, we don't quarrel either with
3 the calculation -- we have some questions
4 about how they're going to implement this
5 mandate. But it's a fairly significant
6 increase. And again, perhaps well-deserved,
7 probably well-deserved. But the problem
8 obviously is we're supported entirely by
9 these Medicaid premiums, and without
10 adequate resources the managed
11 long-term-care plans can't meet their part
12 of the obligation.

13 We think \$350 million is a
14 significant down payment on the total cost.
15 We think the total cost may be in the range
16 of \$400 million to \$500 million.

17 We've continued to have conversations
18 with the department about this. One of our
19 frustrations is the Legislature has very
20 little to do with our rates -- sometimes
21 that may be a good thing. But the
22 discussion is primarily between us and the
23 department around this issue, and we're
24 hoping to continue to make some additional

1 progress. But that's the nature of the
2 cost.

3 SENATOR HASSELL-THOMPSON: Thank you.
4 Thank you, Mr. Chairman.

5 MR. LYTLE: Thank you.

6 CHAIRMAN FARRELL: Thank you.

7 CHAIRMAN DeFRANCISCO: Thank you.

8 Kathy McMahon, president and CEO of
9 Hospice and Palliative Care Association of
10 New York State. On deck is Kathy Febraio.

11 MS. McMAHON: Good afternoon. Thank
12 you very, much very much for the opportunity
13 to speak this afternoon. I'll try to be
14 brief, to the point, and talk fast. I
15 appreciate very much the support you've
16 shown for hospice and palliative care over
17 the years.

18 To put my testimony in a little bit
19 of perspective, I want to paint a very brief
20 picture of what hospices are working in
21 today, the environment they're facing. Our
22 hospices, our members have huge challenges
23 right now. Hospice Medicare reimbursement
24 has been significantly cut through phaseout

1 of the budget neutrality adjustment factor,
2 productivity cuts, and also sequestration.
3 On top of that, a significant number of
4 unfunded mandates have been placed on
5 hospices. And I won't go into all of those;
6 they're in your testimony.

7 I also wanted to mention length of
8 stay in hospice in New York State is
9 abysmally low. Our median length of stay is
10 about 16 days right now. But I'm hearing
11 from the majority of our hospices that the
12 majority of their patients are on for two
13 weeks or less, and within that group the
14 majority are a week or less. I mean, it's
15 not unusual for two to five days, which is
16 not really hospice care.

17 The other thing that's disturbing in
18 New York State, our utilization rate is only
19 a little over 27 percent. Nationally, it's
20 44 percent. So we have a lot of work to do
21 here in New York State.

22 I do want to thank the Legislature
23 for recognizing hospice and palliative care
24 as part of Medicaid redesign as well as the

1 Affordable Care Act implementation. I want
2 to sincerely especially thank the
3 Legislature for including in last year's
4 budget the provision allowing individuals
5 enrolled in managed long-term care to access
6 their hospice benefit without disenrolling
7 from MLTCP. That was wonderful, and we
8 appreciate it very, very much.

9 I did want to let you know that our
10 association is very, very committed to
11 working collaboratively with managed-care
12 organizations, and we've done a lot of work
13 to position our members to work very
14 collaboratively and facilitate relationships
15 between the hospices and the MCOs. We spend
16 a lot of resources, we develop a lot of
17 tools. We're working on a return on
18 investment template for our members, and
19 we're working with the Health Care Plans
20 Association and Jim Lytle's organization,
21 hoping to do a palliative care education
22 collaborative in the coming months on that.

23 So we'll continue to work on all
24 those different projects. We also have been

1 and will continue to work very closely with
2 the New York State Department of Health to
3 facilitate the smooth transition of hospice
4 being provided concurrently with MLTPC, and
5 also on the carve-in of hospice into
6 Medicaid mainstream managed care, which just
7 took place this last October.

8 And one of the issues we're working
9 with them on is the timely payment issue
10 that was brought up by a couple of other
11 folks who were testifying today. It's a big
12 issue for hospice as well.

13 So I ask you that you please continue
14 to support implementation of the Medicaid
15 Redesign Team's recommendation regarding
16 hospice and palliative care; that would be
17 MRT 209 to expand hospice and MRT 109 to
18 facilitate access to palliative care.

19 And that leads me into my next ask,
20 and that's that you reauthorize the funding
21 for the Palliative Care Education and
22 Training Act, which was appropriated by you
23 back in 2007, a long time ago. The
24 Palliative Care Education and Training

1 grants that were part of that bill are a
2 wise capacity-building, cost-effective
3 investment in the future of New York's
4 healthcare system. They also support the
5 intent of MRT 109 that I just mentioned, and
6 also the Palliative Care Access Act and the
7 Palliative Care Information Act.

8 And also I ask that you ensure that
9 hospice and palliative care play a strong
10 role in the Medical Health Homes and the
11 ACOs, which were also part of MRT 209.

12 I did want to mention implementation
13 of FIDA, Fully Integrated Dual Advantage
14 system. That's going to be taking place
15 January 1 of 2015. And right now they're
16 testing the different structures and
17 processes for all of that.

18 I'm sure that you'll agree that a
19 seamless access to the Medicare hospice
20 benefit is important, and we ask that the
21 Legislature make this a priority.

22 I also urge you to pay special
23 attention to hospice in the nursing home and
24 assure that there are no disincentives for

1 nursing home residents accessing their
2 Medicare hospice benefit. I'm always very
3 concerned about those unintended
4 consequences; I think we're all very
5 sensitive to that.

6 One other thing that's really come to
7 our attention recently. FIDA has the new
8 interdisciplinary team, IDTs. Also they're
9 being developed right now. As they are
10 implemented, we urge the New York State
11 Department of Health and also CMS to assess
12 and determine how the FIDA IDTs are going to
13 interface and work with the hospice
14 interdisciplinary team. The hospice IDT is
15 made up of physicians, nurses, social
16 workers, therapists, counselors, pastoral
17 care and bereavement staff. And we just
18 want to make sure that they're all working
19 together.

20 I do need to talk about wage parity.
21 I know a lot of the folks who testified
22 today have talked about that. We certainly
23 support fair wage, but we're very greatly
24 concerned about some unintended consequences

1 and a negative impact on home health aide
2 parity requirements and what that will have
3 on hospices in the eight metro New York
4 counties.

5 Hospices are paid on a per-diem
6 basis. It's approximately \$189 in the
7 metro New York area. The per-diem rate must
8 cover physician, nursing, social work, home
9 health aide, therapies, medication, and
10 durable medical equipment.

11 Despite the fact that the majority of
12 hospice patients are Medicare patients, wage
13 parity requirements will place hospices in
14 really an untenable position. We're very
15 concerned that LHCSAs may decline to provide
16 aides for Medicare hospice patients, since
17 they could be paid less, or that hospices
18 will be forced to pay the higher
19 \$20.60 rate, which will mean that like a
20 four-hour aide service, which is not
21 unusual, will cost 43 percent of the
22 per-diem rate, leaving a little over \$100 to
23 cover physician's services, nursing, social
24 work, therapies, medication and also durable

1 medical equipment.

2 So hospices really need a
3 managed-care rate sufficient to pay for
4 parity in the downstate counties, which as I
5 mentioned is the \$20.06 an hour. So we
6 recommend that parity be repealed.

7 However, if that remains in place, we
8 have a couple of other options we think
9 would be helpful. One would be that DOH
10 should require this rate for a minimum of
11 one year and should monitor the rates paid
12 by adding a schedule to the Medicaid
13 managed-care cost report that collects the
14 rate paid to each LHCSA, or, two, require
15 that DOH specifically include hospice
16 patients' needs in the high hour/high need
17 pool to be accessed by MLTC plans.

18 I did want to talk about recruitment
19 and retention also. The much-needed HCRA
20 support for recruitment and retention would
21 be repealed under this proposed budget.
22 Hospices are already struggling to maintain
23 a well-trained staff that they need to
24 deliver high-quality care to your

1 constituents.

2 Although the budget memorandum
3 indicates that existing RTR funds would be
4 maintained within provider base rates and
5 MLTC premiums, it is not explicit in the
6 bill. So we're very concerned about that.
7 We urge the Legislature to maintain HCRA
8 funding for RTR for hospice. Without this
9 funding, employer-based training programs
10 will not have sufficient funding to continue
11 operation.

12 We're concerned that these changes
13 will actually lead to less aide training at
14 a time when more training is needed to
15 assure availability of a skilled workforce.

16 I did want to support the HCA's
17 testimony regarding emergency preparedness.
18 Our members faced a lot of challenges during
19 Hurricane Sandy and also Hurricane Irene
20 because we did not have the essential
21 personnel designation, and we would ask that
22 you include that provision.

23 As far as improved information
24 technology, we're very pleased that there's

1 funding for that included in the bill.
2 However, we ask that you recognize the need
3 to invest in making EMR software compatible
4 with electronic prescribing software.
5 Without the ability to interface, healthcare
6 providers will be forced to work with
7 ineffective, cumbersome systems that will
8 require manual updating, which is an
9 inefficient use of limited staff resources.

10 We really appreciate all the work
11 that's being done to streamline Certificate
12 of Need. Our association has done a lot of
13 work on that. I won't go into detail; it's
14 in our testimony. But I do want to thank
15 you for passing and signing into law last
16 year a bill that addressed several hospice
17 residence issues. There are a couple still
18 remaining. I won't go into the detail. But
19 we would ask that you and the Public Health
20 and Health Planning Council address several
21 outstanding hospice residence issues.

22 Before I close, I really just wanted
23 to touch on the Affordable Care Act. We are
24 very supportive of the establishment of a

1 Basic Health Program and ask that you
2 include hospice and palliative care. And
3 also, when the state reevaluates the
4 essential benefits package, we ask that you
5 strongly consider integrating palliative
6 care into chronic illness management and
7 eliminating the 210-day limitation that was
8 placed on the hospice benefit.

9 I won't go into a lot more detail --

10 CHAIRMAN DeFRANCISCO: I know you
11 won't, because your time is up.

12 MS. McMAHON: It is, okay. Thank you
13 very much.

14 CHAIRMAN FARRELL: Thank you.

15 CHAIRMAN DeFRANCISCO: Thank you very
16 much.

17 The next speaker is Kathy Febraio,
18 executive director, New York State
19 Speech-Language-Hearing Association.

20 MS. FEBRAIO: Good evening. We'd
21 like to thank the distinguished members of
22 this panel for the opportunity to testify
23 today on the 2014-2015 State Executive
24 Budget proposal. My name is Kathy Febraio.

1 I am the executive director of the New York
2 State Speech-Language-Hearing Association.
3 We represent over 18,000 speech-language
4 pathologists and audiologists statewide,
5 many of whom work in the Early Intervention
6 Program.

7 We would also like to thank you for
8 the introduction of bills S6002 and A8316
9 that address the issues we're facing in
10 early intervention.

11 I will now turn to over to my
12 colleague, Sue Swiat, who will describe to
13 you some of the day-to-day operations of
14 working in early intervention today.

15 MS. SWIAT: Good afternoon. My name
16 is Susan Swiat. I'm a physical therapist.
17 I'm here today representing the New York
18 Physical Therapy Association.

19 I've been a physical therapist for 35
20 years, 33 of which I've spent providing
21 services in Early Childhood and Early
22 Intervention programs. I'm also the partner
23 in an all-women agency that employs 80-plus
24 early intervention professionals in all

1 disciplines.

2 With all due respect, the testimony
3 that Commissioner Shah gave this morning on
4 the status of the current EI reimbursement
5 system differs wildly from my daily reality.
6 Because I spend my time in the trenches, I
7 have been asked to speak of the
8 administrative burden and some of the pain
9 points, as PCG, the State Fiscal Agent,
10 likes to call them.

11 First I'd like to dispel the myth
12 that only independents or small agencies are
13 struggling with this new change. As an
14 agency, we didn't have the infrastructure in
15 place to support this new billing system, as
16 we didn't need to bill insurance previously
17 by ourselves.

18 As a result of the new
19 responsibilities thrust upon me, I no longer
20 provide physical therapy services for young
21 children and their families, which is my
22 passion and which is why I originally
23 entered Early Intervention. I have become a
24 full-time billing administrator to keep my

1 agency afloat so that I can pay my
2 80 providers.

3 The percentages and the numbers
4 presented this morning I feel are
5 misleading, as Early Intervention Billing,
6 the website of the State Fiscal Agent, only
7 takes into account claims that have been
8 cleared for adjudication. As we were
9 attempting to reconcile what is reported to
10 us as either submitted and/or paid in EI
11 billing, our numbers just didn't add up and
12 we couldn't figure out what was going on.

13 And after a lot of research on our
14 part, we discovered that there is an elusive
15 F file that shows up in the New York Early
16 Intervention System, the NYEIS system, where
17 some unclean claims go to languish. And
18 there could be multiple reasons why they're
19 there, but these claims have never even made
20 it to EI fiscal agent to be billed to begin
21 the adjudication process.

22 Once in EI billing and once they go
23 to EI billing, there are many commercial
24 insurance claims that languish there as well

1 because of problems with incorrect
2 information, things like that.

3 Now, we just discovered this by
4 accident in NYEIS. There's no notification
5 that comes to us from NYEIS. And for us as
6 an agency, because we had not known it
7 existed, it turned out to be between \$50,000
8 and \$75,000 that was sitting there that
9 hadn't even made it to EI Billing yet. So
10 these claims, although they've been billed
11 to EI Billing by us, they have not been
12 included in those EI Billing totals, and
13 even though I have already reimbursed my
14 staff for the provision of those services.

15 So when all billing is considered,
16 this brings my EI Billing percentage total
17 down, from the 88 percent that's represented
18 to me today on the EI Billing website, to
19 only 69 percent.

20 Regardless of that percentage, this
21 money has been reimbursed through my sweat
22 equity, and I have not received any
23 additional compensation for doing this work.
24 For my agency alone, it has meant over a

1 hundred-plus hours per week that we have had
2 to dedicate to these new tasks.

3 The new developments that the
4 commissioner referred to as happening just
5 within the last month include the Department
6 of Health working with the State Fiscal
7 Agent and insurance plans to get things
8 running more smoothly. However, I have
9 received direct knowledge from PCG
10 representatives that I've talked to, and
11 they themselves indicated to me that
12 unfortunately, with several of the large
13 insurance companies that I deal with in my
14 municipality, and they're primary providers
15 for me, they have not had any success in
16 establishing helpful communications. So
17 many claims from me remain unresolved with
18 these insurance companies.

19 My experience with the six call
20 center PCG employees in Nashville who
21 Assemblyman Cahill referred to before, I
22 speak to them on a daily basis, sometimes
23 several times a day. And it's generally
24 their advice that often comes back to me for

1 additional work for me to do to resolve the
2 claim, including contacting families and
3 service coordinators to verify information
4 that was entered incorrectly in the system.

5 We have a huge problem with stale
6 claims with children that have since aged
7 out of the program. And we're just getting
8 to try to do research on these claims, and
9 no one to go back to for additional
10 information to verify that the correct
11 insurance or Medicaid information was put
12 into the system.

13 I have had some PCG staffers tell me
14 that I need to hire more staff to deal with
15 deal with my 1500 outstanding insurance
16 claims that I have to deal with.

17 I need to tell you that claim
18 research is laborious and tedious and we
19 have to go line by line and child by child
20 to discover what the issues are, and then,
21 only then, can we call PCG for some
22 assistance, which often is not helpful.

23 I still have outstanding claims from
24 March 2013, which to me are stale, in

1 commercial insurance and in Medicaid. And I
2 have no hope of straightening these claims
3 out due to faulty information that was
4 initially entered into the system because we
5 didn't have any or little or insufficient
6 training at the beginning as to how to enter
7 this information into the system.

8 I'd like to address the statement
9 that there have not been negative impacts on
10 program in terms of providers leaving. In
11 my municipality alone, we have had 35
12 independent providers leave and one agency
13 close. And I'd like to bring to your
14 attention the fact that, as in my agency, my
15 providers are employees, so they don't hold
16 their own individual state agreements to be
17 Early Intervention providers, they go under
18 the umbrella of my agency's state approval.

19 So if an agency closes, you're not
20 going to know that those numbers of
21 providers have left because they didn't have
22 original contracts with the state.

23 Secondary to this provider shortage
24 we're seeing extended wait times to put

1 services in, which affects our ability to
2 meet service implementation guidelines of
3 getting services in within 30 days of an
4 IFSP.

5 I deal with frustration on a daily
6 basis, with conflicting guidelines between
7 PCG and the BEI that leaves us stuck in the
8 middle. Just one example is multiplan
9 agreements that we started receiving
10 initially. These were agreements from a
11 central clearinghouse that many insurance
12 companies contract with for a negotiated
13 rate with us. And when we started receiving
14 these in the beginning, after April, we
15 didn't know what to do with them because it
16 would be on \$74 claim, they were offering us
17 \$48 and wanted us to sign that we would
18 accept that amount of money.

19 When we questioned the BEI, they
20 indicated to us that the rest of the money
21 would be made up by escrow. We were
22 uncomfortable with that, and eventually the
23 BEI did issued guidance not to sign those
24 plans, that we didn't need to, that that

1 issue was ironed out. But on the last EI
2 Billing, the PCG webinar which was just done
3 in November, beginning of December, we were
4 indicated that we were indeed supposed to be
5 signing those multiplan agreements.

6 So that's just one example of, on a
7 daily basis, we ask PCG, they say ask BEI.
8 When we ask the BEI, they say it's up to
9 PCG.

10 MS. FEBRAIO: So due to these onerous
11 working environments, we've been asking our
12 members what they're doing about working in
13 the Early Intervention Program. And we
14 surveyed, along with the Physical Therapy
15 Association and the Occupational Therapy
16 Association, our members, who are primarily
17 individual providers. And they've indicated
18 that 49 percent of them are looking for
19 employment outside of Early Intervention.

20 Unfortunately, 25 percent of them
21 have already found it and have left.
22 Although they may not have told the
23 Department of Health about this, because
24 once you end your agreement with the state,

1 you lose access to the data that might clean
2 up your claims.

3 And most recently a coalition of
4 Westchester providers surveyed agencies in
5 the downstate area as well as the Southern
6 Tier, and they have learned that 72 percent
7 of agencies have reported children waiting
8 for services, primarily in speech,
9 occupational therapy, and physical therapy.
10 Thirty-five percent have had payroll delays
11 in the last year, and almost 52 percent of
12 agencies are planning to reduce or close
13 their Early Intervention Program.

14 So in conclusion, we are asking that
15 you take the provisions of the bills that
16 are already submitted on the Early
17 Intervention Program and put them into the
18 state budget, where we feel we will be able
19 to save the Early Intervention Program if
20 those can be passed.

21 CHAIRMAN DeFRANCISCO: What bill are
22 you talking about, now?

23 MS. FEBRAIO: S6002, A80 --

24 CHAIRMAN DeFRANCISCO: Okay, S6002, A

1 whatever it is. If that's included, you say
2 that will help resolve this issue?

3 MS. FEBRAIO: Yes.

4 CHAIRMAN DeFRANCISCO: Does it change
5 the procedure for payment reimbursement?

6 MS. SWIAT: Yes, it would allow for
7 us to be paid within 30 days of submission
8 of a claim, and the burden of chasing and
9 reconciling the insurance and Medicaid
10 claims would fall back to the State Fiscal
11 Agent.

12 And then any additional information
13 they would need from providers we will be
14 happy to provide, because that's our
15 professional responsibility. But the actual
16 chasing of the claim is not.

17 CHAIRMAN DEFRANCISCO: And then one
18 other question. You were here when I was
19 talking to Commissioner Shah. If you had to
20 guess, what's the time frame from the time
21 you submit a bill to the time you get a bill
22 paid? What would the average be?

23 MS. SWIAT: Well, I can only speak
24 for my municipality and my experience. But

1 before, with our contract with the
2 municipality, we were paid within 60 to
3 90 days. And that's what we could plan for.
4 We knew how to do that. Because we pay our
5 providers within two weeks of delivery of
6 service, but we knew we had that window and
7 we could plan for that accordingly.

8 I have to say with the new system, if
9 a claim goes directly to escrow because the
10 child has no commercial insurance or
11 Medicaid, we get paid much faster, sometimes
12 within two weeks. But I have to tell you
13 that the other claims -- like I said, I have
14 over \$200,000 languishing in commercial
15 insurance claims that date back to March.
16 So some of those claims it's 10 months --
17 many of those claims it's 10 months.

18 CHAIRMAN DeFRANCISCO: Thank you.

19 Senator Tkaczyk.

20 SENATOR TKACZYK: Yes, thank you for
21 being here and explaining this.

22 I frankly was shocked when
23 Commissioner Shah said this morning that
24 there were no negative impacts. And clearly

1 there have been. And to not even recognize
2 how difficult it's been to provide services
3 to very young, vulnerable children to me is
4 really unconscionable. So I applaud you for
5 pushing us on this issue.

6 I have a couple of questions. The
7 budget -- and because I'm concerned about
8 what you're telling me, that we may not have
9 a clear sense of what is needed in the
10 budget to cover all of the claims for work
11 that's been done in a prior year, have you
12 looked at the budget numbers and do they may
13 make sense to what the providers are seeing
14 or what we think they are owed?

15 MS. FEBRAIO: I think we share that
16 same concern, that the older claims from,
17 you know, the earlier fiscal year will
18 languish because there won't be funding
19 left. We don't know.

20 SENATOR TKACZYK: Well, I would urge
21 my colleagues to have further discussions
22 with the commissioner on this.

23 It would help us to understand, from
24 your perspective, what are the fiscal

1 obligations for payment from the provider's
2 perspective and see if it matches up with
3 the commissioner's statements or their
4 perspective on what's owed. Because I'm
5 afraid if it's not included in the budget
6 you will not get paid for work you did.
7 It's been extremely frustrating to try to
8 get this changed and make sense for the
9 providers.

10 I also want to know if -- you
11 mentioned putting the legislation fix that
12 initially I did a bill in October, the
13 chairs of the Health Committee have done a
14 similar bill. Do you want that in the
15 budget? Would it make more sense for the
16 Legislature to pass that legislation now and
17 then get it -- would that help fix the
18 problem? And can we start working on fixing
19 it before the budget is passed? I'm just --
20 I don't know.

21 CHAIRMAN DeFRANCISCO: I'll answer.
22 It's whatever goes faster.

23 MS. SWIAT: Thank you.

24 MS. FEBRAIO: We'll leave that to

1 your discretion, whichever.

2 MS. SWIAT: Because, I mean, we're
3 10 months into this process and we're
4 hanging on by the skin of our teeth,
5 basically, at this point. And some people
6 have not hung on, they've gone under, so ...

7 SENATOR TKACZYK: Yeah, I think we
8 want to do it as quickly as possible. And
9 thank you for helping us understand this
10 issue.

11 MS. SWIAT: And I just wanted to
12 address what you had said about the number
13 of, you know, past claims that are still
14 there. That information is available, like
15 what's impending. That's on EI Billing, the
16 State Fiscal Agent's website. So each
17 agency has that information available to
18 them, what's pending.

19 SENATOR TKACZYK: It's something we
20 want to look at and understand better.

21 Thank you.

22 CHAIRMAN DeFRANCISCO: Thank you very
23 much. Very important issue. Thank you.

24 MS. FEBRAIO: Thank you so much.

1 CHAIRMAN DeFRANCISCO: Okay, American
2 Cancer Society, Michael Burgess, director of
3 government relations.

4 On deck is Barbara Crosier, vice
5 president of government relations, Cerebral
6 Palsy Associations of New York, and then
7 followed by the American Heart Association.

8 MR. BURGESS: Thank you. I'll give
9 you an abbreviated version.

10 I want to give you a status report on
11 cancer in New York State. An estimated
12 109,000 New Yorkers will be diagnosed with
13 cancer this year; 34,000 will die from
14 cancer. But these numbers are actually
15 better. The number of deaths has declined
16 by 20 percent in the last 23 years. And
17 that's no accident, because what you've all
18 done, working with us on the research, the
19 cancer screenings, the health laws like the
20 Clean Indoor Air Act, these have all
21 contributed to that. So we thank you for
22 your support of this effort.

23 Let me tell you four things we're
24 doing before I ask you for help. We have

1 300,000 people signed up nationwide for our
2 Cancer Prevention Study-3, which looks at
3 lifestyle, behavioral, environmental and
4 genetic factors and follows those people
5 over a number of years.

6 We have 270,000 people -- that's like
7 an army -- walking in the Making Strides
8 Against Breast Cancer fundraising walks, and
9 even more in the Relay for Life.

10 And you know, all that money we
11 raise, we put -- I'm glad to announce to you
12 that \$47 million of that has come back in
13 89 grants to the State of New York to
14 academic and research institutions.

15 We're marking the 50th anniversary of
16 the Surgeon General's first report on
17 smoking in 1964. And it's a three-part
18 strategy that has again worked here:
19 Raising cigarette taxes, banning smoking in
20 restaurants, bars and public places, and the
21 funding for tobacco cessation efforts like
22 our Smokers Quit Line run by Roswell Park.

23 Smoking rates have declined from
24 42 percent in 1964 to 18 percent nationally,

1 16 percent here in New York. People are
2 living longer. The longevity in the United
3 States can be attributed in large part to
4 the drop in lung cancer and also in heart
5 disease. And men especially are living
6 longer because of these factors. Again,
7 thank you for your help in that success that
8 we have had.

9 But we're not content. Our goal is
10 really, with the other major public health
11 organizations, to reduce the smoking rate to
12 12 percent by 2020 and to 10 percent in
13 10 years. You have to have these kind of
14 goals, like moon shots, you know. But we
15 still have disparities. We still have folks
16 who are living in rural areas, low-income,
17 lower-educated, racial and ethnic groups, 25
18 to 30 percent smoking in some groups in this
19 state.

20 And we really need to focus our
21 efforts and work on those issues of
22 disparities in the years ahead. That's why
23 the fight is not done. 8800 people in our
24 state will die from lung cancer this year.

1 Unfortunately the Governor's budget
2 fails to provide the commitment, the
3 leadership and the partnership necessary to
4 help us attain these goals that I just
5 mentioned. Once again the Governor is
6 proposing to cut part of this budget --
7 \$2.1 million in tobacco enforcement is put
8 into one of these pools that will have to be
9 decided by the Legislature if you want to go
10 along with that. We don't support that.

11 We want to get the funding back up.
12 It was \$85 million for tobacco control and
13 cessation seven years ago, and now it's down
14 to 39.3. Calls to the quit line in Roswell
15 Park, down 40 percent. We went from fifth
16 in the nation to 21st in the nation in the
17 amount of funding that we spent in relation
18 to what is recommended by the CDC. We used
19 to be a leader.

20 There is an independent evaluation
21 required of the Tobacco Control Program
22 which said "Continued underfunding of the
23 program threatens continued progress toward
24 reducing tobacco use and risk, perpetuating

1 tobacco-related disparities among the
2 state's most vulnerable. Further reductions
3 in tobacco use are put at risk by budget
4 reductions that curtail the program's
5 ability to reach a significant portion of
6 New Yorkers."

7 The report stated a 1 percent decline
8 in smoking rates would reduce annual
9 healthcare costs by \$554 million. And they
10 recommend \$127 million be spent on this
11 program, a lot more than we've ever had. We
12 are asking the Legislature to bring it back
13 up.

14 We get over \$2 billion in tobacco
15 revenue in this state, in the Master
16 Settlement Agreement. Tie a percentage of
17 that, the funding for these programs, to a
18 percentage of the money that we bring in.
19 We think that that's only right. Half of
20 all the births in this state are paid for by
21 Medicaid. If we drop the smoking rate of
22 pregnant women on Medicaid, it would save
23 quite a bit of money.

24 The second program, the Cancer

1 Screenings Program, the Governor proposes to
2 cut that from -- it was \$29 million a few
3 years ago, 25.3 last year, he proposes a cut
4 to 24.8. And yet a study by the Health
5 Department said the program saves
6 \$46 million. Even by their own estimate,
7 it's far more than the appropriation level.
8 And we still need to do these screenings to
9 get people to find their cancer early.

10 Let me just quickly touch on some
11 other things. You heard about the off-label
12 drug issue earlier. Who is going to be
13 impacted on that? It is largely cancer
14 patients, because they have very specific
15 regimens of drugs that are mixed by their
16 doctors, or interchanged.

17 We need to fix that, throw that out.
18 It's ironic the Governor proposes this when
19 he allows medical marijuana to ease pain and
20 suffering. But this would also help people,
21 and he's not -- he's putting this in the
22 budget.

23 We support and work with the Hospice
24 and Palliative Care group that just spoke

1 about the need to restore funding for
2 training. We think that pain management,
3 comfort care is a critical part now, and
4 it's becoming a key element of our agenda to
5 do more in palliative care.

6 Many more people got insurance
7 through the Affordable Care Act and, despite
8 our criticisms of the administration, we
9 think that in general there were some good
10 things done with that.

11 Prostate cancer checkoff. The
12 Rochester paper and many of you commented on
13 the fact that the money that people checked
14 off on their tax returns has not been spent.
15 That needs to be fixed. And the Comptroller
16 made a report on all of these checkoff
17 programs and laid out an overview of that.

18 Out-of-network surprise medical
19 bills. It's important that these
20 protections be enacted. Again, cancer
21 patients are very much impacted.

22 After years of delay and gridlock,
23 it's time to do something about this. It's
24 the purpose of insurance to shield seriously

1 ill patients from risk rather than create a
2 labyrinth of exceptions and gaps. No
3 consumer in New York State who has health
4 insurance which he or she thought would
5 cover charges for serious illness should
6 unknowingly be held responsible for
7 thousands of dollars which could bankrupt
8 them.

9 So let me just close by saying that
10 on behalf of all the thousands of volunteers
11 who donate their time, who volunteer at the
12 Hope Clubs all over the state, who walk to
13 raise money for their family and friends and
14 in memory of those who have lost their
15 battle, they're committed to fighting
16 cancer, they place a high priority on it,
17 and we're asking our state leaders to be
18 partners and continue that with us to make
19 more progress.

20 Thank you.

21 CHAIRMAN DeFRANCISCO: Thank you very
22 much.

23 CHAIRMAN FARRELL: Thank you.

24 CHAIRMAN DeFRANCISCO: Barbara

1 Crosier, to be followed by Julianne Hart,
2 American Heart Association, which is very
3 appropriate.

4 (Discussion off the record.)

5 MS. CROSIER: Good afternoon. Thank
6 you. I'm Barbara Crosier, I'm with the
7 Cerebral Palsy Associations of New York
8 State.

9 Cerebral Palsy Associations was
10 founded almost 70 years ago by parents look
11 for services for their young children with
12 cerebral palsy. Since that time, the
13 24 affiliates throughout the state have been
14 offering a wide array of services for
15 children and adults with disabilities and
16 their families. While originally focused on
17 children with cerebral palsy and other
18 physical disabilities, our services have
19 expanded to include children and adults with
20 all types of disabilities and a variety of
21 supports and services throughout their life
22 span.

23 Today CP affiliates offer a variety
24 of programs and services to over 90,000

1 people and their families across the state,
2 and we employ over 18,000 New Yorkers.

3 Our affiliates depend upon Medicaid
4 funding for almost 80 percent of their
5 operating revenue, and now find the rates
6 for these critical OPWDD supports and
7 services are set by the Department of
8 Health. These supports and services were
9 developed over many years as New York State
10 made a commitment to support the vulnerable
11 individuals and families that we serve.

12 This recent shift in fiscal authority
13 raises many concerns about the knowledge and
14 understanding within the Health Department
15 of the services and the impact of their
16 decisions on vulnerable New Yorkers with
17 developmental disabilities.

18 The separation of fiscal and
19 programmatic responsibilities is troubling.
20 We believe that there are numerous policy
21 shifts and initiatives already in place that
22 will undo much of the progress New York has
23 made to ensure inclusion and access for
24 people with disabilities.

1 We seek the Legislature's support in
2 working with us to prevent any further harm
3 to individuals with disabilities and their
4 families and the supports that New York has
5 had such a proud history of providing. We
6 have come too far as a state and must
7 continue to honor the promises made in the
8 State Constitution and by New York's
9 governors.

10 There have been significant funding
11 reductions taken in services for people with
12 developmental disabilities funded through
13 OPWDD. According to the transformation
14 agenda that OPWDD submitted to the Federal
15 Centers for Medicare Medicaid, the enacted
16 budgets for 2011-12, 2012-13 and 2013-14
17 contained more than \$593 million in savings
18 from cuts to not-for-profit supports and
19 services for people with developmental
20 disabilities.

21 At the same time that the Health
22 Department has segregated its treatment of
23 funding for people with disabilities, it has
24 allowed spending for all Medicaid programs

1 funded under the global spending cap for
2 enrollment and services to expand by nearly
3 4 percent overall.

4 Further, our state budget projections
5 for growth in the OPWDD system seems to be a
6 prime area to take yet another hit, as as
7 much as \$330 million is recommended to be
8 eliminated from OPWDD service investment
9 spending over the next three years as part
10 of the Governor's gap closing. This funding
11 would have supported critical new services
12 for individuals with developmental
13 disabilities.

14 Essentially, this elimination of
15 funding represents another 2 to 3 percent
16 reduction in OPWDD resources each year. As
17 a result, thousands of New Yorkers with
18 developmental disabilities either are being
19 or will be denied supports or are only
20 receiving very limited supports that do not
21 fully meet their needs.

22 We urge the Legislature to provide
23 funding so that individuals with
24 developmental disabilities and their family

1 members in the community do not continue to
2 be denied access to these Medicaid-funded
3 services. In addition, we strongly urge
4 that the global Medicaid cap be expanded to
5 include OPWDD services funded through
6 Medicaid as the best way to address this
7 issue.

8 Cerebral Palsy has long supported the
9 idea of including individuals with
10 developmental disabilities in care
11 management programs, and in fact we have
12 established many systems that are being
13 adopted in a care coordination model. Our
14 affiliates have been providing Medicaid
15 supports and services largely certified by
16 OPWDD and are now under the fiscal authority
17 of DOH. As such, we are concerned that the
18 Medicaid State Plan considerations of some
19 of the issues we are seeing in OPWDD aren't
20 fully appreciated or understood by DOH, and
21 we seek the Legislature's assistance in
22 working with us to ensure that the potential
23 OPWDD State Plan and HCBS Waiver Agreement
24 threats are acted upon swiftly.

1 Specifically, we have had people
2 waiting for as much as eight months to get
3 through the "front door," which is a new
4 policy through the Office for People with
5 Developmental Disabilities, with no action
6 by OPWDD to ensure that the Medicaid
7 services described in the Medicaid State
8 Plan are provided and the state's
9 obligations met in a timely fashion. The
10 "front door" is a failed policy that will
11 threaten the New York State Medicaid
12 program's standing with CMS.

13 Cerebral Palsy Associations has been
14 working with the Health Department for years
15 on our Article 28 clinic issues, on Early
16 Intervention, on traumatic brain injury, and
17 on the Consumer-Directed Personal
18 Assistance, and we repeatedly have had to
19 work to differentiate high-needs Medicaid
20 patients served in our clinics from the
21 typical patients seen by other Medicaid
22 providers.

23 There was good reason our patients
24 were exempt from utilization thresholds of

1 the past. And as we progress to capitated
2 payments, the future of those high-cost,
3 outlier patients is of paramount importance
4 to us. Not only are we concerned with how
5 we will be managed by fiscal intermediaries
6 unfamiliar with truly high-need people, but
7 more importantly we are concerned that
8 Health Department staff do not know enough
9 about the people we serve to develop good
10 public policy regarding their access to
11 care.

12 We ask that with rate setting and
13 other fiscal decisions now in DOH that a
14 Disability Clinician Advisory Council be
15 created with DOH that staff must consult and
16 receive direction from in the development of
17 any policy or fiscal action that would
18 affect the role specialty services for
19 people with disabilities play in the health
20 care delivery system.

21 Another example of where we believe
22 DOH does not understand the people we
23 support and serve has been in the
24 development of a new rate-setting

1 methodology for services for individuals
2 with developmental disabilities. Cerebral
3 Palsy Associations understands the need for
4 transforming the current system to one that
5 is sustainable and, as such, has a rational
6 payment system for providers. We also
7 support New York State's efforts to comply
8 with directives from CMS on controls for
9 setting rates and reimbursing service
10 providers.

11 The development of the proposed
12 rate-setting policy has demonstrated that
13 our population's unique needs are not
14 understood by DOH. To make it very simple,
15 they basically are looking at regional rates
16 that are determined according to average
17 number of hours and average salaries across
18 the region. And those salaries are sort of
19 regardless of whether someone has worked for
20 a provider for 30 days or 30 years. I mean,
21 they're just looking at averages and there's
22 no good system or tool to look at acuity and
23 the needs of the individuals and why they
24 might need more services.

1 DOH staff and others continue to tell
2 us that a similar methodology was used for
3 nursing homes and that it worked well.
4 Aside from the strong disagreement with the
5 nursing home industry that this statement
6 provokes, one cannot compare a 120-bed
7 nursing home with a four-or-six-bed home
8 where Olmstead, CMS and federal regulations
9 require that individuals be integrated into
10 the community, go out every day to either a
11 work or day program, and participate fully
12 in society and their community.

13 Cuts to hours and reimbursement for
14 staffing cannot be covered by having staff
15 "float" among houses that are blocks and
16 miles away. The lack of any true
17 understanding of how people's services will
18 be affected by the proposal needs to be
19 understood before the Health Department
20 proposes a model that could harm the most
21 vulnerable individuals that these rates are
22 designed to support.

23 There is a very positive note in the
24 Governor's budget, and again, also in order

1 to support and adhere with the Olmstead.
2 The Olmstead Cabinet has recommended the
3 expansion of the Nurse Practice Act
4 exemption to non-certified settings so that
5 individuals can live in more integrated
6 settings in the community and have the
7 access to administration of their
8 medications without having to have a nurse,
9 so that they can live at home, in their
10 home, and not have to have a nurse deliver
11 their medications. We strongly support
12 that.

13 The Governor has also proposed
14 restoration of the 2 percent across-the-
15 board MRT cut for Article 28 clinics which
16 we strongly support and would ask that you
17 enact.

18 Additionally, in the 2 percent MRT
19 cuts there was a cut to our Article 16
20 clinics that serve people with developmental
21 disabilities under OPWDD. But rather than
22 doing an across-the-board cut, again, the
23 Health Department felt that people should
24 only receive an average number of therapies.

1 And if you receive more than the average
2 number of therapies, the individual was
3 either denied the therapy or, in most cases,
4 the Article 16 clinic provided the therapy
5 as was in the physician's prescription and
6 was just not allowed to be reimbursed for
7 those therapies above the average.

8 And again, the average was not based
9 on any clinical diagnosis or need or acuity,
10 it compared physically healthy individuals
11 with those with very complex needs.

12 So overall --

13 CHAIRMAN DeFRANCISCO: Excuse me.
14 Can you see that clock? Is it close enough?

15 MS. CROSIER: Oh, sorry. I'm
16 actually finished.

17 We just ask you to help us to ensure
18 that individuals with disabilities are not
19 harmed and that the success of the past is
20 not forsaken. We appreciate your
21 consideration. Thank you.

22 CHAIRMAN DeFRANCISCO: Thank you very
23 much. Appreciate it.

24 Senator Tkaczyk is all refreshed,

1 she's back to start another round. Go
2 ahead.

3 SENATOR TKACZYK: Just really quick,
4 Barbara. There's a lot in here where you
5 basically say DOH doesn't understand the
6 work you're doing, the rates aren't where
7 they should be because they don't -- there's
8 a lot of nonunderstanding what you're doing
9 coming across through your testimony.

10 How do you sit down with DOH and work
11 through these issues? Do you have a formal
12 arrangement where you're meeting with them
13 and discussing these concerns?

14 MS. CROSIER: We have been meeting
15 with them, and the Provider Council through
16 OPWDD has been meeting with them. We've
17 taken Jason Helgerson and John Ulberg on
18 tours to try and show them the kind of
19 individuals we're talking about.

20 But I think there's -- we have
21 concerns that -- and it was in MRT No. 26
22 where, you know, it was average therapies or
23 now average salaries and having average
24 hours of needs. Which is one of reasons we

1 recommended that there be a council and we
2 have medical directors that be consulted and
3 help to explain the needs of these
4 individuals with disabilities.

5 SENATOR TKACZYK: Did the council
6 provide DOH with written recommendations?
7 And if so, could you share that with me?

8 MS. CROSIER: We have not as yet, and
9 it is not established, but we have in the
10 past done written recommendations and
11 clinical protocols that our medical
12 directors have done for our clinics.

13 And we would be happy to work with
14 the Health Department to work on those kinds
15 of things, recommendations, and to explain
16 the needs and why working on averages
17 doesn't work with people particularly with
18 more severe disabilities.

19 SENATOR TKACZYK: Yes, thank you.
20 I'm just concerned that we make sure, as
21 we're changing systems, we put in a system
22 that makes sense to the providers and the
23 people we're serving. Thank you.

24 MS. CROSIER: Thank you.

1 CHAIRMAN DeFRANCISCO: Senator
2 Krueger.

3 SENATOR KRUEGER: Thank you,
4 Barbara.

5 So you finished off by talking about
6 they're using an average amount of services
7 but if people are more severely in need of
8 services, therefore they need more, you
9 can't bill for that.

10 Is the other side true, that people
11 who are less than the average need for
12 services you can bill for the average, so it
13 works out?

14 MS. CROSIER: If they're in -- there
15 are two different averages. One is in this
16 new rate rationalization where they're --
17 the new system to provide. And yes, under
18 that scenario that they're working on, if
19 traditionally or historically you've needed
20 less hours or paid your direct support staff
21 a lower salary, you get an increase. Your
22 dollars go up or your rate goes up.

23 Whereas if you have higher needs,
24 even if it's way below your costs, the rates

1 still go down in order to meet that average.
2 So it's not really -- there is no good tool
3 for looking at the needs of individuals with
4 developmental disabilities and the number of
5 hours they need.

6 So as a result they're doing this
7 sort of average, which you're absolutely
8 right, people who don't need the additional
9 dollars or the additional hours will get
10 increases, whereas people who are serving
11 higher-needs individuals are going to get
12 them cut. So -- you know, to come to a more
13 regional rate.

14 But it doesn't make sense to provide
15 additional funding for people who don't need
16 it and take it away from individuals who do
17 need it.

18 SENATOR KRUEGER: But again, if
19 you're a provider who's got a fairly
20 mixed -- I don't know if you call it a
21 patient or a client -- a client population,
22 it can sort of work out in the wash. It
23 really depends on whether you've got a
24 disproportionately large number of

1 high-needs clients.

2 MS. CROSIER: Yes. Right. And the
3 Cerebral Palsy affiliates, because of how we
4 were founded, tend to serve individuals that
5 are higher-need, more medically frail, need
6 more intensive services. Which is why, as a
7 whole, the CP affiliates across the state
8 are tending to be the real losers on this.

9 There are others too. If you are a
10 provider who serves individuals on the
11 autism spectrum or if you're a provider who
12 serves individuals with severe behavioral
13 needs, you know, medically frail, all of
14 those high -- and agencies tend to sort of
15 have a niche and serve a certain kind of
16 individual or be known for that, and those
17 are the ones that are going to be real
18 losers in this. And it's millions and
19 millions of dollars.

20 SENATOR KRUEGER: Thank you.

21 MS. CROSIER: Thank you.

22 CHAIRMAN DeFRANCISCO: Thank you very
23 much.

24 Julianne Hart, American Heart

1 Association, followed by Steve Sanders.

2 MS. HART: Hi. I'm Julianne Hart
3 with the American Heart Association. Thank
4 you for the opportunity to testify today.

5 You have a copy of my detailed
6 written testimony, which points out that
7 cardiovascular disease, including heart
8 disease and stroke, are the number-one and
9 the number-four killer of New Yorkers.
10 That's for both men and women and all racial
11 and ethnic groups, that heart disease is the
12 number-one killer.

13 Two major risk factors for heart
14 disease are obesity and smoking. So I'm
15 going to going to limit my comments to those
16 two areas today.

17 In New York State, approximately
18 8.5 million adults are considered overweight
19 or obese, and one-third of kids are
20 considered overweight or obese. So because
21 of that, we think that obesity prevention
22 really needs to be a top priority.

23 Unfortunately, we feel the Executive
24 Budget is actually moving in the other

1 direction, where obesity prevention programs
2 and heart healthy programs are actually
3 lumped together. So we were disappointed
4 and we would urge you to reject that
5 approach.

6 We were supportive last year of the
7 bill that the Legislature passed to create
8 the Governor's Council on Physical Fitness,
9 Sports and Nutrition. We were disappointed
10 in the veto, which stated that this should
11 be included within the budget framework,
12 which it's not in the Executive Budget
13 proposal. So we would urge that the
14 Legislature consider that approach and
15 consider restoring funds to the Obesity and
16 Diabetes Prevention line.

17 In addition, I wanted to echo
18 comments from the American Cancer Society.
19 We too have grave concerns with funding for
20 the Tobacco Control Program. New York State
21 has actually made great progress in certain
22 areas when it comes to tobacco control.
23 We've got a really strong Clean Indoor Air
24 Act; we were out in the forefront there. We

1 have a high cigarette tax. And we have a
2 fairly good Tobacco Control Program. But
3 because of funding reductions, our progress
4 has actually stalled in this area.

5 So while our adult smoking rate is
6 16.2 percent, if you look, there are huge
7 disparities that remain. For people
8 reporting poor mental health status, the
9 smoking rate is over 35 percent. For people
10 whose incomes are below \$25,000, their
11 smoking rate is approximately 28 percent.
12 So there's gaps in populations that we're
13 not reaching.

14 In addition, many of you have seen
15 the hard-hitting ads which encourage people
16 to call the New York State Smokers Quit
17 Line. If these ads are not airing
18 regularly, ultimately you're going to see a
19 decrease in the number of users. So we have
20 seen a decrease in the number of users
21 statewide. For example, in Onondaga County
22 from 2009 to 2012 we actually saw a
23 49 percent reduction in the number of users
24 to the quit line. So ultimately, if funding

1 is cut, we see a reduction in these
2 services.

3 And then lastly, I wanted to point
4 out -- it's on the top of page 5 of my
5 testimony -- while we've seen an increase in
6 the number of youth that are smoking
7 cigarettes, we've actually seen the opposite
8 when it comes to other tobacco products.
9 We're actually seeing an increase in the use
10 of other tobacco products.

11 So we would strongly encourage that
12 there be some price parity, and that will
13 hopefully provide a disincentive for youth
14 to use these other tobacco products. And we
15 think that this tobacco revenue should be
16 used for tobacco control.

17 So my exact recommendations are
18 listed on the last page. And if you have
19 any questions, please let me know.

20 CHAIRMAN DeFRANCISCO: Thank you very
21 much. I guess you're off. Thank you.

22 Steve Sanders, executive director,
23 Agencies for Children's Therapy Services,
24 who's going to testify about something other

1 than the last time he testified.

2 MR. SANDERS: I'll do my best.

3 CHAIRMAN DeFRANCISCO: Is that
4 correct?

5 MR. SANDERS: That's correct.

6 CHAIRMAN DeFRANCISCO: Okay, good.

7 MR. SANDERS: Ladies and gentlemen, I
8 know the hour is late. You have my
9 testimony; I'm not going to read it. I
10 would recommend that when you have a moment,
11 please do.

12 I might draw your attention as I'm
13 speaking for a couple of minutes to the last
14 page, which contains a survey that the
15 organization that I am the executive
16 director of, ACTS, conducted over the last
17 several weeks. ACTS is an association whose
18 member agencies provide a majority of the
19 Early Intervention services in the State of
20 New York.

21 The Governor's recommendation for
22 Early Intervention in this year's budget is
23 very clear. He makes no recommendation, no
24 proposal. In other words, what the Governor

1 is saying is that all is well; no changes
2 need to be made. And you have heard today
3 enough testimony from providers and others
4 who have indicated to you that all is not
5 well and significant changes are in fact
6 needed.

7 Senator DeFrancisco, you asked
8 probably I think the seminal questions of
9 Dr. Shah, and you deserve an answer.
10 Because you didn't get answers from
11 Dr. Shah. So I want to try to give you some
12 of the answers you didn't receive and maybe
13 tie up a few of the loose ends that you've
14 heard about today and do all that in just a
15 few minutes.

16 Dr. Shah indicated that 91 percent of
17 the claims have been paid, to which,
18 Senator, you asked, Well, tell me how long
19 it has taken to reach that 91 percent
20 figure. The commissioner couldn't do so.
21 And the reason why he couldn't do so is that
22 he doesn't know. Why doesn't he know?
23 Because the system is so flawed that it
24 really is impossible to know how long it's

1 taking to provide reimbursement to agencies
2 and individual providers.

3 Why is this? Because let's just go
4 back for a moment and remember what the
5 change that you voted for in 2012 was all
6 about -- at least what you thought it was,
7 and how it turned out.

8 What you thought you were voting for
9 was a measure that would do two things.
10 Number one, it would relieve counties of
11 their responsibilities and their expenses to
12 bill and process Early Intervention claims.
13 That was the first goal. The second goal
14 was to maximize commercial insurance,
15 recognizing that for 20 years only about
16 2.5 percent of the total payments in the
17 Early Intervention system comes from
18 commercial insurance.

19 And the Governor thought that by
20 making this change in the billing process,
21 that would do two things. Number one, it
22 would save a lot of money for counties
23 because counties no longer would have to
24 bill and process these claims. And number

1 two, in hiring a State Fiscal Agent, which
2 you were told was going to happen, and the
3 State Fiscal Agent was going to pick up the
4 responsibilities that were performed by the
5 counties, that somehow that would maximize
6 commercial insurance payments, saving the
7 state and counties ultimately more money.

8 So what has happened since then?
9 Counties are in fact largely out of the
10 billing and processing system. They are
11 saving money. But who's doing the billing
12 is the question. Who is picking up the
13 responsibilities that the counties no longer
14 wanted because it was too cumbersome and it
15 was too expensive? You would think it was
16 the State Fiscal Agent, because that's what
17 you were told two years ago. We'll hire an
18 intermediary, the billing will go to the
19 State Fiscal Agent instead of the counties,
20 and State Fiscal Agent will process the
21 bills and also maximize commercial insurance
22 receipts.

23 Well, the first part happened.
24 Counties are not doing the billing. The

1 second part is not happening. What
2 providers are complaining about, rightfully
3 so, is that virtually all of the billing and
4 processing responsibilities have fallen on
5 them, uncompensated. The counties had been
6 receiving \$13 million in aggregate every
7 year from the state in order to do this
8 processing. They're not doing it anymore.
9 The providers are.

10 How much money are the providers
11 getting to assist them in this billing
12 responsibility? Zero. So they have dozens
13 and dozens and dozens of hours of more work
14 to do just to be billers now, not being
15 compensated and threatening their services.

16 Dr. Shah said, Senator, that
17 91 percent of the Early Intervention claims
18 have been paid --

19 CHAIRMAN DeFRANCISCO: No, he didn't
20 say that.

21 MR. SANDERS: Well, yes, he did. He
22 said that as of now, of the bills that have
23 been submitted by providers, 91 percent have
24 been paid.

1 CHAIRMAN DeFRANCISCO: No. No, he
2 said in comparison to before the system
3 changed, they were 91 percent of what was
4 paid at the time that the last system that
5 was used.

6 MR. SANDERS: Then the Commissioner
7 misspoke. Because the documents that have
8 been put out by the fiscal agent and the
9 department talks about what percentage of
10 the payments that have been billed since the
11 beginning of the year have been paid.

12 And the fact of the matter is, as was
13 also explained, the 91 percent figure isn't
14 even accurate. Because as the previous
15 speaker said, that doesn't even calculate
16 all of the claims. That only calculates
17 what they want to calculate.

18 Most of the claims during this period
19 of time, from April 1 to now, since the
20 transition, have taken three, four, five,
21 six months to pay. There are still bills
22 that are pending from April, May and June
23 that haven't been paid. Commercial
24 insurance is paying less. Not more, not

1 even the same. They're paying so far this
2 year 1 percent, when they were averaging the
3 grand total of 2.5 percent.

4 So this isn't working. It's not
5 working for the providers, it's not working
6 for the parents, it's not working for the
7 state. But the Governor and the department
8 stubbornly cling to the notion if we just
9 stay the course and keep repeating the same
10 flawed process, somehow it's going to get
11 better. It's not getting better.

12 The point here is that in order for a
13 provider to be paid now, with the new
14 system, what has to happen is that
15 commercial insurance in almost all the cases
16 has to first adjudicate the claim. Nothing
17 happens until the insurance company says
18 "This is our responsibility" or "No, this is
19 Medicaid" or "No, this is an uninsured
20 claim." Until that happens, no nobody gets
21 paid.

22 And because of that process, the
23 second question you asked, Senator, which
24 was how long does it take from the time of

1 adjudication to when providers get paid,
2 Brad Hutton spoke up, you remember, at the
3 very end, and he said, "Well, Senator, we
4 think about it's 60 days from when the claim
5 is submitted to when it's adjudicated." And
6 then you said, "Well, I know about
7 adjudication. What about when providers are
8 paid?" He couldn't answer that question.

9 The fact is that even after
10 adjudication -- which oftentimes doesn't
11 take 60 days, it takes six months, eight
12 months, 10 months -- claims still haven't
13 been paid. But even at the point of
14 adjudication, it's going to take at least
15 another week, two or three weeks before the
16 providers are paid.

17 So the bottom line is simply this.
18 It's a flawed system. If we stay the
19 course, it's going to remain a flawed system
20 because the predicates to this system were
21 all wrong. You can't rely on commercial
22 insurance, who are collectively very good at
23 avoiding paying claims, and even
24 adjudicating them, to control when payments

1 will be made to providers.

2 The bills that were referred to,
3 Senator, is a bill that has been sponsored
4 by Senator Hannon and Assemblyman Gottfried.
5 They've been reported out of the respective
6 Health Committees. You had it correct, sir:
7 However this dilemma, however this tangle
8 can be corrected, the sooner the better is
9 the way to go. The one thing we can't do is
10 simply allow the status quo to continue for
11 another year or beyond that.

12 So I thank you very much. I
13 appreciate your patience. I hope you make
14 it for tip-off, sir.

15 CHAIRMAN DEFRANCISCO: Thank you.
16 Senate 6002.

17 MR. SANDERS: Correct.

18 CHAIRMAN DeFRANCISCO: Senator
19 Tkaczyk, who doesn't care about the game.

20 SENATOR TKACZYK: I'll be really
21 quick. I care about the kids.

22 MR. SANDERS: And it's 8316 in the
23 Assembly.

24 SENATOR TKACZYK: So, Steve, before

1 you go, what about the budget? If we're
2 concerned that we don't have a good
3 allocation of what claims are out there that
4 need to be paid, does the budget
5 reappropriation funding reflect that?

6 MR. SANDERS: Nobody knows the answer
7 to that question. Because once the claims
8 are adjudicated, then it is the counties
9 that have to contribute their share into the
10 escrow fund before the providers get paid.

11 So if the counties don't submit,
12 don't transmit their share into escrow, you
13 still have a payment disconnect. So you
14 don't know whether the money is sufficient,
15 and you don't know when providers will be
16 paid. If ever.

17 SENATOR TKACZYK: Thank you.

18 MR. SANDERS: Thank you.

19 CHAIRMAN DeFRANCISCO: Thank you very
20 much.

21 Lauri Cole, New York State Council
22 for Community Behavioral Healthcare,
23 followed by Tracey Brooks.

24 MS. COLE: Good evening. I'm Lauri

1 Cole. I'm the director of the New York
2 State Council for Community Behavioral
3 Healthcare.

4 We have about a hundred members
5 across the state that provide mental health
6 and substance abuse prevention treatment and
7 recovery services to vulnerable New Yorkers.
8 That would include services that are
9 provided in hospitals as well as
10 free-standing clinics and, finally, counties
11 that continue to operate services.

12 I'm pleased to be here with you
13 today, and I just wanted to say thank you.
14 Last year I was here to request that you
15 provide some safety and some protective
16 language in the budget that would require
17 the state to take a look at really basic
18 measurements as our system of care moves
19 into managed care, and that included access
20 to care, network adequacy, and some other
21 very protective basic measurements that the
22 state needs to look at as we make this
23 transition. So I wanted to say thank you to
24 all of you.

1 Some of my comments today may feel
2 very mental-healthy or substance-abusey, and
3 that is primarily because, as we all know
4 now, these issues are public health issues.
5 And while they also are fed by Medicaid and
6 other dollars, it is also the fact that more
7 and more, the issues that face persons
8 challenged with mental health and substance
9 abuse issues requires holistic care that
10 includes health as well as mental health
11 care. So forgive me if I stray back and
12 forth.

13 One of the things I wanted to talk to
14 you about is the painkiller and heroin
15 epidemic in New York State. I know that
16 there was some discussion this morning about
17 it, but I wanted to put a fine point on it,
18 if I may. And that is it's important to
19 recognize that while these two epidemics,
20 heroin and painkiller misuse and abuse, are
21 seen as separate, that in fact in almost all
22 cases of reported heroin overdose and
23 fatality, it was the painkiller abuse and
24 initial misuse of those medications that led

1 to the step into the heroin addiction and in
2 most cases, when they're reported, to
3 fatalities.

4 So I wanted to make that connection
5 because I think it underscores what is not a
6 sort of chopped-up, too processed, too
7 overwhelming to deal with set of issues
8 around addiction. It is instead a ladder
9 that people follow from one point to the
10 other unless there is intervention.

11 And my whole point in talking with
12 you about this today is to say to you that
13 as far as I know, there is no primary or
14 major proposal in the Governor's budget that
15 it intends to continue the work that this
16 body and members of the Legislature and the
17 Governor's office began with regards to
18 I-STOP and other pieces of legislation that
19 had a piece of the problem. And I just
20 don't understand why.

21 I know that you would agree with me
22 that in your local communities, in your
23 neighborhoods and your towns, it's not just
24 about substance abuse, it's about economic

1 health, it's about crime, it's about so many
2 other factors that are so important to the
3 quality of life in the districts that you
4 represent.

5 And so I would say to you that
6 perhaps you could get with your leaders and
7 just begin to discuss what's missing from
8 Governor's budget with regards to this
9 issue. It is an epidemic facing us right
10 now. You can't pick up a paper in New York
11 State on any given day, in any community of
12 the state, and not read about a death
13 attributable to either prescription drug
14 overdose or heroin. It's happening now.
15 It's a now problem.

16 In addition, I wanted to just let you
17 know that the behavioral health sector is
18 transforming itself into a managed-care
19 behavioral health service delivery system.
20 In New York City that will begin in January
21 2015, and the rest of the state will go in
22 July 2015.

23 There are a series of provisions in
24 the Executive Budget that would assist our

1 system in preparing for this inevitability
2 of managed care in the behavioral healthcare
3 system. There are reinvestment dollars that
4 are associated with state hospital beds
5 closing as well as a reinvestment of those
6 dollars to support community-based programs
7 and services.

8 And at the same time, there are
9 provisions in the budget that take a look at
10 what's happening to our general hospitals
11 right now. Those crises that are occurring
12 in hospitals across the state are not only
13 occurring in the medical/surgical divisions
14 of those hospitals, there are psychiatric
15 inpatient beds and services in those
16 hospitals that are closing.

17 Ten years ago when we had the Berger
18 Commission do its work, not one single bed
19 was touched by that commission in terms of
20 reforming the hospital-based system. It is
21 now that we are in trouble, and it is
22 including the psychiatric system. It is not
23 just the heart and lung and, you know, the
24 medical piece that is lost when a hospital

1 closes its doors or downsizes significantly.

2 So I would like to just ask you to
3 support those measures that are in the
4 budget for the mental health, substance
5 abuse and move to behavioral health managed
6 care, some of which are health, some of
7 which are mental health and substance abuse.

8 I also wanted to just talk briefly
9 about the capital and infrastructure grant,
10 the \$1.2 billion. You know, traditionally
11 behavioral health providers have not been
12 able to access dollars for things like
13 health information technology, dollars for
14 infrastructure repairs, dollars for capital
15 investment. As my colleague Dan Lowenstein
16 from PCDC testified earlier, there is a
17 dramatic need for these investment of funds.
18 And traditionally our sector, our subsector
19 has not had access to any of the this money.

20 And so what you have across the state
21 right now are mental health and substance
22 abuse providers who are more and more
23 providing primary care services as well, but
24 who were not able in large part to apply for

1 HEAL grants funding. It wasn't written for
2 them. There were perhaps two or three
3 grants out of 22 or however many there were
4 that made eligible our sector.

5 And so you have this incredible gap
6 right now that exists across the service
7 system between, I will say it, the haves and
8 the have-nots. And it's not just based in
9 the behavioral healthcare sector versus the
10 medical sector, it's also based in the size
11 of the organization and the complexity of
12 the services provided.

13 And I would just encourage you to
14 really think about ways that when a piece of
15 legislation comes before you or a definition
16 is used in a piece of legislation -- like,
17 for instance, safety net provider, that's a
18 definition we talk a lot about -- that you
19 think about inclusion in those definitions.
20 Our members provide high levels of Medicaid
21 services. They also serve dually eligible
22 individuals and uninsured individuals.
23 Those are the NIH, National Institute of
24 Health standards for what constitutes a

1 safety net provider. But we're left out.

2 And so what that means is in terms of
3 the capital grants money as well as the
4 DSRIP money, there's a question about
5 whether or not our members will be eligible
6 to apply or just simply be vendors to other
7 applicants who are higher up on the food
8 chain.

9 And so I think that if we believe
10 that mental health and substance abuse are
11 public health issues that affect the whole
12 person, and the whole person in our
13 communities, we have to also start thinking
14 of them in an integrated way in terms of the
15 advantages that certain of the subsectors
16 have in terms of accessing dollars and
17 resources.

18 Finally, I wanted to just tell you
19 about a group of services within our
20 continuum of care that are in trouble. The
21 kids' mental health and substance abuse
22 programs are not moving to managed care
23 until 2016. It's a delay against the rest
24 of the state in terms of the other

1 populations that are moving in.

2 And in the meantime, there are
3 children's outpatient clinics and children's
4 outpatient specialty clinics who are, for a
5 variety of reasons, in great financial
6 stress and distress. We're not sure that
7 the majority of them are going to make it to
8 the point where managed care kicks in.

9 And so just as you did four years ago
10 when you made the Medicaid managed-care rate
11 on par with the Medicaid fee-for-service
12 rate, we're asking you to do the same for
13 Child Health Plus. Child Health Plus is a
14 commercial program with a Medicaid subsidy
15 in it, and we think it's fair and pragmatic
16 to assume that, given that, it should be
17 paid on par with fee-for-service rates.

18 And now you now have the option of
19 supporting a proposal that would change the
20 rate-setting authority from the Department
21 of Financial Services to the Department of
22 Health, so the discussion comes up again.

23 So we would just urge you to consider
24 making Child Health Plus on par with other

1 Medicaid subsidized services across the
2 state.

3 We support the Nurse Practitioner
4 Modernization Act. We do so because of the
5 significant deficits in our workforce and
6 the way that they are squashing our ability
7 to meet demand.

8 In addition, again with regards to
9 the issue of safety net providers, I just
10 cannot stress enough how important it is
11 that when a piece of legislation or a
12 regulation comes before you that you please
13 include in your thinking the needs of
14 behavioral healthcare providers and their
15 eligibility for those opportunities.

16 Thank you. Zero-zero, like right
17 there. It's amazing.

18 CHAIRMAN DeFRANCISCO: You're right
19 on the money. I'll tell you, you must have
20 done this before.

21 (Laughter.)

22 MS. COLE: I have.

23 CHAIRMAN DeFRANCISCO: Thank you.

24 SENATOR TKACZYK: Because your

1 testimony was so succinct, I have no
2 questions.

3 MS. COLE: Oh, thank you. See that?

4 CHAIRMAN DeFRANCISCO: Is the Heart
5 Association still here? Because I think I'm
6 going to have an episode.

7 (Laughter.)

8 CHAIRMAN DeFRANCISCO: Tracey Brooks,
9 Family Planning Advocates.

10 I think the next two are speaking
11 together, Housing Works and AIDS Community
12 Research. Is that correct?

13 You're on deck.

14 MS. BROOKS: Good afternoon --
15 evening, actually -- Senators and members of
16 the Assembly. And although we're in
17 overtime, it's not nearly as fun as the
18 SU-Duke game this weekend.

19 CHAIRMAN DeFRANCISCO: That is
20 correct.

21 MS. BROOKS: I just wanted to talk to
22 you -- there's a number of provisions in the
23 budget that FPA supports, and we've handed
24 it to you in our written testimony. What I

1 really wanted to focus on is the cuts that
2 were sustained in the Family Planning Grant
3 and are currently proposed in the budget,
4 and the reason why we need to look at
5 restoring the Family Planning Grant back to
6 the 2012-2013 budget levels, which is just
7 really a small restoration but makes a
8 significant impact on the cost savings to
9 the State of New York.

10 Guttmacher has just come out with
11 their most recent numbers that show in 2010,
12 based on the investment New York State made
13 in family planning services, we saved over
14 \$459 million in public funds in 2010 alone.
15 So it's really a very small investment, you
16 know, just over a million dollars that we're
17 talking about, that saves \$450 million at
18 the end of the day in overall public
19 funding.

20 The Family Planning Grant is not just
21 about direct-care services, it's about
22 funding the safety net providers who provide
23 family planning services to the women of the
24 State of New York. We've seen in

1 Massachusetts, with the implementation of
2 their universal health insurance products,
3 that the need for healthcare services
4 through organizations that are funded by the
5 Family Planning Grant or the Title X funding
6 of the federal government have not gone down
7 just because some people received health
8 insurance. They still come to our health
9 centers to receive healthcare.

10 And much of what the Title X funding
11 and Family Planning Grant here in the State
12 of New York support are not only the direct
13 care services but the nonreimbursable
14 services that these patients need. And what
15 we're talking about is outreach to high-risk
16 populations, education within our
17 communities, and longer appointments that
18 have more counseling education to our
19 patients that are unreimbursable.

20 So you've heard us today say for
21 years and years and years for ever dollar
22 spent, \$4 is saved. Guttmacher has actually
23 really shown you that in a one-year time
24 span what those real dollars mean.

1 So family planning providers need to
2 stay strong and whole right now as we make
3 this transition from folks who are uninsured
4 to people who are insured. That's not going
5 to change the population of people who
6 generally come to our health centers and
7 their needs, for a number of reasons. There
8 are always going to be people who are going
9 to be fluctuating between health insurance
10 products. We know when somebody signs up
11 onto a private health insurance product they
12 could have up to 45 days that they will be
13 without health insurance. The Family
14 Planning Grant would help for somebody who's
15 up to 250 percent of the federal poverty
16 level.

17 With people who have health
18 insurance, under the Family Planning Grant
19 and the Title X funding of the federal
20 government, if they have high deductibles or
21 copays, a family planning provider is
22 required to, and we certainly do, put on a
23 sliding fee scale those out-of-pocket costs.
24 There are still some services that are not

1 covered with no out-of-pocket costs through
2 the ACA that we would still want to ensure
3 that patients are eligible for coverage on.

4 There are going to be a number of
5 people who can't afford to be on health
6 insurance and may take a couple of years and
7 take the penalty. They'll continue to
8 access healthcare services through the
9 grant. And there will be a number of people
10 who will never be qualified who are using
11 family planning health centers today.

12 So this great legacy of family
13 planning providers, this network that the
14 state has really built over a number of
15 decades, is still going to be necessary and
16 strong. And the number-one top reason for
17 that is that family planning health services
18 are primary care for women of childbearing
19 age.

20 What we've also seen from the
21 Guttmacher Institute is that six out of
22 10 women who are receiving healthcare
23 services say that we are their usual
24 healthcare provider. Which means they may

1 see another provider for other reasons, but
2 the provider they're seeing most regularly
3 is their family planning health provider.
4 And then four out of 10 women, it's the only
5 provider that they're seeing in a year.

6 So this is the primary care provider
7 that women choose. New York State has
8 beautifully put together both public policy,
9 payer policy, and it is the way that women
10 access healthcare, so it's the practice of
11 women to access their family planning
12 provider as their main source of primary
13 care, especially during childbearing years.
14 And we are the continuity of care for them.

15 So I'm asking for the mere fact that
16 the cost savings that the state lost last
17 year alone because of the -- or that we will
18 lose, pardon me, in 2014 as we
19 institutionalize the cuts that we received
20 in the budget last year, what I can let you
21 know is there are a number of patients who
22 are not going to be seen.

23 In Western New York we lost the full
24 funding for the mobile van unit. The mobile

1 van unit out there went to rural areas in
2 Buffalo and Niagara County, but also to
3 urban centers in Buffalo and Niagara, areas
4 that this state and the Legislature and the
5 Governor are working very hard to provide an
6 uplift.

7 . These are patients that aren't going
8 to go to healthcare centers, brick and
9 mortar healthcare centers. We work with
10 community partners and show up at their
11 health center to ensure that we have
12 healthcare services provided.

13 It was a five-day-a-week van. It's
14 completely zeroed out this year. Through
15 philanthropic giving, the Planned Parenthood
16 in that area is going to be able to provide
17 the van one day a week. That's four day a
18 week that we're not seeing patients.

19 Two of our programs in the jails are
20 no longer going to exist. Those programs
21 saw women three weeks before they were
22 released from incarceration to talk to them
23 and educate them about family planning,
24 contraception and the prevention of STIs.

1 One week before they left incarceration, our
2 health providers came into the jails and
3 provided a method of contraception for each
4 of these women. Those women aren't going to
5 be seeing care before they reenter into
6 society.

7 Those were great programs that
8 reached people (A) where they were at and
9 (B) patients who were not going to seek
10 healthcare elsewhere.

11 It is a very small amount of money
12 we're asking for a very, very large impact
13 on the State of New York. And we just ask
14 for the Legislature to consider restoration
15 back to the 2012-2013 levels.

16 And the final request that we would
17 make is the continued support of the
18 Legislature, both the Assembly, who for the
19 last two budgets have put in \$750,000
20 earmarked to the Family Planning Grant, and
21 to the Senate, who respectively put a
22 \$500,000 and \$550,000 line item for women's
23 health.

24 What we'd ask the Senate to consider

1 is to also earmark that directly to the
2 Family Planning Grant. The 51 providers who
3 receive the grant are not only the nine
4 Planned Parenthoods in the State of New York
5 but direct counties, hospital systems, and
6 federally qualified health centers.

7 So it's a way to get access to the
8 full range of women's healthcare in a more
9 succinct manner. Many of our members were
10 able to access some of that \$550,000 worth
11 of funding, but it would be much better if
12 all of them could.

13 So those were our only additional
14 requests on the Family Planning Grant, and
15 certainly I'm open to any questions.

16 CHAIRMAN DeFRANCISCO: Senator
17 Hassell-Thompson.

18 SENATOR HASSELL-THOMPSON: Thank you.
19 Thank you, Mr. Chairman.

20 Tracy, just very quickly, you're
21 saying jails versus prison was where
22 services were being provided for women?

23 MS. BROOKS: I'm sorry, I used the
24 terms interchangeably. I'd have to look, I

1 don't have it right in front of me which
2 facilities, but I do know it was in the
3 Rochester area and then down in the
4 Westchester-Rockland-Putnam area that we had
5 those grants specifically. But I can check
6 for you.

7 SENATOR HASSELL-THOMPSON: Where in
8 the budget?

9 MS. BROOKS: I don't have the name of
10 the --

11 SENATOR HASSELL-THOMPSON: You don't
12 have the categories within the budget where
13 the money was?

14 MS. BROOKS: The money was in the
15 Family Planning Grant. And when the
16 Department of Health and the Bureau of
17 Maternal and Child Health did yeoman's work
18 to really try to mitigate what the impact of
19 the cut was going to be on family planning
20 providers, what they did is try to hold
21 direct services whole. And there's only so
22 much room, after what's been going in the
23 last five years of fiscal unsurety and
24 balancing budgets.

1 So being able to restore that money
2 back to the grant would allow us to be able
3 to restore it back to those programs.

4 SENATOR HASSELL-THOMPSON: How much
5 money?

6 MS. BROOKS: \$1.3 million. And
7 that's last year's cut. As opposed to what
8 you're seeing this year.

9 SENATOR HASSELL-THOMPSON: These
10 questions don't imply that I'm going to be
11 able to restore them, Tracey, it just means
12 that I know where to look during the budget
13 process.

14 MS. BROOKS: I appreciate it, Senator
15 Hassell-Thompson. Thank you.

16 SENATOR HASSELL-THOMPSON:
17 Particularly because as we heard -- we heard
18 the commissioner this morning talk about the
19 good news in terms of maternal and child
20 reduction in HIV and AIDS. And as we look
21 at women who are having their babies in
22 prison and some other services I, I just
23 have a feeling that those services will be
24 impacted as well. So it's of major concern

1 to me.

2 Thank you. Thank you, Mr. Chairman.

3 CHAIRMAN DeFRANCISCO: Thank you very
4 much.

5 The next two speakers will be
6 speaking together, Terri Smith-Caronia and
7 Dan Tietz. Thank you for partnering.

8 MR. TIETZ: Thanks so much,
9 Mr. Chairman. Well, we're covering very
10 similar ground here, and so it seemed to
11 make sense.

12 So I'm Dan Tietz, I'm the executive
13 director of ACRIA in New York City. I'm
14 here with Terri Smith-Caronia from Housing
15 Works.

16 We're here to talk about the end of
17 AIDS. We were very gratified that the
18 Governor and Commissioner Shah referenced it
19 this morning and that it was followed by, I
20 thought, well-put questions from Senators
21 Hassell-Thompson and Hoylman, among others.

22 We think we're at a critical moment
23 in the epidemic. We've got the tools, the
24 resources, the knowledge, the means to end

1 the epidemic. And New York, as the
2 Commissioner sort of hinted at, is
3 particularly well-positioned in this regard.

4 New York does better than virtually
5 all the states in terms of undetectable
6 viral loads, for getting folks on their
7 anti-HIV medications and keeping them on
8 those meds such that you can't any longer
9 detect virus in their blood. They're not
10 cured, they still have HIV, but you can't
11 detect it.

12 And that makes a huge difference in
13 terms of prevention. It reduces the risk to
14 others by up to 96 percent. And the very
15 medications that are used to treat HIV can
16 also be used to prevent HIV in those who are
17 HIV-negative, and we want to keep them that
18 way.

19 So we've got the tools and the
20 infrastructure in place to do this and to do
21 it right. But what I think we were
22 disappointed by in terms of the Governor's
23 budget is that it didn't include any of the
24 items that we think are necessary to get

1 from here to there.

2 So we think the intention is right,
3 we think the leadership is there, we have
4 the support of the folks at the AIDS
5 Institute and across the Department of
6 Health and the Commissioner, as well as the
7 folks on the second floor. But that's going
8 to require some resources.

9 So if you look at my testimony, the
10 bottom of page 2, top of page 3, we list a
11 few of those items that we think that need
12 to show up here.

13 Ten million dollars in new funding
14 for the AIDS Institute to implement any plan
15 that gets developed by a task force to be
16 named by the Governor. I think what the
17 Commissioner didn't say, although they've
18 said to us privately, is that they're in
19 favor of that task force, they're urging the
20 Governor to do that.

21 In affordable housing protection, the
22 30 percent rent cap. We think that's vital
23 so some of the structural barriers that
24 exist out there to getting folks into care

1 and keeping them in care certainly relate to
2 housing and housing supports, and that would
3 make a huge difference.

4 In addition, Article 7 language to
5 eliminate the use of condoms as evidence of
6 prostitution by police and prosecutors.
7 Obviously that's a very counterproductive
8 message in terms of public health. If we're
9 going to arrest people for the mere
10 possession of condoms, that's a serious
11 problem.

12 And then Article 7 language to
13 legalize the possession of syringes. Again,
14 we've seen the impact of syringe exchange.
15 This would make a huge difference in terms
16 of reducing the spread of HIV.

17 And in fact, to get to Senator Ruth
18 Hassell-Thompson's earlier question today,
19 there are a couple of things that have
20 reduced mother-to-child transmission to just
21 two cases last year. One of them is syringe
22 exchange. One of the ways in which women
23 get HIV is either injection drug use or that
24 of their partners. So having clean syringes

1 makes a huge difference here.

2 The second, which we reference a bit
3 as well, is testing. So HIV testing of all
4 pregnant women as part of prenatal care goes
5 a long ways towards preventing HIV. So even
6 if they have HIV, we can give them
7 medication to prevent the spread of that HIV
8 to their newborn infants. So it makes a
9 huge, huge difference. This has been proven
10 around the world; it's very effective. So I
11 think what we really need to see here is
12 that kind of leadership.

13 Oh, I just want to mention this as
14 well, before I pass this to Terry, that
15 there's another big sort of shift here that
16 needs to happen -- and I think it's in
17 conversations going on now between the
18 Medicaid director, Jason Helgerson, and
19 Big Pharma -- which is to get New York a
20 further reduction in the cost of
21 antiretroviral drugs from the current
22 discount that Medicaid gets.

23 So Medicaid gets about a 44 percent
24 discount off list price now. They're asking

1 for a larger discount for those who would
2 come into care as a result of any initiative
3 to end AIDS in New York State. As we
4 understand it, they're close to a deal on
5 that with one of the key makers. That would
6 make a huge difference, because we can
7 reinvest those dollars then in the other
8 bits and pieces that need to be invested in
9 in order to get to the end of AIDS.

10 Thank you.

11 MS. SMITH-CARONIA: Awesome. Thanks
12 for that, Dan, and thank you, Senators, for
13 allowing us to speak.

14 If folks actually promise to read
15 this, I won't have to read this. Everybody
16 promises with their hands up? Very good.

17 CHAIRMAN DeFRANCISCO: I promise. I
18 promise.

19 (Laughter.)

20 MS. SMITH-CARONIA: Okay. So I just
21 basically wanted to touch on the four and
22 add an additional point from what Dan
23 mentioned in his testimony, and it's
24 basically talking about what was omitted

1 from the budget.

2 While the budget this year for people
3 living with AIDS and HIV didn't do real
4 damage to the AIDS Institute, there were
5 glaring omissions in what that budget did
6 not have in it that would move us closer
7 towards ending AIDS as an epidemic here in
8 New York State.

9 And very briefly, and I'm going to
10 skip a lot of paragraphs because you
11 promised to read it, the long-awaited
12 30 percent rent cap. I know you all know
13 what this is. Raise your hand. Very good.

14 CHAIRMAN DeFRANCISCO: You're out of
15 order.

16 (Laughter.)

17 MS. SMITH-CARONIA: Very good. Well,
18 I'm just helping you move this along.

19 (Laughter.)

20 MS. SMITH-CARONIA: The \$10 million
21 placeholder, that basically starts the task
22 force, as Dan was talking about. And that
23 would help to seed some of the programs and
24 initiatives that would come out of the task

1 force to help end AIDS as an epidemic here
2 in New York State.

3 And honestly, this is something
4 New York State should really be thinking
5 about, and the Governor and the Legislature
6 should step out there and do it because we
7 could truly be leaders in this country if
8 we're doing this. Other states are actually
9 waiting for the plan that New York produces
10 so that they can replicate it. So we really
11 need to get busy in doing that.

12 The anticipated changes to
13 legislative language that would end the
14 current police practice of confiscating
15 condoms to use as evidence of prostitution,
16 that was not in the budget.

17 Now, all of the things that we're
18 mentioning had a chance of actually being in
19 the budget, got into the budget initially,
20 and was taken out, either due to
21 negotiations that didn't happen in a timely
22 way or due to pieces of the legislation that
23 needed to be fixed. So we're not putting
24 forward something that the second floor is

1 like unaware of. This is something that
2 they know that they need to sort of
3 negotiate with.

4 And just like the 30 percent rent
5 cap, and you've asked other people this
6 before, we don't care whether or not the
7 Governor does this, whether or not the
8 legislators do it. Just get it done. Just
9 get it done. It's like it's cold out there,
10 people need a place to stay, that's the
11 bottom line. And this actually reduces
12 healthcare costs for people that don't have
13 to go into emergency rooms because they are
14 being stably housed.

15 So that's one of them. And the last
16 one that we have here is the doubling of the
17 amount for the HIV Welfare-to-Work Program.
18 And I know you're wondering why I'm bringing
19 that up now. Because this is a shared
20 program between the New York State
21 Department of Health AIDS Institute and
22 OTDA. This is a program that has been
23 proven effective since 1999.

24 It's been systematically whittled

1 down, whittled down, whittled down, and now
2 we're asking you to actually double the
3 amount that's currently in the budget, which
4 is \$1.161 million, far less than what it was
5 originally allocated. So doubling that
6 amount doesn't even bring it back to the
7 original amount of money.

8 But this is something that, too, goes
9 towards ending the plan because to get
10 people stably housed, to get them gainfully
11 employed also helps them to be retained in
12 medical care and to be adherent to their
13 drug regimen.

14 So I believe that is it. Thank you
15 very much for allowing us to testify.

16 CHAIRMAN DeFRANCISCO: Thank you.

17 Senator Hassell-Thompson.

18 SENATOR HASSELL-THOMPSON: Thank you,
19 Mr. Chairman. I'm glad I left and had
20 lunch. I'm back and ready.

21 (Laughter.)

22 SENATOR HASSELL-THOMPSON: Dan, you
23 said that -- we looked at the two items that
24 were missing, and that's the Article 7

1 language for condoms. And the other was --
2 I'm assuming that you're proposing a
3 statewide initiative to legalize the
4 possession of syringes.

5 There are some communities, I know
6 the Urban League has been successful in some
7 communities in getting a needle- exchange
8 program, which has apparently been very
9 successful. And in those areas we've seen a
10 significant drop in new cases, which is an
11 excellent argument for doing this broader.

12 What have been some of the obstacles
13 to getting that moved?

14 MR. TIETZ: I think most of it has
15 been around misunderstandings. I think that
16 there are some folks who believe, and
17 frankly quite mistakenly, given all the
18 evidence to date, all the research that's
19 been done, that somehow possession of
20 syringes or syringe exchange programs
21 increase drug use.

22 They do not. They only decrease
23 disease. Moreover, they also are a gateway
24 for folks not into drug use, but instead

1 into treatment. So to the degree that folks
2 have to engage with somebody to get
3 possession of clear syringes, then they're
4 also engaging with a provider around their
5 substance use and to reduce further harm to
6 them, reduce their use, ultimately maybe get
7 into treatment. It's those interactions.

8 So in every regard, it's a perfectly
9 sensible public health measure to legalize
10 syringes.

11 SENATOR HASSELL-THOMPSON: And I'm
12 assuming that the church has put the kibosh
13 on the condoms? Or the influence.

14 MR. TIETZ: Well, thankfully the
15 church doesn't run New York State. And
16 thankfully, I guess as well, there are a
17 variety of opinions -- well, I'd like to
18 imagine it doesn't run New York State.

19 And there are a variety of opinions,
20 depending on which church you're going to,
21 or mosque or other house of worship, with
22 regards to condoms. So there are certainly
23 some religions that may frown on condoms,
24 but I don't think that should drive public

1 health policy.

2 SENATOR HASSELL-THOMPSON: I don't
3 disagree. My last job before coming to work
4 in the State Senate was to do drug adherence
5 around HIV and AIDS. I had a Ryan White
6 Project that I was responsible for. And one
7 of the biggest obstacles in the beginning
8 was getting churches to break the silence.
9 And we did a lot of work with churches.

10 And it was very interesting, we went
11 to an Epistolic church, which we had this
12 whole plan for how we thought we would
13 approach them, because they're very
14 different from Baptists and from Methodists.
15 And it was interesting that the women said:
16 Just cut to the chase. Give out the
17 condoms. And it just kind of blew us all
18 away, because that was not what we had all
19 expected.

20 But I just think that we just have to
21 keep the message going that if we're really
22 going to do anything to bring down the
23 numbers of new cases and certainly
24 cross-infection, that we've got to do

1 something better or more in terms of the
2 language that we use in our Article 7.

3 So thank you. I appreciate your
4 coming, both of you, and testifying today,
5 because these continue to be major issues in
6 my community and communities of color.

7 CHAIRMAN DeFRANCISCO: Senator
8 Krueger.

9 SENATOR KRUEGER: Hi. Thank you so
10 much. And I haven't seen you in a long
11 time, Terri. Nice to see you up here. Both
12 of us are getting a little older.

13 I was going to ask also the question
14 about syringe use, because there's been so
15 much discussion, particularly in upstate
16 New York recently, about the growth in
17 heroin use. Shouldn't we be worried that
18 that new heroin epidemic that people are
19 talking about is going to lead to an
20 increase in HIV transmission unless we
21 ensure that people have access to clean
22 needles?

23 MS. SMITH-CARONIA: Absolutely. And
24 that's why we're asking for the expansion

1 and continued funding for syringe exchange
2 programs. And the decriminalization of
3 syringes actually allows folks who can now
4 go into various pharmacies and purchase
5 clean syringes, and the cap on those
6 purchases is currently at 10. At 10.

7 So we're saying there should be an
8 unlimited -- like no cap on purchases of
9 syringes. We're actually calling for the
10 State Department of Health to allow
11 pharmacies to advertise the fact that you
12 can go in there and purchase syringes, where
13 currently right now they can't.

14 So people need to know that these
15 tools are available to them to keep
16 themselves HIV-free.

17 SENATOR KRUEGER: Thank you.

18 And while I hate ever disagreeing
19 with my colleague and friend Ruth
20 Hassell-Thompson, for the record the current
21 pope, Pope Francis, who's my personal
22 favorite pope -- which is a little
23 confusing, as a Jew -- my personal favorite
24 pope actually thinks that condom use to

1 protect against transmission of disease is
2 totally consistent with Catholic teaching.

3 So the church and we can all be on
4 the same side here. So just for the record.

5 MS. SMITH-CARONIA: Thank you.

6 SENATOR KRUEGER: Thank you.

7 CHAIRMAN DeFRANCISCO: The pope and
8 Krueger. That's great.

9 (Laughter.)

10 CHAIRMAN DeFRANCISCO: Thank you very
11 much. Thanks for joining together.

12 And Medicaid Matters New York is
13 here, Lara Kassel is going to testify. She
14 only brought one copy of her testimony, but
15 she's going to get copies for us to
16 distribute. Correct?

17 MS. KASSEL: Yes, absolutely.

18 CHAIRMAN DeFRANCISCO: Okay, thank
19 you.

20 MS. KASSEL: Thank you very much. I
21 appreciate this opportunity, particularly at
22 the late hour. Because I was a legislative
23 staff person many years ago, I also want to
24 thank the staff for being here.

1 Medicaid Matters is a statewide
2 coalition of over 140 organizations
3 representing the interests of people who are
4 served by the Medicaid program. We were
5 very pleased and proud to celebrate Medicaid
6 Matters' 10th anniversary last year, and we
7 look forward to many more years of advocacy
8 on behalf of Medicaid consumers.

9 Before I get into some aspects of
10 Medicaid redesign that I want to share with
11 you as they relate to the budget this year,
12 I want to touch very quickly on the
13 implementation of the ACA in New York State
14 and the creation of New York State of
15 Health, the health insurance marketplace.

16 Medicaid Matters is involved in a
17 workgroup that is now meeting monthly with
18 the Health Department to look very closely
19 at how Medicaid is being integrated into the
20 implementation of the ACA in New York. And
21 we're very proud to be able to do that work
22 and to look at things like how people who
23 are attempting to enroll in Medicaid, how
24 they experience going to the website or the

1 call center to enroll in Medicaid through a
2 new system. So that's some of the work that
3 we're doing there.

4 As it relates to the state budget,
5 the budget, as you know, proposes to create
6 a Basic Health Program. We're very
7 supportive of this, as it would use public
8 funding to insure people who are just above
9 Medicaid eligibility. This is the
10 opportunity for these folks to be covered by
11 a public program and for the state to be
12 reimbursed for doing so.

13 As it relates to Medicaid redesign,
14 Medicaid Matters was, despite its
15 shortcomings, supportive of the Medicaid
16 redesign package and, in addition, was
17 supportive of the MRT waiver application
18 that was submitted to CMS in August of 2012.

19 Since that time, as you may know, the
20 application is drastically different. We
21 are now parsing through what that actually
22 means. There was a lot of discussion today
23 about the DSRIP, the D-S-R-I-P, Delivery
24 System Reform and Incentive Program. This

1 is about three-quarters of what the new
2 waiver application is. And if successful,
3 the state would use \$7.5 billion for this
4 DSRIP plan to dole out money to hospitals
5 and other providers for programs and
6 projects that would aid in reducing
7 avoidable hospitalizations.

8 Medicaid Matters has written comments
9 on the DSRIP plan and other aspects of the
10 MRT waiver, which if you have not yet seen,
11 I'm happy to furnish to you.

12 Just to highlight a couple of points,
13 we're particularly concerned that funding be
14 allocated for projects in as transparent a
15 way as possible. That is actually something
16 that is included in the DSRIP plan, and
17 we're very appreciative of that.

18 We also want to make sure, as other
19 folks have said today, that funding be
20 appropriately allocated to community-based
21 providers. Community-based providers of
22 course we know are the ones that actually do
23 reach people in a way that other larger,
24 sometimes hospital-based providers may not.

1 Of course that's a generalization, but we
2 want to make sure that community-based
3 providers and safety-net providers are
4 included in the allocation of funding
5 through the DSRIP.

6 Moving on to other aspects of
7 Medicaid redesign, the MRT process and the
8 final enacted MRT package included an
9 expansion of Medicaid managed care in a
10 pretty drastic way. To put this even more
11 bluntly, Medicaid in New York will no longer
12 be provided on a fee-for-service basis, it
13 will be a model that is entirely provided
14 through Medicaid managed care.

15 And this of course has worked for
16 many, many years for lots of people in the
17 Medicaid program. But now Medicaid will be
18 provided to people through managed care who
19 were previously exempt or excluded from
20 having to use managed-care plans for their
21 care. And this is concerning in many ways.
22 We've already seen how it's working for some
23 populations, and we've been doing a lot of
24 work, our members in particular have been

1 doing a lot of work to look at how that's
2 working.

3 A couple of years ago Medicaid
4 Matters put forth a proposal to create an
5 ombuds program -- not to be confused with
6 the existing Long Term Care Ombudsman that
7 exists in New York State, but an ombuds
8 program that would serve to provide
9 individual and independent assistance
10 services for people who are new to managed
11 care. And that would be services on the
12 ground provided by attorneys and people with
13 expertise in disabilities to provide
14 assistance to folks who need help navigating
15 using Medicaid through a managed-care plan
16 rather than on a fee-for-service basis.

17 There is a small amount of money in
18 the budget, there was a small amount last
19 year as well. There's another amount this
20 year to make sure that that program gets up
21 and running, and we hope that that will
22 happen in the next several months. That
23 program will go a long way to make sure that
24 people have assistance as they navigate

1 Medicaid managed care.

2 There were a couple of provisions
3 that were not included in the budget. They
4 were part of budget negotiations, as we
5 understand it, at the 11th hour during last
6 year's budget negotiations, and they would
7 serve to provide some important consumer
8 protections in Medicaid managed care.

9 One of them is -- we call it
10 exhaustion. We hope that the state will
11 consider eliminating the requirement for
12 folks to exhaust internal appeals before
13 they can go outside for an external appeal.
14 This is a particularly arduous process,
15 particularly in managed long-term care. And
16 as we know, the folks served by MLTC are
17 folks who are particularly vulnerable.

18 The other we refer to as aid
19 continuing. In managed long-term care,
20 folks are very often reviewed for services
21 and then their services, their hours are
22 reduced. We want for aid to continue,
23 that's why we call it aid continuing, while
24 their rights are being pursued. So, for

1 instance, if they go for a fair hearing,
2 that the same level of services be continued
3 while that process is going.

4 We have a number of different areas
5 related to Medicaid, but we want to make
6 sure that as they relate to Medicaid managed
7 care, as other folks have said today, that
8 as other populations and other services are
9 transitioned into Medicaid managed care,
10 particularly two areas that were included in
11 the Governor's budget: Support for foster
12 care transition -- this is a population
13 that's particularly vulnerable, and their
14 services need to be preserved and access
15 needs to be preserved as they transition to
16 managed care.

17 And as other folks have said today,
18 the behavioral health transition to managed
19 care will also be particularly arduous, and
20 we want to make sure that these are
21 investigated and that particular care be
22 taken as that happens.

23 I'll just mention some of the other
24 things very quickly. We are very supportive

1 of regional health planning as long as it
2 includes community representation and
3 consumer representation. We hope that the
4 Legislature will preserve spousal and
5 parental refusal. We hope that you will
6 preserve "prescriber prevails" provisions.
7 And we will provide to you our written
8 testimony and other materials as the process
9 continues.

10 Thank you.

11 SENATOR KRUEGER: Thank you.

12 CHAIRMAN DeFRANCISCO: Thank you very
13 much.

14 And the final speaker, who has the
15 patience of a saint, Leslie Grubler, UNYEIP.

16 MS. GRUBLER: Senator, we again have
17 the pleasure of presenting last. And I
18 think we're getting used to this position,
19 but we understand that you've saved the best
20 for last.

21 CHAIRMAN DEFRANCISCO: That's
22 correct. But next year, whoever is sitting
23 in this chair, I recommend that you be moved
24 up in the order.

1 MS. GRUBLER: That's okay.

2 I'm not going to bore you with the
3 details. We're very pleased this evening
4 that Early Intervention was prioritized
5 today. And we hope that it continues in the
6 future budget negotiations. I'm just going
7 to mention a few things, hopefully that were
8 not mentioned already.

9 First, thank you for the opportunity
10 to testify today on Governor Cuomo's
11 2014-2015 Executive Budget and the
12 Executive's exclusion of Early Intervention
13 in the state's \$2 billion surplus.

14 A few items. The Hannon-Gottfried
15 bill, which you've heard a great deal about.
16 However way the Legislature feels that they
17 can enable this bill, whether it's within
18 the budget or outside of the budget, please
19 do so ASAP. I think both bills already have
20 significant support in both houses.

21 Number two, the bureaucracy grows
22 while providers close. And this is on page
23 2 of the testimony. And it indicates that
24 over 40 Early Intervention agencies have

1 closed and uncountable providers have left
2 the field. And, daily, providers' practices
3 are on the verge of collapse. At the same
4 time, the SFA, the State Fiscal Agent,
5 demonstrates its efficiency in FaceTime and
6 delegating their responsibility.

7 Number three, forgive but don't
8 forget. And when I say forgive but don't
9 forget, I'm speaking to all of the
10 legislators. Because on page 3 is a
11 printout of what was planned. And this
12 actually came from the RFP for PCG. This is
13 what was planned, this is what you had voted
14 upon. And then if you turn to the next
15 page, on page 4, this is actually what
16 resulted. And every blue box you see on
17 this page reflects the providers'
18 responsibilities, which are significant.

19 On page 4 you've heard a great deal
20 of data from the agencies, both small and
21 large, today. And UNYEIP, which is composed
22 of parents and independent contractors and
23 small agencies, has also surveyed the
24 parents. And you'll note on page 5 of the

1 testimony it indicates preliminary data: 24
2 percent of parents report that their child
3 is not receiving services that appear on
4 their child's IFSP. Fifty-four percent of
5 parents have been waiting for services for
6 one to three months, and 13 percent have
7 been waiting four to six months for
8 services.

9 Fifty-four percent of parents
10 indicated that neither the county nor the
11 service coordinator have contacted them to
12 advise them of when their services could
13 begin, and 84 percent have not been advised
14 that there's even a waiting list in the
15 county.

16 Parents have continued to receive
17 provider checks from insurance companies.
18 Some are being told to sign it over to the
19 provider, others are being told to send it
20 back to the insurance company, others are
21 being told to send it back to the county,
22 which just adds to the deep black hole.

23 And the stability of the provider
24 workforce. The parents have indicated that

1 30 percent of their providers have changed
2 since the inception of their child's IFSP.
3 And if you know anything about Early
4 Intervention, stability and consistency is
5 important to our state's most vulnerable
6 children.

7 On Section 5 I talk about
8 miscellaneous concerns. Recent data as of
9 the 1/27 steering committee meeting, PCG
10 reported that January has the highest level
11 of unadjudicated claims. Well, if you take
12 a look at that little graph about New York
13 State of Health, look at the percentage of
14 new enrollees in New York State of Health
15 alone. I feel like saying, Duh, this is the
16 reason.

17 But has PCG or the Department of
18 Health properly trained the service
19 coordinators to ask parents, Have you
20 changed your insurance company? Because if
21 they have not, then the old insurance
22 information is still in the system, and our
23 providers will not get paid.

24 In the first week of December UNYEIP

1 sent an 11-page memorandum from a number --
2 it was a sampling, actually -- from a number
3 of our providers of all of the issues. The
4 next week in December we sent a copy to the
5 BEI. This week we followed up with all of
6 our providers to see if any action was taken
7 on the 11-page document, and our providers
8 have indicated that no action was taken.

9 I've also, in Part 6, indicated
10 noncompliance with federal IDEA Part C
11 regarding rates and the noninclusion of this
12 administrative burden in New York State's
13 consideration of rates. And I've also
14 provided Early Intervention, a
15 retrospective, but I don't think I have to
16 review that with this team here.

17 And just as a summary, changes to
18 this budget proposal integrating the Early
19 Intervention Gottfried-Hannon legislation
20 must be dictated by what is best for the
21 state's most vulnerable children. Funding
22 for Early Intervention must be dedicated and
23 predictable and shielded from the annual
24 changes embedded in a budget process at the

1 whim of an Executive. It's time to say no,
2 it's time to stop the chipping away of a
3 program that means everything to families,
4 everything to the future of these children,
5 and everything to our society.

6 Mayor de Blasio said in his
7 testimony, "We are in the midst of an
8 inequality crisis" in the care of children
9 in our state. Yes, there's much talk about
10 early education, but none about
11 Early Intervention. In New York State, a
12 commitment to the children must include a
13 commitment to the children with special
14 needs, the state's most vulnerable children,
15 those of Early Intervention.

16 And I end this testimony with a piece
17 of data that you've been asking for, what is
18 the total dollars that are owed in
19 unadjudicated claims. And in the
20 January 27th meeting of PCG, they indicated
21 that there's presently \$37.5 million. It
22 was Stephen Greene from PCG that indicated
23 \$37.5 million presently is in unadjudicated
24 claims for Early Intervention.

1 CHAIRMAN DeFRANCISCO: Thank you very
2 much. And you don't have an entire
3 bureaucracy behind you to answer that
4 question.

5 MS. GRUBLER: Yeah. Thank you.

6 CHAIRMAN DeFRANCISCO: Thank you
7 very, very much. And we appreciate it. And
8 hopefully whoever is here will be moving you
9 up in the order next time.

10 MS. GRUBLER: That's okay. Thank
11 you.

12 ASSEMBLYMAN OAKS: And we do thank
13 you for the Early Intervention services that
14 are provided and giving us today -- we've
15 had a lot of discussion -- but an
16 understanding of what we need to do both in
17 getting payment made but also services
18 delivered. So thank you.

19 MS. GRUBLER: And I'm available at
20 all for any further discussion on this. Our
21 website, *UNYEIP.org*, has all of the videos
22 from the Assembly hearing as well as the Q&A
23 that occurred in October of the DOH that
24 provides a wealth of information.

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CHAIRMAN DeFRANCISCO: Thank you
again.

And thank you to our Iron Lady over
there, that's the stenographer.

Thank you very much, and we're
adjourned until 9:30 tomorrow morning to do
it again.

(Whereupon, at 6:54 p.m., the budget
hearing concluded.)